

**REPORT OF THE
FINANCE COMMITTEE OF THE
BOARD OF DIRECTORS OF THE
COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

JUNE 30, 2009

ATTENDANCE

Present: Acting Chairman Quin R. Golden and Directors Heather O'Donnell, JD, LLM and Jorge Ramirez (3)

Absent: Chairman David Carvalho and Director Luis Muñoz, MD, MPH (2)

Also Present: Directors Hon. Jerry Butler and Benn Greenspan, PhD, MPH, FACHE

Michael Bernard – Interim Chief Financial Officer, John H. Stroger, Jr. Hospital of Cook County; Ross Biank – Public Consulting Group; Pitt Calkin – Interim Chief Financial Officer, Cook County Health and Hospitals System; Leslie Duffy – Director of Procurement, Cook County Health and Hospitals System; Sylvia Edwards – Chief Operating Officer, Oak Forest Hospital of Cook County; William T. Foley – Chief Executive Officer, Cook County Health and Hospitals System; Martina Harrison, RN, MSN – Chief Nursing Officer, Provident Hospital of Cook County; Randall Johnston – Office of the State's Attorney; Maurice Lemon, MD – Chief Medical Officer, John H. Stroger, Jr. Hospital of Cook County; Dorothy Loving – Executive Director of Finance, Cook County Health and Hospitals System; Jeff McCutchan – Supervisor, Transactions and Health Law Division, Office of the State's Attorney; Elizabeth Melas – Deputy Director, Cook County Office of Capital Planning and Policy; Deborah Santana – Office of the Secretary to the Board of Commissioners; David R. Small – Chief Operating Officer, Cook County Health and Hospitals System

Ladies and Gentlemen:

Your Finance Committee of the Board of Directors of the Cook County Health and Hospitals System met pursuant to notice on Tuesday, June 30, 2009 at the hour of 10:00 A.M. at Stroger Hospital, 1901 W. Harrison Street, in the fifth floor conference room, in Chicago, Illinois.

Your Finance Committee has considered the following items and upon adoption of this report, the recommendations follow.

Roll Call

Deborah Santana, of the Office of the Secretary to the Board of Commissioners, called the roll of members and it was determined that a quorum was present.

Public Comments

Acting Chairman Golden asked the Secretary to call upon the registered speakers.

The Secretary responded that there were none.

Presentation of Year-to-Date Financials through April 2009

Dorothy Loving, Executive Director of Finance of the Cook County Health and Hospitals System, presented the Year-to-Date Financials through March 2009 (Attachment #1).

During the discussion relating to revenue, it was reported that the total operating revenue is down from what was budgeted. Director O'Donnell inquired as to the reason for this. Pitt Calkin, Interim Chief Financial Officer of the Cook County Health and Hospitals System, responded that they are still reviewing it. He referred to data contained in the reference materials that breaks out the payer source. He pointed out that self pay has decreased to under 50%, but Medicare is down to 9%. Medicare is usually in the 11-12% range; this is puzzling. It could be due to a decrease in volume. He added that this impacts the graduate medical education program, which is reimbursed by Medicare. Acting Chairman Golden requested that an update be provided on the drop in Medicare.

Director O'Donnell asked whether the financials are being filtered down to the departmental level. Mr. Calkin stated that they were not; however, when the Lawson system is up and running, it will produce these types of reports at a departmental level. He further explained that there are four modules that were purchased for the Lawson system; one of the first modules going up is the general ledger system. With that general ledger system, reports will be available at a department level that will drill-down and separate out expenditures such as supplies and payroll, which are the two biggest expenses. He expects that it will be up by January or February.

The Committee discussed operating expenses. Ms. Loving highlighted the area of utilities, and indicated that they have come up with a better methodology of determining the utilities comparing the budget to the actual amount. In 2008, they were using the general ledger figures – this poses a problem because it only accounts for the bills that have hit the system, not for bills that are outstanding that have not hit the system. However, in 2009, they are going by the bills, rather than the general ledger figures, which provides a more accurate figure.

With regard to payer mix comparison, Acting Chairman Golden asked for last year's percentages. Ms. Loving responded that last year, self-pay was at 55% and Medicare was at 12%. Director O'Donnell requested that a comparison be provided the next time that financials are presented.

Director O'Donnell asked whether the System is improving on the issue of coding and case mix. Mr. Calkin responded that they are making some progress. He stated that it is a three-prong approach that needs to be taken. First, the coding is important. He referenced the work MedAssets has done to improve the coding, and added that an individual has been brought in through MedAssets to head-up the medical information systems, which will make a big difference. Secondly, a clinical documentation system needs to be put in place, which consists of having someone come in and run the physicians and the extenders through this program. He should be coming back to the Finance Committee with a contract for it, hopefully in August. The third part is case management. A case manager follows a patient and works with the physicians; they can prompt the physician on some of the clinical documentation issues.

With regard to the information provided on eligibility vendor performance comparisons, Director O'Donnell noted that it didn't seem to be an "apples to apples" comparison. Mr. Calkin agreed, stating that they would pull the report; they are currently working on a more meaningful report on that subject.

Contract and Procurement Approvals*

*Additional information pertaining to these items is included, as amended, in Attachment #2.

Index of Requests:

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**REQUEST TO ENTER INTO A
COOPERATIVE EDUCATIONAL MASTER AGREEMENT
APPROVED**

- 1.) Contract Period: 06/01/09 through 05/31/15 No fiscal impact
- Between the Cook County Bureau of Health Services (Cook County Health and Hospitals System) and University of Illinois – Champaign. This agreement shall establish and define a cooperative relationship between the County and the College with respect to clinical training program activities within each facility.

**REQUEST TO ENTER INTO A
COOPERATIVE EDUCATIONAL MASTER AGREEMENT
APPROVED**

- 2.) Contract Period: 06/01/09 through 05/31/15 No fiscal impact
- Between the Cook County Bureau of Health Services (Cook County Health and Hospitals System) and Governor State University. This agreement shall establish and define a cooperative relationship between the County and the College with respect to clinical training program activities within each facility.

**REQUEST TO RENEW AND EXECUTE CONTRACT
APPROVED**

- 3.) Contract Period: 06/01/09 through 05/31/15 No fiscal impact
- Between the Cook County Bureau of Health Services (Cook County Health and Hospitals System) and Moraine Valley College, for clinical training program activities at Oak Forest Hospital of Cook County. This Agreement is needed so that a Program Addendum for each clinical training program can be conducted within the facilities under this Agreement (Cooperative Educational Master Agreement #02-43-1285).

Contracts and Procurement Approvals (continued)

REQUEST TO RENEW AND EXECUTE CONTRACT
APPROVED

- 4.) Contract Period: 06/01/09 through 05/31/15 No fiscal impact

Between the Cook County Bureau of Health Services (Cook County Health and Hospitals System) and South Suburban College, for clinical training program activities at Oak Forest Hospital of Cook County. This Agreement is needed so that a Program Addendum for each clinical training program can be conducted within the facilities under this Agreement (Cooperative Educational Master Agreement #02-43-1277).

REQUEST TO RENEW AND EXECUTE CONTRACT
APPROVED

- 5.) Contract Period: 06/01/09 through 05/31/15 No fiscal impact

Between the Cook County Bureau of Health Services (Cook County Health and Hospitals System) and Southwest Cook County Cooperative Education for Special Education, for clinical training program activities at Oak Forest Hospital of Cook County. This Agreement is needed so that a Program Addendum for each clinical training program can be conducted within the facilities under this Agreement (Cooperative Educational Master Agreement #02-43-1188).

REQUEST TO RENEW AND EXECUTE CONTRACT
APPROVED

- 6.) Contract Period: 06/01/09 through 05/31/15 No fiscal impact

Between the Cook County Bureau of Health Services (Cook County Health and Hospitals System) and Prairie State College, for clinical training program activities at Oak Forest Hospital of Cook County. This Agreement is needed so that a Program Addendum for each clinical training program can be conducted within the facilities under this Agreement (Cooperative Educational Master Agreement #02-43-1082).

REQUEST TO ENTER INTO AND EXECUTE CONTRACT
APPROVED

- 7.) Contract Period: Two (2) year contract No fiscal impact

This contract is a professional service agreement between St. Mary and Elizabeth Medical Center and John H. Stroger, Jr. Hospital of Cook County, in relation to perinatal services. This serves as an extension to Contract No. 05-43-599. These services are needed to supplement on-site Neonatology and Pediatric services for newborn patients at St. Mary and Elizabeth Medical Center.

Contracts and Procurement Approvals (continued)

REQUEST TO RENEW AND EXECUTE CONTRACT

APPROVED

- 8.) Contract Period: 07/01/09 through 06/30/10 Cost of Sub-Agreement: \$2,859,450.00

Between the County of Cook/Cook County Bureau of Health Services and Loyola University of Chicago/Stritch School of Medicine and Loyola University Medical Center, for clinical training program activities at Provident Hospital of Cook County. This sub-agreement is for the provision of post-graduate resident training and a program director for clinical services in Family Medicine (under Cooperative Educational Master Agreement #02-43-1218).

REQUEST TO RENEW AND EXECUTE CONTRACT

APPROVED

- 9.) Contract Period: 07/01/09 through 06/30/10 Cost of Sub-Agreement: \$727,245.00

Between the County of Cook/Cook County Bureau of Health Services and Midwestern University, for clinical training program activities at Provident Hospital of Cook County. This sub-agreement is for the provision of post-graduate resident training for clinical services in Emergency Medicine (under Cooperative Educational Master Agreement #01-41-947).

REQUEST TO EXECUTE CONTRACT

APPROVED

- 10.) Rush Medical College/
Rush University Contract Period: Two (2) year contract Contract Amount: \$401,788.44

For the Physical Medicine and Rehabilitation Residency Program at Oak Forest Hospital of Cook County (Contract No. 05-43-281).

REQUEST TO ENTER INTO AND EXECUTE PROGRAM ADDENDUM

APPROVED

- 11.) Rush University Medical College and Medical Center For the period of 07/01/09 through 06/30/10 Cost of Program Addendum: \$358,807.00

For the provision of post-graduate residents for clinical services in Orthopedic Surgery at John H. Stroger, Jr. Hospital of Cook County (Cooperative Educational Master Agreement, Contract No. 04-41-730).

REQUEST TO ENTER INTO AND EXECUTE PROGRAM ADDENDUM

APPROVED

- 12.) University of Illinois at Chicago Hospital and Medical Center For the period of 07/01/09 through 06/30/10 Cost of Program Addendum: \$286,125.00

For the provision of post-graduate residents for clinical services in General and Colon Rectal Surgery at John H. Stroger, Jr. Hospital of Cook County (Cooperative Educational Master Agreement #05-43-527).

Contracts and Procurement Approvals (continued)

CAPITAL PROGRAM ITEM - ADVERTISE FOR BIDS
APPROVED

- 13.) For the Countywide Roof Renovation Project Phase IV - Bid Package 2. This provides for the complete tear-off and replacement or repair of the roofs at the following locations at the Oak Forest Hospital Campus: Administration Building, Building "B" Penthouse, Building "F" Annex, Catholic Chapel, Laboratory & Morgue, New Building "E" and Walkway.

CAPITAL PROGRAM ITEM - ADVERTISE FOR BIDS
APPROVED

- 14.) For the Countywide Roof Renovation Project Phase IV - Bid Package 3. This provides for the complete tear-off and replacement or repair of the roofs at the following locations: The Durand Building and Sky Bridge, The Hektoen Building and 118 N. Clark Street.

BILLS AND CLAIMS
APPROVED

- | | | | |
|------|----------------------|---|--------------|
| 15.) | ACS Corporation | Invoice #384307 - April 2009;
#391117 - May 2009; #388461 - March 2009; and
#379552 - February 2009 | \$898,333.34 |
| | | For the provision of professional fixed fees, information technology management services and Cerner functions - clinical applications (Contract No. 07-41-46). Original Contract Period: 01/01/07 through 12/31/09. | |
| 16.) | Isaac Ray Center | Invoice #2010-68 / From 06/01/09 through 06/15/09
Invoice #J060109 / From 06/01/09 through 08/31/09 | \$723,739.48 |
| | | For the provision of psychologist and psychiatrist services for Cermak Health Services and the Juvenile Temporary Detention Center (Contract No. 06-45-574). Original Contract Period: 09/01/06 through 08/31/10. | |
| 17.) | Sav Rx Chicago, Inc. | Invoice #200905 /
For the period of 05/01/09 through 05/31/09 | \$589,409.20 |
| | | For the provision of new and refill mail order prescriptions, Stroger/Fantus and Provident refill prescriptions (Contract No. 08-41-145). Original Contract Period: 03/01/08 through 02/28/11. | |
| 18.) | Aramark Healthcare | Invoice #20750609JSH /
For the period of 06/01/09 through 06/30/09 | \$439,435.58 |
| | | For the provision of professional services rendered for clinical engineering and biomedical services for the Department of Professional Affairs at John H. Stroger, Jr. Hospital of Cook County (Contract No. 07-41-97). Original Contract Period: 12/01/06 through 11/30/09. | |

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Contracts and Procurement Approvals (continued)

BILLS AND CLAIMS
APPROVED (continued)

- 19.) Lifesource Blood Services Invoice #0630-510 / From 04/01/09 through 04/15/09 \$407,405.00
Invoice #0630-512 / From 04/16/09 through 04/30/09
Invoice #0630-515 / From 05/01/09 through 05/15/09
For the provision of blood and blood products (Contract No. 08-73-73). Original Contract Period: 06/01/08 through 05/31/10.
- 20.) Imperial Parking Invoice #60242 - For the month of April 2009 \$269,421.78
Invoice #61678 - For the month of May 2009
For the provision of monthly management fee and valet service for John H. Stroger, Jr. Hospital of Cook County (Contract No. 07-53-461). Original Contract Period: 02/06/08 through 02/05/11.
- 21.) Isaac Ray Center Invoice #2010-66 / From 05/01/09 through 05/15/09 \$232,223.50
Invoice #2010-67 / From 05/16/09 through 05/31/09
For the provision of psychologist and psychiatrist services for Cermak Health Services (Contract No. 06-45-574). Original Contract Period: 09/01/06 through 08/31/10.
- 22.) Anchor Mechanical Inc. Invoice #4400C-40 / For the month of March 2009 \$137,165.53
For the provision of maintenance and repair of refrigeration and ventilation systems for John H. Stroger, Jr. Hospital of Cook County (Contract No. 08-53-233). Original Contract Period: 02/16/09 through 02/15/12.
- 23.) New York Boys Invoice #328 / For the month of April 2009 \$110,330.00
Management, LLC
For the provision of long-term care services for Oak Forest Hospital of Cook County (Contract No. 07-41-405). Original Contract Period: 07/01/07 through 06/30/10.

REQUEST FOR PAYMENT ONLY
APPROVED

- 24.) Translogic Corporation, Invoice #90255772 \$44,600.00
d/b/a Swisslog Healthcare Solutions
For the relocation and installation of the pneumatic tube system in the Emergency Room at Oak Forest Hospital of Cook County.

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Contracts and Procurement Approvals (continued)

REQUEST FOR PAYMENT ONLY
APPROVED

- 25.) TRE Reimbursement Consulting, Inc. \$26,890.74
For the review and preparation of the 2008 Medicare, Illinois Medicaid, and Blue Cross Cost reports for Provident Hospital of Cook County.

REQUEST TO AMEND AND DECREASE CONTRACT
APPROVED

- 26.) Neurocare, Inc. Contract Period: Decrease contract amount
01/01/09 through 12/31/12 from \$2,725,590.00 to \$1,495,200.00
For the provision of sleep laboratory management services for the Department of Medicine at John H. Stroger, Jr. Hospital of Cook County (Contract No. 09-41-63).

REQUEST TO EXTEND CONTRACT
APPROVED

- 27.) Intercommunity Extend from 06/15/09 through 11/30/09 No fiscal impact
Radiation Oncology
For radiation therapy services for Oak Forest Hospital of Cook County (Contract No. 07-45-245). Original Contract Amount: \$285,360.00. Original Contract Period: Two (2) year contract.

REQUEST TO INCREASE AND EXTEND CONTRACT
APPROVED

- 28.) Extend from 07/01/09 through 8/31/09 Total Increase:
\$75,000.00
For the purchase of frozen convenience foods for John H. Stroger, Jr. Hospital of Cook County and Oak Forest Hospital of Cook County (Contract No. 08-83-41). Original Contract Period: One (1) year contract.

		Increase by:	
Badger Murphy Food Service	Section I (Stroger Hospital)	\$75,000.00	
Badger Murphy Food Service	Section II (Oak Forest Hospital)	<u>0.00</u>	
	Total	\$75,000.00	

REQUEST TO INCREASE AND EXTEND CONTRACT
APPROVED AS AMENDED

- 29.) Carolyn Arnolds Extend from ~~09~~06/30/09 through 11/30/09 Increase contract by
\$34,920.00
For the provision of consulting services, in preparation for the annual Joint Commission site visit for John H. Stroger, Jr. Hospital of Cook County (Contract No. 09-45-2375).

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Contracts and Procurement Approvals (continued)

REQUEST TO ENTER INTO CONTRACTS
APPROVED

30.) Contract Period: Total Amount:
09/01/09 through 08/31/10 \$6,635,000.00

For the provision of commercial registry nursing services for Stroger, Provident, and Oak Forest Hospitals, Ambulatory & Community Health Network, Cermak Health Services, and the Juvenile Temporary Detention Center.

	Stroger	Provident	Oak Forest	ACHN	Cermak	JTDC
ATC Healthcare Services	\$116,000.00		\$175,000.00			
Gareda Diversified Business Services	\$480,000.00		\$200,000.00	\$300,000.00	\$400,000.00	\$75,000.00
Emergency Nursing Staffing Assn.		\$150,000.00				
Favorite Healthcare Staffing	\$116,000.00	\$225,000.00	\$175,000.00			
Integrity Nursing Network, Inc.	\$116,000.00					
Nursefinders, Inc.				\$25,000.00	\$125,000.00	\$75,000.00
LMR Nursing Services, Inc.	\$480,000.00					
The Nurse Agency	\$116,000.00	\$1,000,000.00		\$25,000.00		
Professional Nursing Inc.	\$404,000.00					
Med-Call Health Care	\$116,000.00				\$225,000.00	
Maxim Staffing Solutions	\$116,000.00	\$250,000.00	\$200,000.00	\$250,000.00		\$25,000.00
Around the Clock Healthcare Services		\$200,000.00			\$50,000.00	\$25,000.00
Advance Care Services				\$400,000.00		
	\$2,060,000.00	\$1,825,000.00	\$750,000.00	\$1,000,000.00	\$800,000.00	\$200,000.00

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Contracts and Procurement Approvals (continued)

REQUEST TO ENTER INTO CONTRACT
APPROVED

- 31.) Beckman Coulter, Inc. Contract Period: 08/01/09 through 7/31/10 Contract Amount:
\$599,599.97

For reagents and controls for the eight Beckman Coulter analyzers that perform chemistry, hematology and coagulation procedures in the Clinical Lab Departments at Oak Forest Hospital of Cook County.

REQUEST TO ENTER INTO AND EXECUTE CONTRACT
APPROVED*

- 32.) Cook County Radiation Oncology, S.C. Contract Period: 06/17/09 through 06/16/11 Contract Amount:
\$7,581,600.00

For the provision of radiation therapy services for John H. Stroger, Jr. Hospital of Cook County.

* Note: this item was deferred by the Board of Directors at their meeting of July 16, 2009.

REQUEST TO ENTER INTO AND EXECUTE CONTRACT
APPROVED

- 33.) Proximare Health, Inc. Contract Period: 07/16/09 through 07/15/10 Contract Amount:
\$211,020.00

For the maintenance, management, server provisioning and operation modifications of the IRIS system for the Ambulatory and Community Health Network of Cook County.

REQUEST TO ENTER INTO AND EXECUTE CONTRACT
APPROVED

- 34.) Healthy Advice Communications Contract Period: 09/01/09 through 08/31/10 No fiscal impact

For the provision of artwork, typesetting, printing, binding and delivery of 25,000 patient handbooks for John H. Stroger, Jr. Hospital of Cook County.

REQUEST TO EXECUTE CONTRACT
APPROVED

- 35.) Rush University Medical Center Contract Period: Two (2) year contract Contract Amount:
\$336,400.00

For the provision of renal biopsies laboratory testing services for the Department of Pathology at John H. Stroger, Jr. Hospital of Cook County (Contract No. 08-41-273).

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Contracts and Procurement Approvals (continued)

REQUEST TO AWARD BIDS,
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACTS
APPROVED

- 36.) Contract Period: Nine (9) months, ending 03/31/10
For the provision of catheters for Cermak Health Services, Provident Hospital of Cook County, John H. Stroger, Jr. Hospital of Cook County, and Oak Forest Hospital of Cook County (Contract No. 09-15-022H).

AMS Medical Supplies Inc.	\$275,202.70
Direct Alpha Health Corporation	101,873.00
Ekla Corporation	202,121.35
Globe Medical-Surgical Supply Company	190,878.05
MMS - A Medical Supply Company	43,820.54
Northwestern Pharmaceutical & Supply Corporation	117,929.61
Progressive Industries, Inc.	48,696.53
Pro-Medical Equipment and Supplies, Inc.	<u>623,854.13</u>
Total	\$1,604,375.91

REQUEST TO AWARD BID,
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACT
APPROVED

- 37.) Progressive Industries, Inc. Contract Period: Twenty-two (22) months, Contract Amount:
ending 04/30/11 \$989,695.93
For the provision of surgical gowns, scrubs, drapes and packs for Cermak Health Services, Provident Hospital of Cook County, John H. Stroger, Jr. Hospital of Cook County, and Oak Forest Hospital of Cook County (Contract No. 09-15-296H).

REQUEST TO AWARD BIDS,
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACTS
APPROVED

- 38.) Contract Period: Twenty-one (21) months, ending 03/31/11
For the provision of cleaning and janitorial supplies for Cermak Health Services, Provident Hospital of Cook County, John H. Stroger, Jr. Hospital of Cook County, and Oak Forest Hospital of Cook County (Contract No. 09-15-149H).

Arrow Lumber Co.	\$89,653.40
Atlas and Associates	39,956.16
Gattco Corporation	1,512.50
Globe Medical-Surgical Supply Company	175,908.74
Inlander Brothers, Inc.	460,677.40
La Paloma Scientific Corporation	772.80
Tek Direct, Inc.	<u>9,718.00</u>
Total	\$778,199.00

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Contracts and Procurement Approvals (continued)

REQUEST TO AWARD BID,
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACT
APPROVED

39.) System Solutions, Inc. Contract Period: One time purchase Contract Amount:
\$380,672.50

For software, information technology networking and performance monitoring tools
(Contract No. 09-84-89).

REQUEST TO AWARD BID,
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACT
APPROVED

40.) Howard Medical Company Contract Period: Three (3) year contract Contract Amount:
\$307,948.20

For Beckman Coulter ICON 25hCG pregnancy test kits for the Cook County Health
and Hospitals System facilities (Contract No. 09-73-98).

REQUEST TO AWARD BIDS,
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACTS
APPROVED

41.) Contract Period: One (1) year contract
For meat products for John H. Stroger, Jr. Hospital of Cook County and Oak Forest
Hospital of Cook County (Contract No. 09-45-31).

Finer Foods, Inc.	Section I	\$240,024.38
Consumer Packing Company	Section II	<u>62,237.96</u>
	Total	\$302,262.34

REQUEST TO AWARD BIDS,
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACTS
APPROVED

42.) Contract Period: Seventeen (17) months, ending 11/30/10
For the provision of environmental supplies for Cermak Health Services, Provident
Hospital of Cook County, John H. Stroger, Jr. Hospital of Cook County, and Oak
Forest Hospital of Cook County (Contract No. 08-15-791H1).

Atlas and Associates	\$24,418.28
Aztec Supply Corporation	52,363.30
Globe Medical-Surgical Supply Company	160,375.77
The Standard Companies	<u>12,071.28</u>
	Total \$249,228.63

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Contracts and Procurement Approvals (continued)

REQUEST TO AWARD BID,
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACT
APPROVED

- 43.) Contract Period: Two (2) year contract
For diesel and unleaded fuel for Provident Hospital of Cook County and Oak Forest Hospital of Cook County (Contract No. 09-53-100).

World Fuel Services, Inc. - Texor Division	Part I (Provident Hospital)	\$12,818.28
World Fuel Services, Inc. - Texor Division	Part V (Oak Forest Hospital)	<u>116,229.80</u>
	Total	\$129,048.08

REQUEST TO AWARD BID,
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACT
APPROVED

- 44.) Progressive Industries, Inc. Contract Period: One time purchase \$65,390.00
For the purchase of diagnostic angiography catheters for the Department of Cardiology at John H. Stroger, Jr. Hospital of Cook County (Contract No. 08-72-398).

REQUEST TO AWARD BID,
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACT
APPROVED

- 45.) Baxter Health Corporation - Renal Division Contract Period: Thirteen (13) months, ending 07/31/10 Contract Amount: \$17,288.18
For the provision of supplies, intravenous solutions and equipment (Contract No. 08-15-529H2). This is a partial award.

REQUEST TO AWARD BIDS,
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACTS
APPROVED

- 46.) Contract Period: Six (6) months, ending 12/31/09
For the provision of dressings, hydroactive hydrocolloid, hydrogel and nasal pack (Contract No. 09-15-763H1). This is a partial award.

Atlas and Associates		\$2,479.60
Progressive Industries, Inc.		<u>12,542.60</u>
	Total	\$15,022.20

REQUEST TO ADVERTISE FOR BIDS
APPROVED

- 47.) For the purchase of steamfitter supplies (pipe, valves and fittings) for Oak Forest Hospital of Cook County. Contract period: one (1) year.

Contracts and Procurement Approvals (continued)

REQUEST TO CANCEL AND REBID

APPROVED

- 48.) For the provision of supplies, intravenous solutions and equipment (partial rebid – Contract No. 08-15-529H2).

REQUEST TO CANCEL AND REBID

APPROVED

- 49.) For the provision of catheters (partial rebid – Contract No. 09-15-022H).

REQUEST TO CANCEL AND REBID

APPROVED

- 50.) For the provision of cleaning and janitorial supplies (partial rebid – Contract No. 09-15-149H).

REQUEST TO CANCEL AND REBID

APPROVED

- 51.) For the provision of surgical gowns, scrubs, drapes and packs (partial rebid - Contract No. 09-15-296H).

It was stated that an amendment was necessary for request number 29, to correct the contract extension period.

The Committee reviewed and discussed the requests presented for their consideration.

With regard to the request for payment to TRE Reimbursement Consulting for the review and preparation of the 2008 Medicare, Illinois Medicaid, and Blue Cross cost reports for Provident Hospital, Director O'Donnell inquired whether the System has the same people going forward with the cost report. Mr. Calkin responded that when the Finance Division was reorganized, they included the provision of a System reimbursement director. As a result, all of the cost reports will be done at the System level; they will not be using outside contractors for such services.

With regard to the request to extend the contract with Intercommunity Radiation Oncology for radiation therapy services for Oak Forest Hospital, Director Greenspan asked for information on the volume of treatments, whether the volume has changed, and whether it is a flat rate regardless of volume. Sylvia Edwards, Chief Operating Officer of Oak Forest Hospital of Cook County, responded that the rate will stay the same. She added that she would provide the information on the volumes.

With regard to the request to increase and extend the contract, as amended, with Carolyn Arnolds, for the provision of consulting services in preparation for the annual Joint Commission site visit for Stroger Hospital, Director O'Donnell inquired whether it was typical to hire a consultant for these services. Dr. Maurice Lemon, Chief Medical Officer at John H. Stroger, Jr. Hospital of Cook County, responded that they do not have an in-house staff member for such services. Acting Chairman Golden stated that it is her experience that these types of consulting services are common; they are used at the University of Chicago Medical Center. Mr. Foley added that it is common, even if there is in-house staff, to bring in an expert for this type of specialty work.

The Committee discussed an item relating to the IRIS system. Director O'Donnell requested information on the mechanics of determining who participates in the IRIS system. Acting Chairman Golden requested that a presentation be made on the subject by the Ambulatory and Community Health Network of Cook County, at a future meeting.

Michael Bernard, Interim Chief Financial Officer at John H. Stroger, Jr. Hospital of Cook County, provided information on the request to enter into and execute the contract with Healthy Advice Communications, for patient handbooks.

With regard to the request relating to System Solutions, Inc., for software, information technology networking and performance monitoring tools, Director Ramirez asked whether this would be compatible with the Enterprise system. Mr. Calkin responded that he would provide the answer after speaking with Steven Zeelau, Chief Information Officer for the System.

Director Greenspan asked for the unit cost of the pregnancy test kits under request number 40. Leslie Duffy, Director of Procurement for the Cook County Health and Hospitals System, stated that she would find out the answer. Director Greenspan requested that unit costs be provided for these type of requests in the future.

Acting Chairman Golden, seconded by Director O'Donnell, moved the approval of the Contracts and Procurement Approval Items, as amended. THE MOTION CARRIED UNANIMOUSLY.

Update on Contracting Issues

Ms. Duffy provided an update on contracting issues. She stated that there will be a full presentation at the next Board meeting on group purchasing organization (GPO) efforts, and on the subject of moving purchasing in-house by August 1st.

Ms. Duffy stated that they are on target and moving forward with the contract with Owens & Minor as a primary medical/surgical distributor, as well as UHC/Novation. With regard to the contract with U.S. Foods, she stated that they are in the negotiation stages. She has been working with the State's Attorney's Office as far as payment terms.

Discussion of Nurse Registry Usage

Martina Harrison, RN, MSN, Chief Nursing Officer of Provident Hospital of Cook County, presented a report on nurse registry usage (Attachment #3).

Director O'Donnell inquired why Provident Hospital's registry usage is almost as high as Stroger Hospital's usage. Ms. Harrison responded that at Provident Hospital, they first start with overtime, then registry. Because they have a smaller pool from which to pull for overtime at Provident Hospital, and because often they need specialized nurses, it makes it more likely that registry nurses will be used.

Director O'Donnell asked which is less expensive – utilizing overtime or registry usage? Ms. Harrison responded that registry usage costs more.

The Committee discussed vacancy rates and human relations issues relating to the subject. Ms. Harrison stated that she believes the System needs nurse recruiters that actively understand what is necessary to provide care, so they can go out and recruit. They had a nurse recruiter in the past, and their efforts were successful, however the individual was laid off in 2007.

Update on GME and Medicare Bad Debt project

Ross Biank, from Public Consulting Group, provided an update on the graduate medical education (GME) and Medicare Bad Debt project (Attachment #4). He added that there will be a final presentation to the Board on September 30th.

During the presentation, it was stated that there was an issue that they were working on in which more than one institution was claiming the same resident for the same period of time. Director O'Donnell asked how this will be resolved. Mr. Biank stated that they are going through all of the affiliation agreements to review the data, and should be able to resolve that question after the review.

Director Greenspan stated that claiming happens on a monthly basis. He asked what happens if there is a resident that works only a partial month. Mr. Ross stated that that question is also under review, and will be addressed in the final presentation to the Board.

The Committee discussed the plan for Medicare Bad Debt. Mr. Calkin stated that Medicare has a strict policy on the procedures necessary to claim Medicare Bad Debt. In some of the institutions, in some instances, these procedures were not carried out. In order to claim Medicare Bad Debt for these years, they will need to go back and re-issue some of these bills. He stressed that it is imperative that the System Board and County Commissioners are informed of this issue, and are informed of what will be necessary to be able to claim the Medicare Bad Debt.

Director O'Donnell requested clarification on the steps that would be necessary. She asked if they could possibly go back as far as 2005 and bill for services rendered, if no bill had been previously sent. Mr. Calkin responded affirmatively. It would have to go through a billing process, followed by a collection process, in order to be able to claim the Medicare Bad Debt. He stated that this is a discussion that needs to be held with the full System Board, to ensure that this is the direction they want to go, however, he added that it could mean millions of dollars.

It was stated that the final report on September 30th will have the analysis and figures relating to the opportunities that could be taken with regard to claiming the Medicare Bad Debt.

Follow-up on outstanding requests for information

Mr. Calkin stated that a report is expected to be given at the next Finance Committee meeting regarding Nighthawk, a company with whom the System contracts temporary radiology services. He explained that the report will be presented in response to a previous request for information made by Director Greenspan, relating to why the System needs to contract out for these services.

Director O'Donnell noted that another outstanding request is that relating to the vendor analysis.

Update on 2009 Budget – Adoption and Implementation

Mr. Calkin provided the Committee with an update on the subject of the County Board resolution currently being drafted, which, if approved, will address the System's current inability to intra-fund transfers from the 100-Account Series (Salaries and Wages), by allowing for the ability to make intra-fund transfers within all of the System's accounts. It is expected that the resolution will be presented to the County Board at their meeting on July 21, 2009 for their consideration and approval.

Mr. Calkin briefly informed the Committee that on July 15th, there will be a meeting of the senior teams of the facilities and System administration to kick-off the FY2010 budget.

**Review and discuss the Report of the Finance Committee
for the meeting of June 12, 2009**

Acting Chairman Golden inquired whether any members had any corrections that needed to be made to the report. Hearing none, she proceeded to the next item on the agenda.

Approve Amendment to MedAssets contract for Revenue Cycle

(Attachment #5)

David Small, Chief Operating Officer of the Cook County Health and Hospitals System, presented information (Attachment #6) on the proposed Amendment to the MedAssets contract, and provided an overview. It was negotiated to convert the contract from a contingency rate fee-based formula to one that is a fixed monthly fee. Also, in recognition of the fact that this discussion was initially generated because of rate changes by Medicaid, there is an adjustment to the monthly baseline of collected revenue from which part of MedAssets' performance is judged. It has been lowered to reflect the fact that approximately a 50% rate reduction has been sustained by the System in its Medicaid rates. Also included is a performance incentive bonus. At the conclusion of this contract, if the designated threshold has been reached or exceeded, there will be an additional one-time payment of \$2,500,000 made to MedAssets.

Cook County Health and Hospitals System
Report of the Meeting of the Finance Committee
June 30, 2009

ATTACHMENT #1

Cook County Health and Hospitals System

Income Statement for the Four Months Ended
April 30, 2009

As of June 29, 2009

Index

1. Mission Statement
2. Attestation Statement
3. Management Discussion and Analysis
4. Income Statement
5. Statistics
6. Payer Mix
7. Top Ten DRG's for Each Facility
8. Performance Summary: Eligibility Referrals

COOK COUNTY HEALTH & HOSPITALS SYSTEM

MISSION STATEMENT

The Cook County Health and Hospitals System will deliver integrated health services with dignity and respect regardless of a patient's ability to pay; and,

Foster partnerships with other health providers and communities to enhance the health of the public; and,

Advocate for policies, which promote and protect the physical, mental and social well being of the people of Cook County.

Board of Directors
Cook County Health and Hospitals System

The accompanying monthly financial statement package of the Cook County Health and Hospitals System, for the five months ended April 30, 2009 and the related Management's Discussion and Analysis, Income Statement, Statistics, Payer Mix, Top Ten DRG's for Each Facility, and Performance Summary: Eligibility Referrals for five months ended have been prepared by Management who is responsible for their presentation and disclosure. These statements have not been compiled, reviewed or audited by independent accountants.

CCHHS maintains an internal control structure designed to provide reasonable assurance that assets are safeguarded and that transactions are properly executed, recorded and summarized to produce reliable records and reports,

To the best of Management's knowledge and belief the statements and related information were prepared in conformity with generally accepted accounting principles and governmental accounting standards and are based on recorded transactions and Management's best estimates and judgment.

David Small, Interim Chief Executive Officer

Pitt R. Calkin, Interim Chief Financial Officer

Summary

The Cook County Health and Hospitals System year to date financial results finished the Fifth month of the fiscal year behind the budget by \$4,661,363. The overall revenue shortfall at the end of the Fifth month was \$14,590,355. Expenses were below budget by \$9,928,993 or 2.3%

Note: The budgeted revenue and expenditure amounts used on this financial statement are pending final publication of the FY 2009 Budget.

Operating Revenue

Fees at the end of April collected from patient services were below budget year to date by \$2,597,696 or 1.4%. The number of Medicare visits is down this year compared to the same period last year.

Other Revenue at the end of April is below the budget by \$615,117 or 20.8%. We accrued the Department of Health revenue.

FMAP and NetDSH are recognized on a accrual basis to Budget.

Total Operating Revenue at the end of the April was below budget year to date by \$3,212,812 or 1.6%.

Operating Expenses

Operating Expenses at the end of April were below budget by \$9,928,993 or 2.3%. This favorable expense performance was due to positive variances for Supplies, Purchased Services, and Utilities. Salaries and Employee Benefits were under the budget year to date.

Salaries and Wages – \$19,720,592 or 8.4%

Salaries and wages were below the budget at the end of April due to the FY 2009 Budget not being approved until mid-February which resulted in none of the new budgeted positions being recruited for.

This information is an integral part of the accompanying consolidated financial statements

Benefits - \$2,794,408 or 8.4%

The level of Benefit expense is directly related to salary and wage expense. Benefits for employees are below the budget because salaries and wages are also below the budget.

Supplies – \$2,500,000 or 3.7%

Each of the System facilities supply expenses are below the budget year to date. The System is using the accrual convention to estimate supply expense based on the budgeted expenditures minus any documented savings to date.

In comparison to the prior year, the estimated YTD April 30, 2008 supply expense of \$20,181,374 (\$28,572,596 as of YTD April'09) was based on actual expense taken from the Comptroller's AA ledger of actual items paid by the County. During the preparation of the prior year's report, there were no attempts to estimate an accrual for any missing expenses.

Purchased Services, Rental, and Other - \$2,100,000 or 3.1%

The year to date level expenses for the System for this category continues to be significantly below the budget. The method used to estimate expense is the same for purchased services as is used for supplies.

Similar to supplies, the prior YTD April 30, 2008 estimated purchase services, rental, and other expense amount of \$24,117,613 (\$17,821,966 as of YTD April'09) was based on expenses taken from the Comptroller's AA ledgers.

Utilities - \$1,230,509 or 13.8%

The estimated System year to date expense for utilities in total is below budget. The accrual convention to estimate this expense is based on total YTD bills, paid and unpaid, received by the Cook County Industrial Engineer responsible for processing the utility bills for the County.

Similar to supplies, the prior YTD April 30, 2008 estimated utilities expense of \$4,196,584 (\$4,264,967 as of YTD April '09) was also taken from the Comptroller's AA ledgers.

System Expenses per Adjusted Patient Day

A comparison of year to date expenses per adjusted patient day to the budget is as follows:

<u>Institution</u>	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
Stroger	\$4,287.93	\$4,281.80	0.14%
Oak Forest	\$4,380.18	\$3,711.55	15.26%
Provident	\$4,487.77	\$4,446.38	0.92%

Non Operating Revenue

Non operating revenue at the end of April was below budget by \$11,377,543 or 4.9%. The largest shortfalls from budget are for cigarette taxes. Note that the revenue budget amounts used on this financial statement package are still pending final publication of the FY 2009 Budget.

Interest Earnings Transfer Out is recognized on an accrual basis to Budget.

Cook County Health Facilities Fund of Illinois
Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis
For Five Months Ending April 30, 2008 and 2009 (UNAUDITED)
CONSOLIDATED - D R A F T

Note: The budget amounts used are pending final publication of the FY2009 Budget.

	Total for the Five Months Ending April 30, 2008	Total for the Five Months Ending April 30, 2009	BUDGET	Difference Favorable (Unfavorable)	Difference as % of Budget
<u>Operating revenue</u>					
Patient Service Revenue	\$ 93,934,202	\$ 119,814,606	\$ 122,412,302	\$ (2,597,696)	-2.1%
FMAP	n/a	8,461,538	8,461,538	-	0.0%
Inter-Governmental Transfers (IGT)	57,751,068	54,687,500	54,687,500	0	0.0%
NetDSH	n/a	11,423,077	11,423,077	-	0.0%
Total Patient Service Revenue	151,685,270	194,386,721	196,984,417	(2,597,696)	-1.3%
Other revenue	2,675,714	2,339,706	2,954,823	(615,117)	-20.8%
Total operating revenue	154,360,985	196,726,427	199,939,239	(3,212,812)	-1.6%
<u>Operating expenses</u>					
Salaries and wages	201,011,916	216,281,780	236,002,372	19,720,592	8.4%
Employee benefits (Excludes Pension Expense)	32,314,488	30,647,128	33,441,536	2,794,408	8.4%
Pension Expense	36,776,708	27,256,564	27,256,564	-	0.0%
Supplies	20,181,374	64,256,748	66,756,748	2,500,000	3.7%
Purchased services, rental & other	24,117,613	65,102,231	67,202,231	2,100,000	3.1%
Depreciation	19,842,947	16,943,874	16,943,873	(0)	0.0%
Utilities	4,196,584	7,661,424	8,891,933	1,230,509	13.8%
Services contributed by other County offices	2,663,944	1,704,555	1,704,555	(0)	0.0%
Less: Unallocated budget reduction for the year of \$44,199,636	n/a	0	(18,416,515)	(18,416,515)	
Total operating expenses	341,105,574	429,854,305	439,783,298	9,928,993	2.3%
Operating Loss	(186,744,590)	(233,127,878)	(239,844,058)	6,716,180	-2.8%
<u>Nonoperating revenue (expense)</u>					
Property taxes	60,161,725	59,146,755	60,161,719	(1,014,963)	-1.7%
Sales taxes (Pending Budget09 Amount)	47,093,316	81,807,056	81,333,333	473,723	0.6%
Cigarette taxes (Pending Budget09 Amount)	40,680,072	45,396,859	56,250,000	(10,853,141)	-19.3%
Interest Income	137,137	16,838	-	16,838	
Interest Earnings Transfer Out	n/a	7,083,333	7,083,333	-	0.0%
Pension plan contribution	36,776,708	27,256,564	27,256,564	-	0.0%
Services contributed by other County Offices	2,663,944	1,704,555	1,704,555	0	0.0%
Total nonoperating revenue	187,512,901	222,411,962	233,789,505	(11,377,543)	-4.9%
Income (Loss) before other revenue, expenses, gains, losses, and transfers	768,312	(10,715,917)	(6,054,554)	(4,661,363)	-77.0%
Change in net assets	\$ 768,312	\$ (10,715,917)	\$ (6,054,554)	\$ (4,661,363)	-77.0%

These consolidated financial statements should be read only in connection with the accompanying Management Discussion & Analysis

Preliminary Combining Statement of Revenues, Expenses,
and Changes in Net Assets of Operating Accounts - Modified Accrual Basis
For Five Months Ending April 30, 2009 (UNAUDITED)

COMBINED

	John H. Stroger, Jr Hospital	Oak Forest Hospital	Provident Hospital	Total
<u>Operating revenue</u>				
Patient Service Revenue	\$ 90,941,258	\$ 13,808,356	\$ 15,064,992	\$ 119,814,606
FMAP	6,331,769	1,254,000	875,769	8,461,538
Inter-Governmental Transfers (IGT)	40,782,447	8,273,091	5,631,962	54,687,500
NetDSH	8,547,888	1,692,900	1,182,288	11,423,077
Total Patient Service Revenue	146,603,363	25,028,347	22,755,012	194,386,721
Other revenue	1,945,698	214,095	179,912.10	2,339,706
Total operating revenue	148,549,061	25,242,442	22,934,924	196,726,427
<u>Operating expenses</u>				
Salaries and wages	155,616,278	30,693,845	29,971,658	216,281,780
Employee benefits (Excludes Pension Expense)	22,050,827	4,349,318	4,246,984	30,647,128
Pension Expense	19,381,815	4,138,907	3,735,843	27,256,564
Supplies	49,947,236	7,013,908	7,295,604	64,256,748
Purchased services, rental and other	42,397,061	9,307,084	13,398,087	65,102,231
Depreciation	13,973,673	1,693,254	1,276,948	16,943,874
Utilities	5,129,750	1,533,232	998,442	7,661,424
Services contributed by other County offices	1,257,535	295,170	151,850	1,704,555
Total operating expenses	309,754,172	59,024,718	61,075,415	429,854,305
Operating Loss	(161,205,112)	(33,782,276)	(38,140,490)	(233,127,878)
<u>Nonoperating revenue (expense)</u>				
Property taxes	42,457,299	7,271,078	9,418,378	59,146,755
Sales taxes	58,724,130	10,057,074	13,025,851	81,807,056
Cigarette taxes	32,588,603	5,580,470	7,227,786	45,396,859
Interest income	13,678	1,728	1,432	16,838
Interest Earnings Transfer Out	5,078,127	860,342	1,144,865	7,083,333
Pension plan contribution	19,381,815	4,138,907	3,735,843	27,256,564
Services contributed by other County offices	1,257,535	295,170	151,850	1,704,555
Total nonoperating revenue	159,501,187	28,204,770	34,706,004	222,411,962
Income (Loss) before other revenue, expenses, gains, losses and transfers	(1,703,925)	(5,577,506)	(3,434,486)	(10,715,917)
Change in net assets	\$ (1,703,925)	\$ (5,577,506)	\$ (3,434,486)	\$ (10,715,917)

These consolidated financial statements should be read only in connection with the accompanying Management Discussion & Analysis

Cook County Health Facilities Fund of Illinois
Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis
For Five Months Ending April 30, 2008 and 2009 (UNAUDITED)

John H. Stroger, Jr., Hospital of Cook County

	Total for the Five Months Ending April 30, 2008	Total for the Five Months Ending April 30, 2009	BUDGET	Difference Favorable (Unfavorable)	Difference as % of Budget
<u>Operating revenue</u>					
Patient Service Revenue and FMAP	\$ 69,313,406	\$ 90,941,258	\$ 91,878,275	\$ (937,017)	-1.0%
FMAP	n/a	6,331,769	6,331,769	-	0.0%
Inter-Governmental Transfers (IGT)	40,757,840	40,782,447	40,782,447	0	0.0%
NetDSH	n/a	8,547,888	8,547,888	-	0.0%
Total Patient Service Revenue	110,071,246	146,603,363	147,540,379	(937,017)	-0.6%
Other revenue	2,459,544	1,945,698	2,511,362	(565,663)	-22.5%
Total operating revenue	112,530,790	148,549,061	150,051,741	(1,502,680)	-1.0%
<u>Operating expenses</u>					
Salaries and wages	145,133,274	155,616,278	167,818,443	12,202,166	7.3%
Employee benefits (Excludes Pension Expense)	23,719,997	22,050,827	23,779,873	1,729,047	7.3%
Pension Expense	26,491,073	19,381,815	19,381,815	-	0.0%
Supplies	15,952,143	49,947,236	51,890,504	1,943,268	3.7%
Purchased services, rental and other	19,150,483	42,397,061	43,764,661	1,367,600	3.1%
Depreciation*	16,247,618	13,973,673	13,973,673	(0)	0.0%
Utilities	3,044,189	5,129,750	6,408,591	1,278,841	20.0%
Services contributed by other County offices	1,258,153	1,257,535	1,257,535	(0)	0.0%
Total operating expenses	250,996,930	309,754,172	328,275,094	18,520,922	5.6%
Operating Loss	(138,466,140)	(161,205,112)	(178,223,353)	17,018,241	-9.5%
<u>Nonoperating revenue (expense)</u>					
Property taxes	43,317,308	42,457,299	43,130,658	(673,359)	-1.6%
Sales taxes	34,401,882	58,724,130	58,308,843	415,288	0.7%
Cigarette taxes	29,716,978	32,588,603	40,326,300	(7,737,697)	-19.2%
Interest income	70,000	13,678	-	13,678	
Interest Earnings Transfer Out	n/a	5,078,127	5,078,127		
Pension plan contribution	26,491,073	19,381,815	19,381,815	-	0.0%
Services contributed by other County Offices	1,258,153	1,257,535	1,257,535	0	0.0%
Total nonoperating revenue	135,255,393	159,501,187	167,483,276	(7,982,089)	-4.8%
Income (Loss) before other revenue, expenses, gains, losses, and transfers	(3,210,747)	(1,703,925)	(10,740,077)	9,036,152	84.1%
Change in net assets	\$ (3,210,747)	\$ (1,703,925)	\$ (10,740,077)	\$ 9,036,152	84.1%

These consolidated financial statements should be read only in connection with the accompanying Management Discussion & Analysis

Cook County Health Facilities Fund of Illinois
Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis
For Five Months Ending April 30, 2008 and 2009 (UNAUDITED)

Oak Forest Hospital of Cook County

	Total for the Five Months Ending April 30, 2008	Total for the Five Months Ending April 30, 2009	BUDGET	Difference Favorable (Unfavorable)	Difference as % of Budget
<u>Operating revenue</u>					
Patient Service Revenue	\$ 12,148,488	\$ 13,808,356	\$ 15,483,682	\$ (1,675,326)	-10.8%
FMAP	n/a	1,254,000	1,254,000	-	0.0%
Inter-Governmental Transfers (IGT)	9,378,067	8,273,091	8,273,091	0	0.0%
NetDSH	n/a	1,692,900	1,692,900	-	0.0%
Total Patient Service Revenue	21,526,555	25,028,347	26,703,673	(1,675,326)	-6.3%
Other revenue	106,133	214,095	220,365	(6,270)	-2.8%
Total operating revenue	21,632,687	25,242,442	26,924,038	(1,681,596)	-6.2%
<u>Operating expenses</u>					
Salaries and wages	28,718,441	30,693,845	35,836,943	5,143,097	14.4%
Employee benefits (Excludes Pension Expense)	4,699,949	4,349,318	5,078,095	728,777	14.4%
Pension Expense	5,521,960	4,138,907	4,138,907	-	0.0%
Supplies	2,135,808	7,013,908	7,286,794	272,886	3.7%
Purchased services, rental and other	1,946,007	9,307,084	9,607,302	300,218	3.1%
Depreciation	2,061,035	1,693,254	1,693,253	(0)	0.0%
Utilities	651,061	1,533,232	1,499,063	(34,169)	-2.3%
Services contributed by other County offices	248,271	295,170	295,170	-	0.0%
Total operating expenses	45,982,532	59,024,718	65,435,527	6,410,809	9.8%
Operating Loss	(24,349,844)	(33,782,276)	(38,511,489)	4,729,213	-12.3%
<u>Nonoperating revenue (expense)</u>					
Property taxes	7,328,385	7,271,078	7,307,243	(36,165)	-0.5%
Sales taxes	5,521,575	10,057,074	9,878,747	178,328	1.8%
Cigarette taxes	4,769,638	5,580,470	6,832,125	(1,251,655)	-18.3%
Interest income	16,164	1,728	-	1,728	
Interest Earnings Transfer Out	n/a	860,342	860,342	-	0.0%
Pension plan contribution	5,521,960	4,138,907	4,138,907	-	0.0%
Services contributed by other County Offices	248,271	295,170	295,170	-	0.0%
Total nonoperating revenue	23,405,995	28,204,770	29,312,533	(1,107,763)	-3.8%
Income (Loss) before other revenue, expenses, gains, losses, and transfers	(943,850)	(5,577,506)	(9,198,956)	3,621,450	39.4%
Change in net assets	\$ (943,850)	\$ (5,577,506)	\$ (9,198,956)	\$ 3,621,450	39.4%

These consolidated financial statements should be read only in connection with the accompanying Management Discussion & Analysis

Cook County Health Facilities Fund of Illinois
Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis
For Five Months Ending April 30, 2008 and 2009 (UNAUDITED)

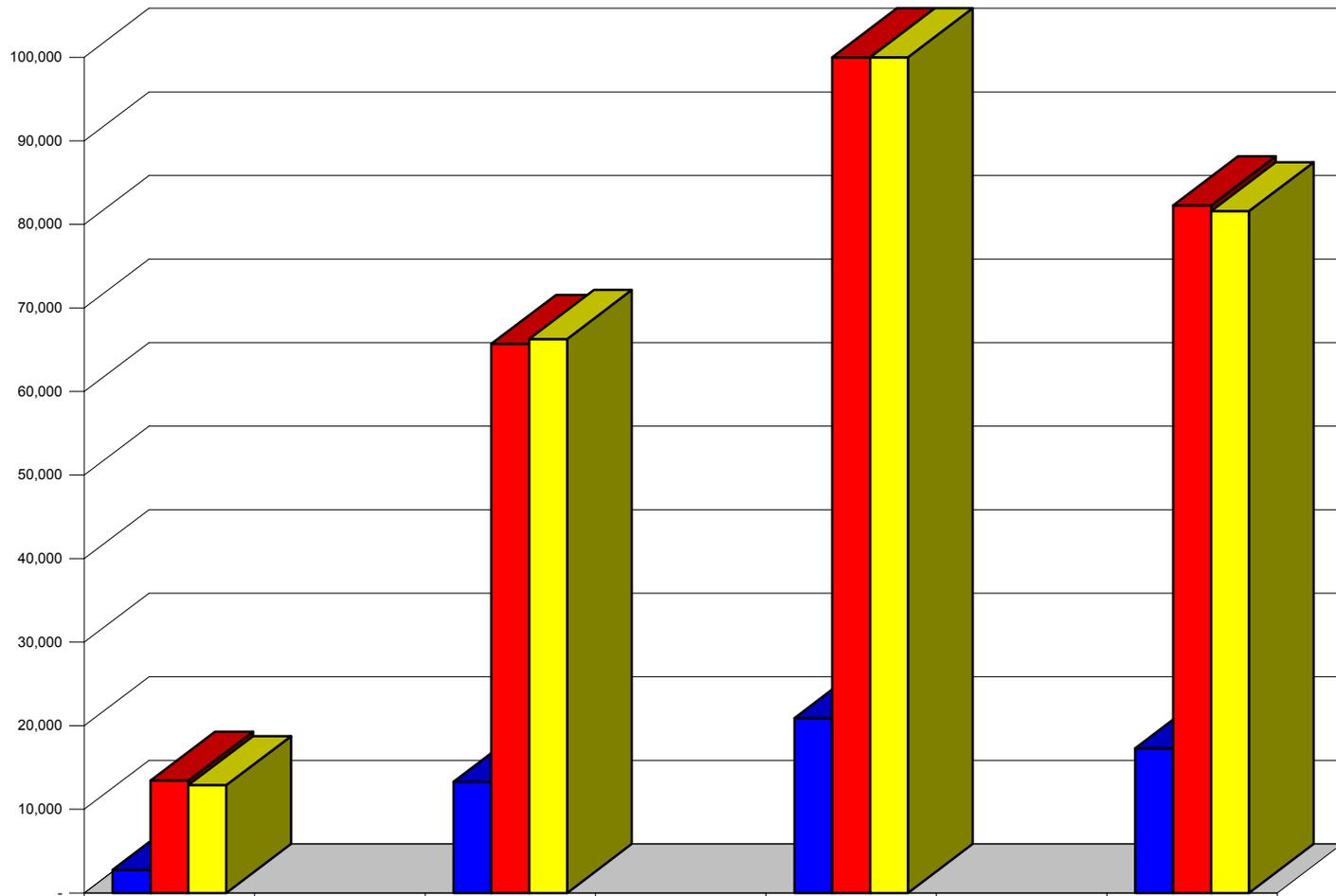
Provident Hospital of Cook County

	Total for the Five Months Ending April 30, 2008	Total for the Five Months Ending April 30, 2009	BUDGET	Difference Favorable (Unfavorable)	Difference as % of Budget
<u>Operating revenue</u>					
Patient Service Revenue	\$ 12,472,308	\$ 15,064,992	\$ 15,050,345	\$ 14,647	0.1%
FMAP	n/a	875,769	875,769	-	0.0%
Inter-Governmental Transfers (IGT)	7,615,162	5,631,962	5,631,962	0	0.0%
NetDSH	n/a	1,182,288	1,182,288	-	0.0%
Total Patient Service Revenue	20,087,470	22,755,012	22,740,365	14,647	0.1%
Other revenue	110,037	179,912	223,095	(43,183)	-19.4%
Total operating revenue	20,197,507	22,934,924	22,963,460	(28,536)	-0.1%
<u>Operating expenses</u>					
Salaries and wages	27,160,201	29,971,658	32,346,986	2,375,329	7.3%
Employee benefits (Excludes Pension Expense)	3,894,542	4,246,984	4,583,568	336,584	7.3%
Pension Expense	4,763,675	3,735,843	3,735,843	-	0.0%
Supplies	2,093,423	7,295,604	7,579,450	283,846	3.7%
Purchased services, rental and other	3,021,123	13,398,087	13,830,268	432,182	3.1%
Depreciation	1,534,294	1,276,948	1,276,948	(0)	0.0%
Utilities	501,334	998,442	984,279	(14,163)	-1.4%
Services contributed by other County offices	1,157,520	151,850	151,850	(0)	0.0%
Total operating expenses	44,126,113	61,075,415	64,489,192	3,413,777	5.3%
Operating Loss	(23,928,605)	(38,140,490)	(41,525,731)	3,385,241	-8.2%
<u>Nonoperating revenue (expense)</u>					
Property taxes	9,516,032	9,418,378	9,723,818	(305,440)	-3.1%
Sales taxes	7,169,859	13,025,851	13,145,744	(119,893)	-0.9%
Cigarette taxes	6,193,456	7,227,786	9,091,575	(1,863,789)	-20.5%
Interest income	50,972	1,432	-	1,432	
Interest Earnings Transfer Out	n/a	1,144,865	1,144,865	-	0.0%
Pension plan contribution	4,763,675	3,735,843	3,735,843	-	0.0%
Services contributed by other County Offices	1,157,520	151,850	151,850	0	0.0%
Total nonoperating revenue	28,851,514	34,706,004	36,993,695	(2,287,691)	-6.2%
Income (Loss) before other revenue, expenses, gains, losses, and transfers	4,922,908	(3,434,486)	(4,532,036)	1,097,550	24.2%
Change in net assets	\$ 4,922,908	\$ (3,434,486)	\$ (4,532,036)	\$ 1,097,550	24.2%

These consolidated financial statements should be read only in connection with the accompanying Management Discussion & Analysis

Cook County Health and Hospitals System
Utilization Factors YTD April 2009

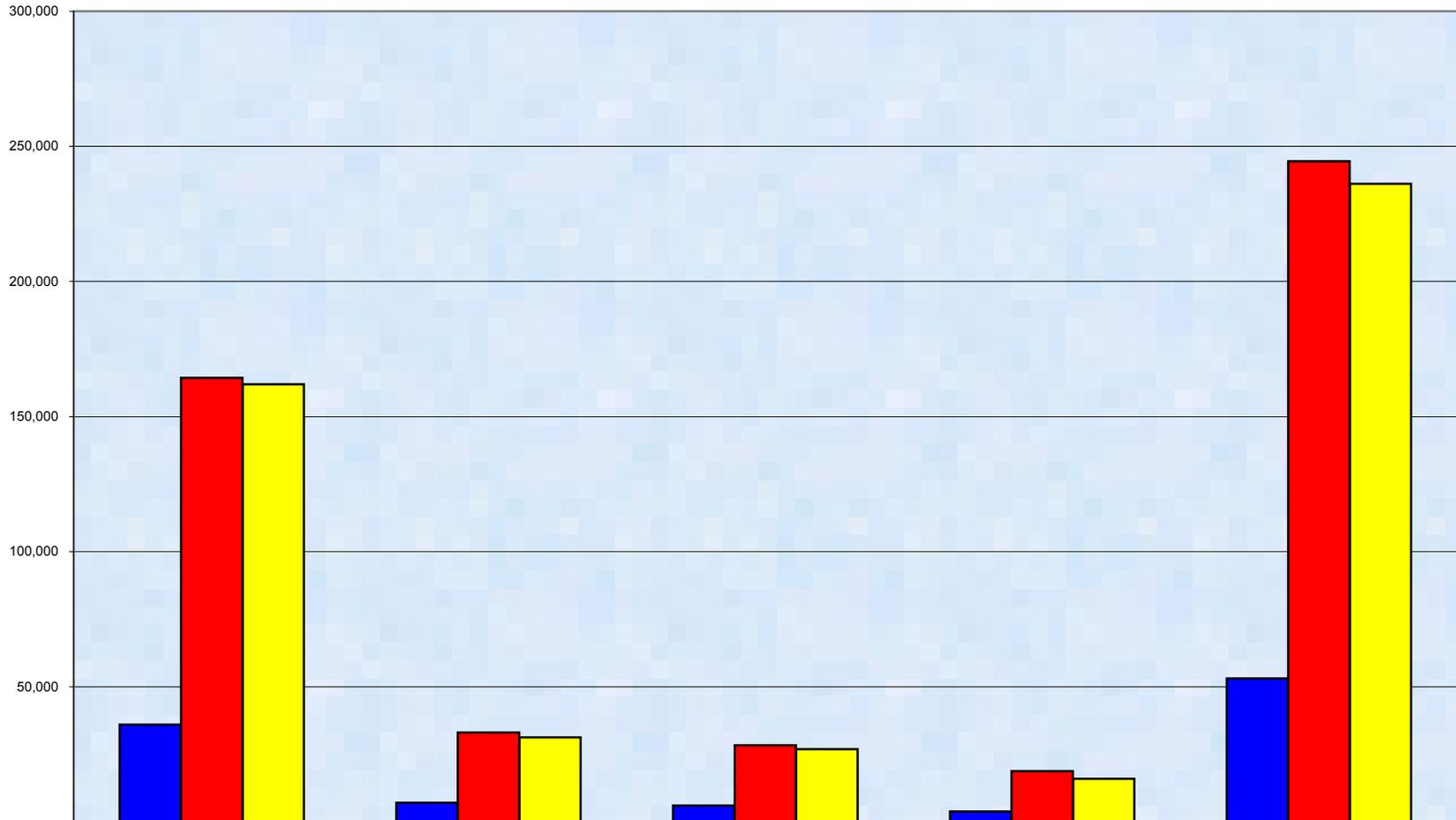
System Hospitals Combined



	Admissions	Patient Days	Adjusted Patient Days	Emergency Room Visits
■ April	2,763	13,315	20,928	17,308
■ YTD Total	13,435	65,701	101,981	82,283
■ YTD Budget	12,888	66,300	105,867	81,580

Cook County Health Hospital System
Utilization Factors YTD April 2009

ACHN - Clinics



	Fantus/Stroger Campus	West Cluster	South Cluster	South Suburban Cluster	Total ACHN Visits
■ April	36,037	7,134	6,029	3,900	53,100
■ YTD Total	164,335	33,046	28,333	18,751	244,465
■ YTD Budget	161,970	31,258	26,906	15,966	236,100

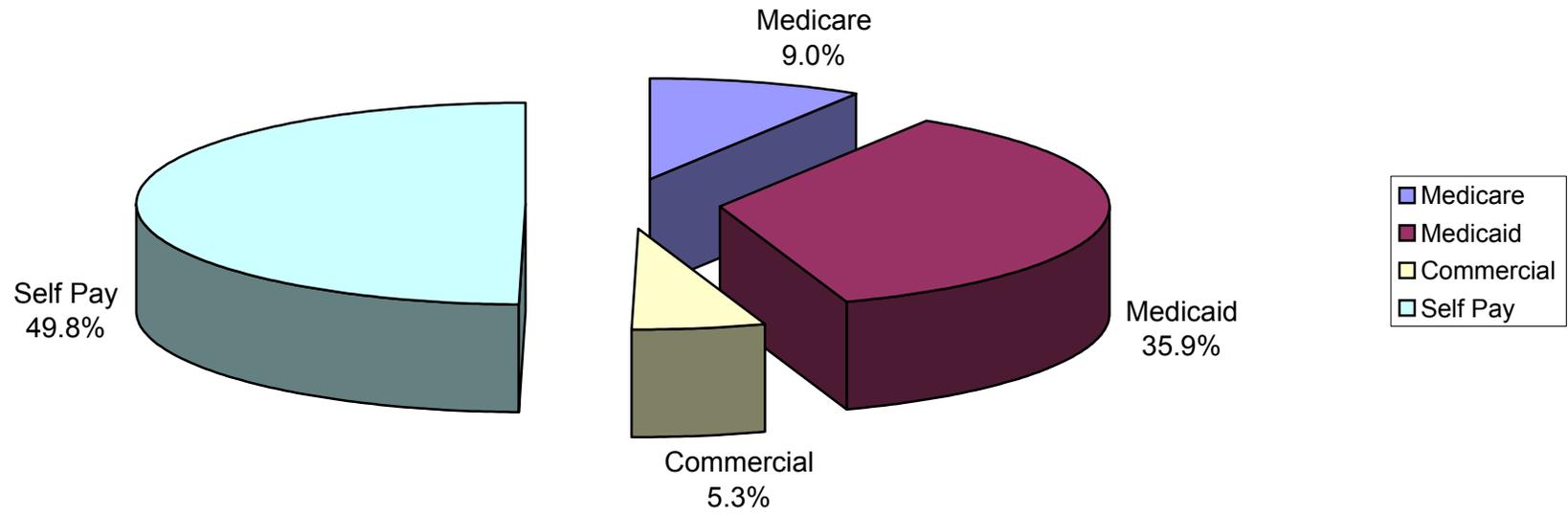
**Cook County Health & Hospitals System
Utilization Factors**

	2009 April	YTD Total	YTD Budget	YTD Variance	%% Variance
<u>J.H. Stroger Hospital</u>					
Admissions	2,040	9,896	9,591	305	3.2%
Patient days	9,647	47,595	47,898	(303)	-0.6%
Adjusted Patient Days	15,187	72,342	76,558	(4,216)	-5.5%
Emergency Room Visits	11,384	53,732	53,056	676	1.3%
Case Mix Index	1.1121				
Average Length of Stay	5.0		5.0	-	0.0%
<u>Provident Hospital</u>					
Admissions	444	2,229	2,142	87	4.1%
Patient days	1,643	8,902	8,588	314	3.7%
Adjusted Patient Days	2,568	13,736	14,370	(634)	-4.4%
Emergency Room Visits	3,259	15,785	16,655	(870)	-5.2%
Case Mix Index	0.9311				
Average Length of Stay	3.9		4.0	0.1	2.7%
<u>Oak Forest Hospital</u>					
Admissions	279	1,310	1,155	155	13.4%
Patient days	2,025	9,204	9,814	(610)	-6.2%
Adjusted Patient Days	3,173	15,903	14,939	964	6.5%
Emergency Room Visits	2,665	12,766	11,869	897	7.6%
Case Mix Index	0.9588				
Average Length of Stay - Acute	4.1		6.9	2.8	40.6%
Average Length of Stay - Rehab	14.8		15.2	0.4	2.6%
<u>Total System</u>					
Admissions	2,763	13,435	12,888	547	4.2%
Patient Days	13,315	65,701	66,300	(599)	-0.9%
Adjusted Patient Days	20,928	101,981	105,867	(3,886)	-3.7%
Emergency Room Visits	17,308	82,283	81,580	703	0.9%

**Cook County Health & Hospitals System
ACHN - Clinics**

Fantus/Stroger Campus	36,037	164,335	161,970	2,365	1.5%
West Cluster	7,134	33,046	31,258	1,788	5.7%
South Cluster	6,029	28,333	26,906	1,427	5.3%
South Suburban Cluster	3,900	18,751	15,966	2,785	17.4%
Total ACHN Visits	53,100	244,465	236,100	8,365	3.5%

April 2009 YTD
Payer Mix Comparison Cook County Health & Hospitals System Combined IP/OP



**Cook County Health and Hospitals System
Top Ten DRG's for Each Facility**

Stroger Hospital

Rank	Description	DRG	Total			Case Mix	MEDICARE
			Patients	Total Days	Avg LOS		Geometric Avg LOS
1	ESOPHAGITIS, GASTROENT & MISC DIGEST DISORDERS W	392	50	144	2.88	0.6703	2.8
2	RED BLOOD CELL DISORDERS W/O MCC	812	36	94	2.61	0.7630	2.8
3	CELLULITIS W/O MCC	603	29	103	3.55	0.8027	3.9
4	VAGINAL DELIVERY W/O COMPLICATING DIAGNOSES	775	26	115	4.42	0.4800	2.0
5	CHEST PAIN	313	25	38	1.52	0.5314	1.7
6	OTHER ANTEPARTUM DIAGNOSES W MEDICAL COMPLICATION	781	23	88	3.83	0.6170	2.6
7	BRONCHITIS & ASTHMA W/O CC/MCC	203	22	48	2.18	0.5956	2.8
8	KIDNEY & URINARY TRACT INFECTIONS W/O MCC	690	19	51	2.68	0.7581	3.5
9	BRONCHITIS & ASTHMA W CC/MCC	202	18	51	2.83	0.8157	3.5
10	SYNCOPE & COLLAPSE	312	18	43	2.39	0.7097	2.5

Provident Hospital

Rank	Description	DRG	Total			Case Mix	MEDICARE
			Patients	Total Days	Avg LOS		Geometric Avg LOS
1	CHEST PAIN	313	45	85	1.89	0.5314	1.7
2	HEART FAILURE & SHOCK W/O CC/MCC	293	23	72	3.13	0.7220	3.1
3	VAGINAL DELIVERY W/O COMPLICATING DIAGNOSES	775	21	53	2.52	0.4800	2.0
4	HEART FAILURE & SHOCK W CC	292	20	119	5.95	1.0069	4.1
5	BRONCHITIS & ASTHMA W/O CC/MCC	203	17	32	1.88	0.5956	2.8
6	HEART FAILURE & SHOCK W MCC	291	12	83	6.92	1.4601	5.0
7	CELLULITIS W/O MCC	603	11	35	3.18	0.8027	3.9
8	HYPERTENSION W/O MCC	305	10	23	2.30	0.5918	2.3
9	SYNCOPE & COLLAPSE	312	9	20	2.22	0.7097	2.5
10	ESOPHAGITIS, GASTROENT & MISC DIGEST DISORDERS W	392	9	30	3.33	0.6703	2.8

Oak Forest Hospital of Cook County

Rank	Description	DRG	Total			Case Mix	MEDICARE
			Patients	Total Days	Avg LOS		Geometric Avg LOS
1	CHEST PAIN	313	25	60	2.40	0.5314	1.7
2	ESOPHAGITIS, GASTROENT & MISC DIGEST DISORDERS W	392	19	68	3.58	0.6703	2.8
3	HEART FAILURE & SHOCK W CC	292	10	48	4.80	1.0069	4.1
4	CELLULITIS W/O MCC	603	9	36	4.00	0.8027	3.9
5	DIABETES W/O CC/MCC	639	6	13	2.17	0.5598	2.5
6	DYSEQUILIBRIUM	149	5	18	3.60	0.6109	2.2
7	SIMPLE PNEUMONIA & PLEURISY W/O CC/MCC	195	5	10	2.00	0.7316	3.5
8	BRONCHITIS & ASTHMA W CC/MCC	202	5	16	3.20	0.8157	3.5
9	LAPAROSCOPIC CHOLECYSTECTOMY W/O C.D.E W/O CC	419	5	15	3.00	1.1264	2.5
10	CHEMOTHERAPY W/O ACUTE LEUKEMIA AS SECONDARY	847	5	16	3.20	0.9421	2.7

Cook County Health and Hospitals System
Report of the Meeting of the Finance Committee
June 30, 2009

ATTACHMENT #2

Cook County Health and Hospitals System

Enter into a Cooperative Educational Master Agreement

Date: 6/15/09

Sponsor: Leslie Duffy, R.N., M.B.A.
Senior Director Supply Chain Management

Operating Unit: Cook County Health & Hospitals System



Description of Service: Requesting to enter into a Cooperative Educational Master Agreement between the Cook County Bureau of Health Services (Cook County Health and Hospitals System) and University of Illinois – Champaign IL, 2001 South Oak Street Suite B, Champaign, Illinois 61820.

Justification for this contract: This agreement shall establish and define a cooperative relationship between the County and the College with respect to Clinical Training Program activities within each facility.

Cost of the contract and terms: Contract period: June 1, 2009 thru May 31, 2015.
No fiscal Impact.

Budget information: 898-272

Signatures:

Operating Unit CFO 

CCHHS Director of Purchasing 

CCHHS COO 

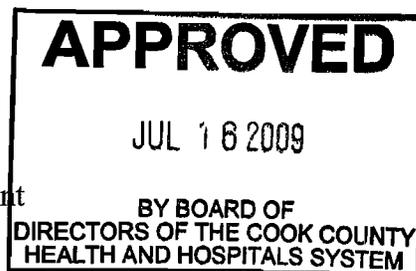
Cook County Health and Hospitals System

Enter into a Cooperative Educational Master Agreement

Date: 6/2/09

Sponsor: Leslie Duffy, R.N., M.B.A.
Senior Director Supply Chain Management

Operating Unit: Cook County Health & Hospitals System



Description of Service: Requesting to enter into a Cooperative Educational Master Agreement between the Cook County Bureau of Health Services (Cook County Health and Hospitals System) and Governor State University, One University Parkway, University Park, IL 60466.

Justification for this contract: This agreement shall establish and define a cooperative relationship between the County and the College with respect to Clinical Training Program activities within each facility.

Cost of the contract and terms: Contract period: June 1, 2009 thru May 31, 2015
No fiscal Impact

Budget information: 898-272

Signatures:

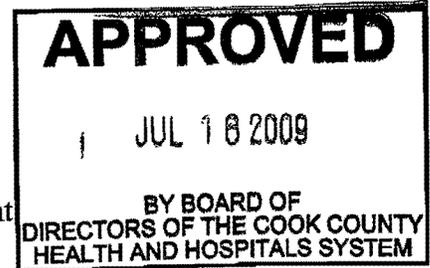
Operating Unit CFO  _____

CCHHS Director of Purchasing  _____

CCHHS COO  _____

Cook County Health and Hospitals System

Renew and Execute Contract



Date: 6/2/09
Sponsor: Leslie Duffy, R.N., M.B.A.
Senior Director Supply chain management
Operating Unit: Cook County Health & Hospitals System

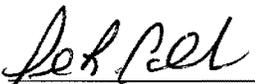
Description of Service: Requesting approval to renew the Cooperative Educational Master Agreement, Contract No. 02-43-1285 (originally approved by the Cook County Board on 8/1/02) between Cook County Bureau of Health Services (CCHHS) and Moraine Valley College, 10900 S. 88th Avenue, Palos Hills, Illinois for Clinical Training Program activities at Oak Forest Hospital.

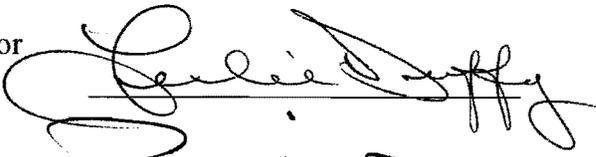
Justification for this contract: This Agreement is needed so that a Program Addendum for each Clinical Training Program can be conducted within the facilities under this Agreement.

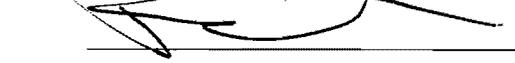
Cost of the contract and terms: Contract Period: 6/1/09 – 5/31/2015
No fiscal impact.

Budget information: 898 / 272

Signatures:

Operating Unit CFO 

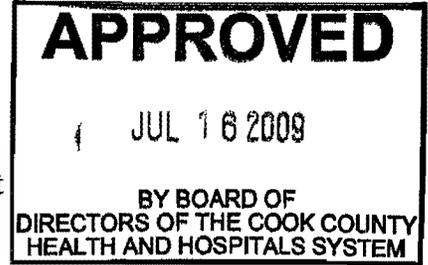
CCHHS Director of Purchasing 

CCHHS COO 

Cook County Health and Hospitals System

Renew and Execute Contract

Date: 6/15/09
Sponsor: Leslie Duffy, R.N., M.B.A.
Senior Director Supply Chain Management
Operating Unit: Cook County Health & Hospitals System



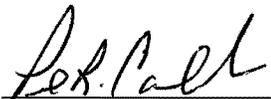
Description of Service: Requesting approval to renew the Cooperative Educational Master Agreement, Contract No. 02-43-1277 (originally approved by the Cook County Board on 10/17/02) between Cook County Bureau of Health Services (CCHHS) and South Suburban College, 15900 South State Street, South Holland, Illinois for Clinical Training Program activities at Oak Forest Hospital.

Justification for this contract: This Agreement is needed so that a Program Addendum for each Clinical Training Program can be conducted within the facilities under this Agreement.

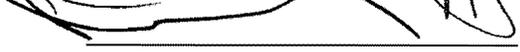
Cost of the contract and terms: Contract Period: 6/1/09 – 5/31/2015
No fiscal impact.

Budget information: 898 / 272

Signatures:

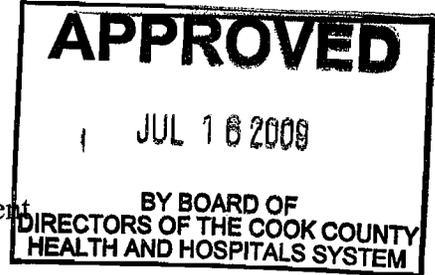
Operating Unit CFO 

CCHHS Director of Purchasing 

CCHHS COO 

Cook County Health and Hospitals System

Renew and Execute Contract



Date: 6/2/09
Sponsor: Leslie Duffy, R.N., M.B.A.
Senior Director Supply Chain Management
Operating Unit: Cook County Health & Hospitals System

Description of Service: Requesting approval to renew the Cooperative Educational Master Agreement, Contract No. 02-43-1188 (originally approved by the Cook County Board on 6/18/02) between Cook County Bureau of Health Services (CCHHS) and Southwest Cook County Cooperative Education for Special Education, 6020 W. 151st Street, Oak Forest, Illinois for Clinical Training Program activities at Oak Forest Hospital.

Justification for this contract: This Agreement is needed so that a Program Addendum for each Clinical Training Program can be conducted within the facilities under this Agreement.

Cost of the contract and terms: Contract Period: 6/1/09 – 5/31/2015
No fiscal impact.

Budget information: 898 / 272

Signatures:

Operating Unit CFO 

CCHHS Director of Purchasing 

CCHHS COO 

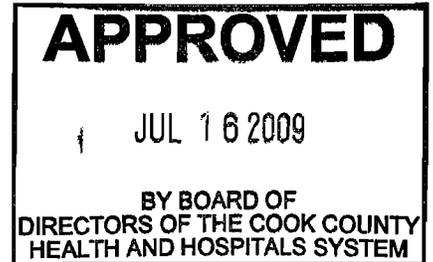
Cook County Health and Hospitals System

Renew and Execute Contract

Date: 6/2/09

Sponsor: Leslie Duffy, R.N., M.B.A.
Senior Director Supply Chain Management

Operating Unit: Cook County Health & Hospitals System



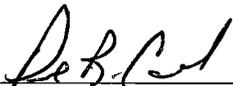
Description of Service: Requesting approval to renew the Cooperative Educational Master Agreement, Contract No. 02-43-1082 (originally approved by the Cook County Board on 6/18/02) between Cook County Bureau of Health Services (CCHHS) and Prairie State College, 202 S. Halsted, Chicago Heights, Illinois for Clinical Training Program activities at Oak Forest Hospital.

Justification for this contract: This Agreement is needed so that a Program Addendum for each Clinical Training Program can be conducted within the facilities under this Agreement.

Cost of the contract and terms: Contract Period: 6/1/09 – 5/31/2015
No fiscal impact.

Budget information: 898 / 272

Signatures:

Operating Unit CFO 

CCHHS Director of Purchasing 

CCHHS COO 

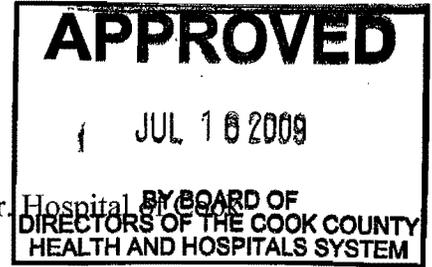
COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Request to Enter Into & Execute Contract

Date: June 1, 2009

Sponsor: Johnny C. Brown
Chief Operating Officer

Operating Unit: Department of Pediatrics, John H. Stroger, Jr. Hospital
County.



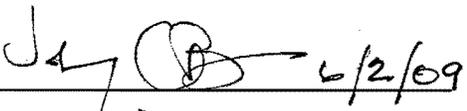
Description of Services: This contract is a professional service agreement between St. Mary's and Elizabeth and John H. Stroger, Jr. Hospital in relation to the Perinatal services.

Justification for This Contract: This serves as an extension to contract 05-43-599. This is \$0 contractual agreement. These services are needed to supplement on site Neonatology and Pediatric services for newborn patients at St. Mary and Elizabeth Medical Center.

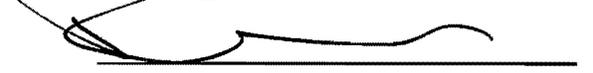
Cost of Contract And Terms: 7-1-08 to 6-30-10
\$0.00

Budget Info: 897/272

Signatures:

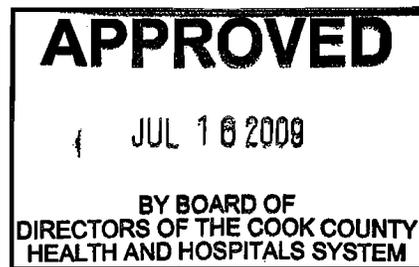
Operating Unit CFO  6/2/09

CCHHS Director of Purchasing 

CCHHS COO 

Cook County Health and Hospitals System

Permission to Renew and Execute Contract



Date: 6/15/09

Sponsor: Sidney A. Thomas
Chief Operating Officer

Operating Unit: Provident Hospital of Cook County

Description of Service: Requesting approval to renew the sub-agreement to the Cooperative Educational Master Agreement, Contract No. 02-43-1218 (originally approved by the Cook County Board on May 21, 2002) between the County of Cook/Cook County Bureau of Health Services and Loyola University of Chicago/Stritch School of Medicine and Loyola University Medical Center for clinical training program activities

Justification for this Contract: This sub-agreement is for the provision of post-graduate resident training and a Program Director for clinical services in Family Medicine

Cost of the Contract And Term: Contract Period: 7/1/09 – 6/30/2010
Fiscal Impact: \$2,859,450.000

Budget information: 891/272

Signatures:

Operating Unit CFO

A handwritten signature in black ink, appearing to be "Bob Call", written over a horizontal line.

CCHHS Director
Of Purchasing

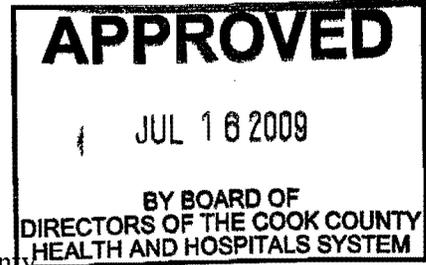
A large, stylized handwritten signature in black ink, written over a horizontal line.

CCHHS COO

Cook County Health and Hospitals System

Permission to Renew and Execute Contract

Date: 6/15/09
Sponsor: Sidney A. Thomas
Chief Operating Officer
Operating Unit: Provident Hospital of Cook County



Description of Service: Requesting approval to renew the sub-agreement to the Cooperative Educational Master Agreement, Contract No. 01-41-947 (originally approved by the Cook County Board on 7/12/2005) between the County of Cook/Cook County Bureau of Health Services and Midwestern University for clinical training program activities

Justification for this Contract: This sub-agreement is for the provision of post-graduate resident training for clinical services in Emergency Medicine

Cost of the Contract And Term: Contract Period: 7/1/09 – 6/30/2010
Fiscal Impact: \$727,245

Budget information: 891/272

Signatures:

Operating Unit CFO Pitt Colvin / \$ 6/17/09

CCHHS Director
Of Purchasing

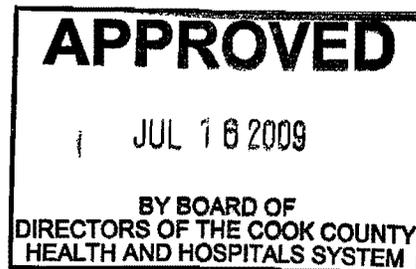
[Handwritten Signature]

CCHHS COO

Cook County Health and Hospitals System

Execute Contract

Date: 6/9/09
Sponsor: Sylvia Edwards, R.N., M.B.A.
Chief Operating Officer
Operating Unit: Oak Forest Hospital of Cook County



Description of Service: Requesting to execute Contract No. 05-43-281 with Rush Medical College/Rush University, 1653 W. Congress Parkway, Chicago, Illinois for the Physical Medicine and Rehabilitation Residency Program at Oak Forest Hospital.

Justification for this contract: The request to enter into a contract was Cook County Health and Hospital System authorized on 6/4/09.

Cost of the contract and terms: Two year total is \$401,788.44.
1st year amount is \$197,971.44 / 2nd year amount \$203,817.03

Budget information: 898-272

Signatures:

Sponsor

Handwritten signature of Sylvia Edwards in cursive, written over a horizontal line.

CCHHS Director of Purchasing

Handwritten signature in cursive, written over a horizontal line.

CCHHS COO

COOK COUNTY HEALTH AND HOSPITAL SYSTEM

Contract Item for Board Approval
Enter into and Execute Program Addendum

Date: May 27, 2009

Sponsor: Johnny C. Brown
Chief Operating Officer
Hospital Administration

Operating Unit: John H. Stroger, Jr., Hospital of Cook County

Description of **Rush University Medical College and Medical Center for the**
department of Surgery
Division of General Surgery

Services: for the provision of post graduate residents for clinical services.

Justification for

We are requesting authorization to enter into and execute the new Program Addendum for post graduate (PG) residents for clinical services in Orthopedic Surgery as per the Cooperative Educational Master Agreement (CEMA) contract No. 04-41-730 authorized on June 5, 2004 between John H. Stroger, Jr. Hospital of Cook County and Rush Medical Center Chicago, Illinois.

This Program Addendum will combine the academic and clinical resources of the Rush University Medical College and Medical Center with the educational and training experience of Stroger Hospital of Cook County.

This agreement supplements and enhances the required clinical services provided to the hospital's patients by subspecialist, we would not otherwise be able to recruit.

Cost of Contract
And Terms:

\$358,807.00
July 01, 2009 through June 30, 2010 (12 month contract)

Budget Info:

Fiscal Impact: \$358,807.00
2009-\$ 149,503.00
2010- \$209,304.00
Account # 897-272
Requisition # 98970478

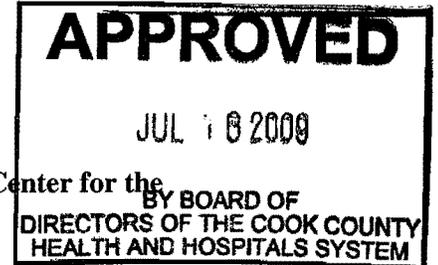
Signatures:

Operating Unit COO _____

Operating Unit CFO _____

CCHHS Director of Purchasing _____

CCHHS COO _____



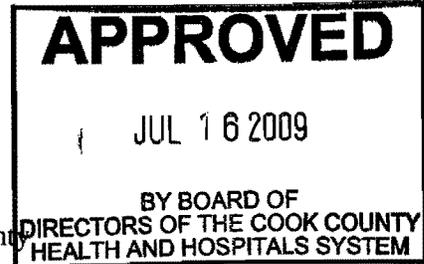
COOK COUNTY HEALTH AND HOSPITAL SYSTEM

Contract Item for Board Approval
Enter into and Execute Program Addendum

Date: May 27, 2009

Sponsor: Johnny C. Brown
Chief Operating Officer
Hospital Administration

Operating Unit: John H. Stroger, Jr., Hospital of Cook County



Description of Services: **University of Illinois at Chicago Hospital and Medical Center**
for the provision of post graduate residents for clinical services.

Justification for We are requesting authorization to enter into and execute the new Program Addendum for post graduate (PG) residents for clinical services in **General and Colon Rectal Surgery** as per the Cooperative Educational Master Agreement (CEMA) contract No. 05-43-527 authorized on March 5, 2005 between John H. Stroger, Jr. Hospital of Cook County and the University of Illinois at Chicago Medical School, Chicago, Illinois.

This Program Addendum will combine the academic and clinical resources of the University of Illinois at Chicago Medical School with the educational and training experience of Stroger Hospital of Cook County.

This agreement supplements and enhances the required clinical services provided to the hospital's patients by subspecialist, we would not otherwise be able to recruit.

Cost of Contract \$286,125.00
And Terms: July 01, 2009 through June 30, 2010 (12 month contract)

Budget Info: Fiscal Impact: \$286,125.00
2009-\$ 119,219.00
2010- \$166,906.00
Account # 897-272
Requisition # 98970479

Signatures:

Operating Unit COO _____

Operating Unit CFO _____

CCHHS Director of Purchasing _____

CCHHS COO _____

THE BOARD OF COMMISSIONERS

TODD H. STROGER
PRESIDENT

EARLEAN COLLINS	1st Dist.	BRIDGET GAINER	10th Dist.
ROBERT STEELE	2nd Dist.	JOHN P. DALEY	11th Dist.
JERRY BUTLER	3rd Dist.	FORREST CLAYPOOL	12th Dist.
WILLIAM M. BEAVERS	4th Dist.	LARRY SUFFREDIN	13th Dist.
DEBORAH SIMS	5th Dist.	GREGG GOSLIN	14th Dist.
JOAN P. MURPHY	6th Dist.	TIMOTHY O. SCHNEIDER	15th Dist.
JOSEPH MARIO MORENO	7th Dist.	ANTHONY J. PERAICA	16th Dist.
ROBERTO MALDONADO	8th Dist.	ELIZABETH ANN DOODY GORMAN	17th Dist.
PETER N. SILVESTRI	9th Dist.		



BUREAU OF CAPITAL, PLANNING & FACILITIES MANAGEMENT

BRUCE WASHINGTON
BUREAU CHIEF - DIRECTOR

OFFICE OF CAPITAL PLANNING & POLICY
69 W. Washington, Suite 3000
Chicago, Illinois 60602-3215
TEL: (312) 603-0300
FAX: (312) 603-9997

June 22, 2009

Warren L. Batts
Chairman of the Board and the Members of the Health & Hospital System Board
Retired Chairman and Chief Executive Officer
Premark International
c/o Roz Turner
Bureau of Health Services
1900 W. Polk Street, Suite 220
Chicago, IL 60612

Dear Chairman Batts and Board Members:

Two "Permission To Advertise" items were approved by Cook County Board of Commissioners at the June 16, 2009 Board Meeting contingent upon the approval of the Board of Directors of the Hospital and Health System meeting of June 30, 2009.

I have enclosed detailed information for each project listed below:

Automated Record Number 1361 – Permission To Advertise

Requesting authorization for the Purchasing Agent to advertise for bids for the Countywide Roof Renovation Project Phase IV - Bid Package 2.

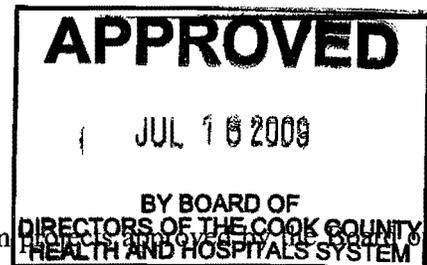
This provides for the complete tear-off and replacement or repair of the roofs at the following locations at The Oak Forest Hospital Campus: Administration Building, Building "B" Penthouse, Building "F" Annex, Catholic Chapel, Laboratory & Morgue, New Building "E" and Walkway.

This is a one time purchase from: Bond Account: 20000

Approval of this item would commit Fiscal Year 2009 funds.

This is categorized as a Roof Renovation Project.

This project was included in the 2009 Capital Improvement Program
Commissioners on April 2, 2009.



Automated Record Number 1362 – Permission To Advertise

Requesting authorization for the Purchasing Agent to advertise for bids for the Countywide Roof Renovation Project Phase IV - Bid Package 3.

This provides for the complete tear-off and replacement or repair of the roofs at the following locations: The Durand Building & Sky Bridge, The Hektoen Building and 118 N. Clark Street.

This is a one time purchase from: Bond Account: 20000

Approval of this item would commit Fiscal Year 2009 funds.

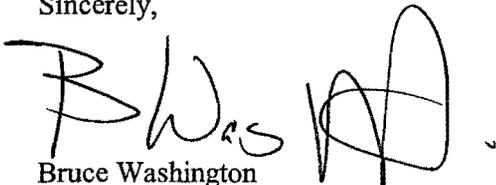
This is categorized as a Roof Renovation Project.

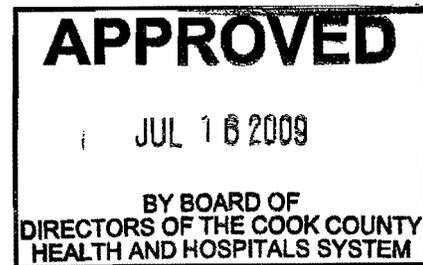
This project was included in the 2009 Capital Improvement Program projects approved by the Board of Commissioners on April 2, 2009.

I hereby request the above-mentioned items be placed on the Cook County Health and Hospitals System Board Agenda for review and approval. Twelve copies of supporting documentation are being provided to the Secretary of the Board for distribution.

Please advise if I can be of further assistance.

Sincerely,


Bruce Washington
Director



Enclosures

cc: William T. Foley
Stephen Martin
Matthew B. DeLeon
Debra Santana
Roz Turner
Mary Pat Cross

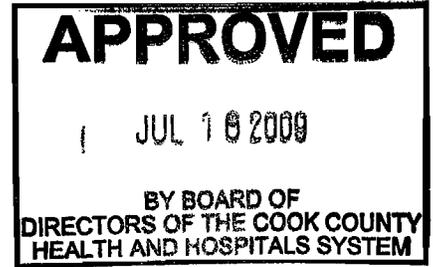
COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Approval for Payment

Date: June 12, 2009

Sponsor: Daniel Howard, Director
Hospital Information Systems

Operating Unit: Cook County Health & Hospitals System



Description of Services: ACS Corporation (P.O. Box 201322 Dallas, TX 75320)
for the provision of **professional fixed fees IT management services and Cerner Functions-Clinical Apps.**

Justification for This Contract: Contract No. 07-41-46 was originally authorized by the County Board on 09/07/2006. **These Bills need to go before the System Board in order for vendor payment to be processed.**

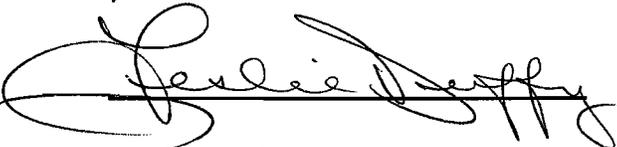
<u>Cost of Contract And Terms:</u>	Invoice #'s: 384307	Amounts: \$329,166.67 – month of April
	391117	\$329,166.67 – month of May
	388461	\$115,200.00 – month of March
	379552	\$124,800.00 – month of February

Contract Period: 01/01/2007 thru 12/31/2009
Requisition No. 98900161-83554

Budget Info: **Total Fiscal Impact: \$898,333.34**
Budget Acct. No. 1200/890

Signatures:

CCHHS CFO 

CCHHS Director of Purchasing 

CCHHS COO 

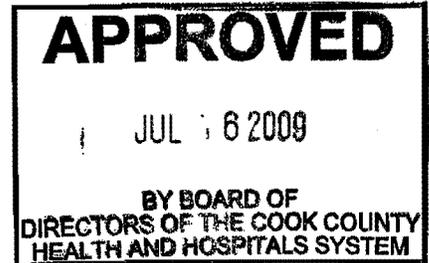
COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Approval for Payment

Date: June 15, 2009

Sponsor: Michael Puisis, M.D.
Chief Operating Officer

Operating Unit: Cermak Health Services & JTDC



Description of Services: Issac Ray Center (1725 W. Harrison St., Suite 110, Chicago, IL 60612) for the provision of Psychologist & Psychiatrist Services.

Justification for This Contract: Contract No. 06-45-574 was originally approved by the County Board on 6/06/2006. These Bills need to go before the System Board in order for vendor payment to be processed.

Cost of Contract And Terms

CHS- Invoice #:	2010-68	JTD- Invoice:	J060109
Date of Service:	6-01-09 thru 6-15-09		6/1/09 thru 8/31/09
Amounts:	\$116,111.75		\$607,627.73

Contract Period: 9/01/2006 thru 8/31/2010
System Requisition No. 84467

Budget Info: Total Fiscal Impact: \$723,739.48
Budget Acct. No. CHS-1195, JTDC-01246

Signatures:

CCHHS CFO

Rita Galpin / *JLB* 6/17/09

CCHHS Director of Purchasing

Leslie Kiffey

CCHHS COO

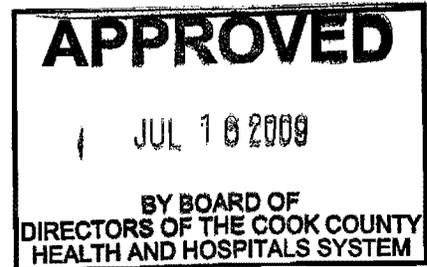
[Signature]

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
Approval for Payment

Date: June 15, 2009

Sponsor: Martin Grant
Bureau Chief of Pharmacy

Operating Unit: CCHHS



Description of Services: Sav Rx Chicago, Inc. (1550 S. Indiana Avenue, Suite 200, Chicago, IL 60605) for the provision of Mail Order Pharmacy-New & Refill Prescriptions, Stroger/Fantus and Provident Refill Prescriptions.

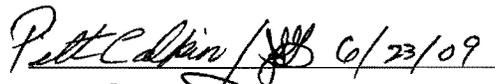
Justification for This Contract: Contract No. 08-41-145 was approved by the County Board on 2/20/2008. This Bill needs to go before the System Board in order for vendor payment to be processed.

Cost of Contract And Terms: Invoice#: 200905 Amount: \$589,409.20 Date: 5/01/09 thru 5/31/09
Requisition No. 98900119-83438
Contract Period: 3/01/2008 thru 2/28/2011

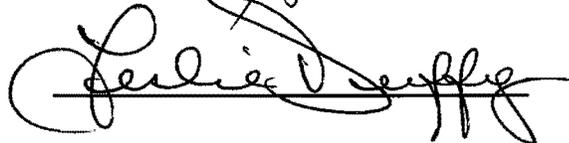
Budget Info: Budget Acct. No. 890/1200

Signatures:

CCHHS CFO

A handwritten signature in black ink, appearing to read "Peter Collins", followed by a date "6/23/09".

CCHHS Director of Purchasing

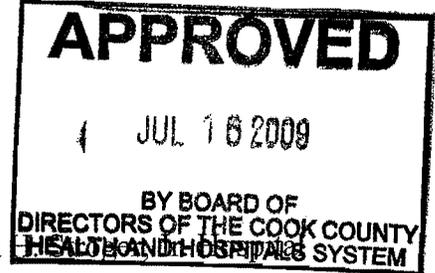
A large, stylized handwritten signature in black ink, appearing to read "Leslie Duffie".

CCHHS COO

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Approval for Payment

Date: June 15, 2009
Sponsor: Johnny Brown
Chief Operating Officer
Operating Unit: Department of Professional Affairs, John
of Cook County



Description of Services: Aramark Healthcare (2300 Warrenville Rd., Downers Grove, IL 60515) for the provision of Professional Services rendered for Clinical Engineering and Biomedical Services for the period of 06-01-09 thru 06-30-09.

Justification for This Contract: Contract No. 07-41-97 was originally approved by the County Board on 11/02/2006. This Bill needs to go before the System Board in order for vendor payment to be processed.

Cost of Contract And Terms: Invoice #'s: 20750609JSH Bill Amount: \$439,435.58
Contract Period: 12/01/2006 thru 11/30/2009
Requisition No. 98970045-83053

Budget Info: Budget Acct. No. 1225/897

Signatures:

Chief Operating Officer

Handwritten signature of Johnny Brown in black ink, written over a horizontal line.

CCHHS CFO

Handwritten signature of the CCHHS CFO in black ink, written over a horizontal line.

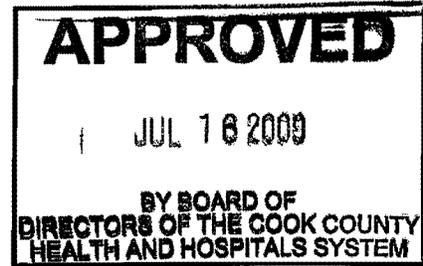
CCHHS Director of Purchasing

Handwritten signature of the CCHHS Director of Purchasing in black ink, written over a horizontal line.

CCHHS COO

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Approval for Payment



Date: May 4, 2009

Sponsor: Joanne Dulski
System-Wide Administrator
Director of Laboratories

Operating Unit: Department of Pathology Blood Bank, John H. Stroger Jr. Hospital

Description of Services: Lifesource Blood Services (1824 Paysphere Circle, Chicago, IL 60674) for the provision of Blood & Blood Products.

Justification for This Contract: Contract No. 08-73-73 was originally approved by the County Board on 04/23/2008. These Bills need to go before the System Board in order for vendor payment to be processed.

Cost of Contract And Terms:

Invoice #'s:	0630-510	Amount: \$123,510.00	Date: 4/1/09 thru 4/15/09
	0630-512	\$161,435.00	4/16/09 thru 4/30/09
	0630-515	\$122,460.00	5/1/09 thru 5/15/09

Contract Period: 06/01/2008 thru 05/31/2010
Requisition No. 98970185-83764

Budget Info: Total Fiscal Impact: \$407,405.00
Budget Acct. No. 1225/897

Signatures:

CCHHS CFO

Handwritten signature of the CCHHS CFO over a horizontal line.

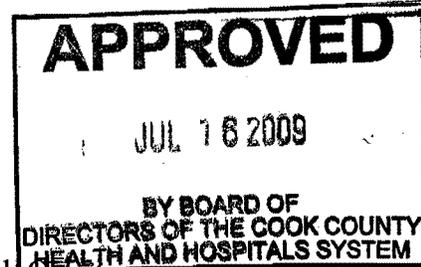
CCHHS Director of Purchasing

Handwritten signature of the CCHHS Director of Purchasing over a horizontal line.

CCHHS CEO

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Approval for Payment



Date: June 12, 2009

Sponsor: Johnny C. Brown
Chief Operating Officer

Operating Unit: John H. Stroger Jr. Hospital of Cook County

Description of Services: Imperial Parking (547 West Jackson Blvd., STE 900, Chicago, IL 60661) for the provision of Monthly Management Fee and Valet Service.

Justification for This Contract: Contract No. 07-53-461 was originally approved by the County Board on 1/09/2008. These Bills need to go before the System Board in order for vendor payment to be processed.

Cost of Contract And Terms: Invoice #'s: 60242 Amount: \$134,710.89 – month of April 09
61678 \$134,710.89 – month of May 09
Contract Period: 2/06/2008 thru 2/05/2011
Requisition No. 98970178-83692

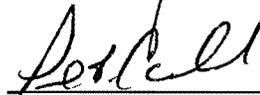
Budget Info: Fiscal Impact: \$269,421.78
Budget Acct. No. 1225/897

Signatures:

Chief Operating Officer



Operating Unit CFO



CCHHS Director of Purchasing



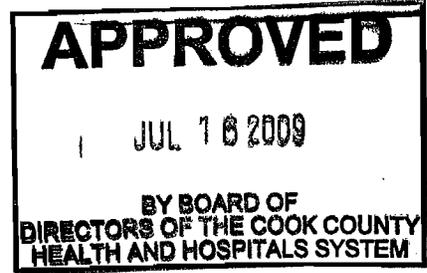
CCHHS COO



COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Approval for Payment

Date: June 15, 2009
Sponsor: Michael Puisis, M.D.
Chief Operating Officer
Operating Unit: Cermak Health Services



Description of Services: Issac Ray Center (1725 W. Harrison St., Suite 110, Chicago, IL 60612) for the provision of Psychologist & Psychiatrist Services.

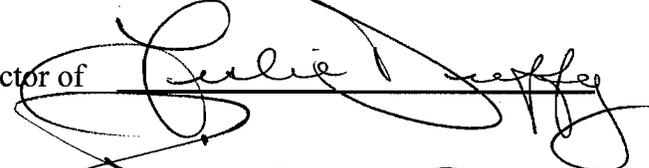
Justification for This Contract: Contract No. 06-45-574 was originally approved by the County Board on 6/06/2006. These Bills need to go before the System Board in order for vendor payment to be processed.

Cost of Contract And Terms CHS- Invoice #: 2010-66 / 2010-67
Date of Service: 5-01-09 thru 5-15-09 / 5-16-09 thru 5-31-09
Amounts: \$116,111.75 / \$116,111.75
Contract Period: 9/01/2006 thru 8/31/2010
System Requisition No. 84467

Budget Info: Total Fiscal Impact: \$232,223.50
Budget Acct. No. 240/1195

Signatures:

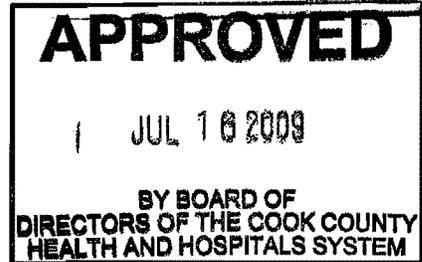
CCHHS CFO 

CCHHS Director of Purchasing 

CCHHS COO 

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Approval for Payment



Date: June 15, 2009

Sponsor: Johnny C. Brown
Chief Operating Officer

Operating Unit: John H. Stroger, Jr. Hospital of Cook County

Description of Services: Anchor Mechanical, Inc. (215 South Aberdeen, Chicago, IL 60607) for the provision of Maintenance, Repair, of Refrigeration and Ventilation Systems.

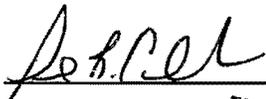
Justification for This Contract: Contract No. 08-53-233 was originally approved by the System Board on 12/18/2008. This payment needs go before the System Board in order for vendor payment to be processed.

Cost of Contract And Terms: Invoice #'s: 4400C-40 – for the month of March
Requisition #: 98970332-84770
Contract Period: 2/16/09 thru 2/15/12

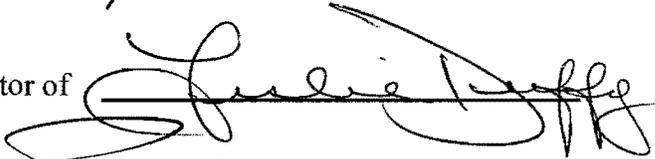
Budget Info: Total Fiscal Impact: \$137,165.53
Budget Acct. No. 897/1225

Signatures:

Operating Unit CFO



CCHHS Director of Purchasing



CCHHS COO



COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Approval for Board Payment

Date: June 22, 2009

Sponsor: Sylvia Edwards
Chief Operating Officer

Operating Unit: Oak Forest Hospital of Cook County



Description of Services: New York Boys Management LLC (136 S. Main Street, STE B, Crown Point, IN 46307) for the provision of Long-Term Care Service for the month of April 09.

Justification for This Contract: Contract No. 07-41-405 was originally approved by the County Board 6/19/2007. This bill needs to go before the System Board in order for vendor payment to be processed.

Cost of Contract And Terms: Invoice#: 328
Contract Period: 7/01/2007 thru 6/30/2010
P.O. #:161857

Budget Info: Fiscal Impact: \$110,330.00
Budget Acct. No. 897-1230

Signatures:

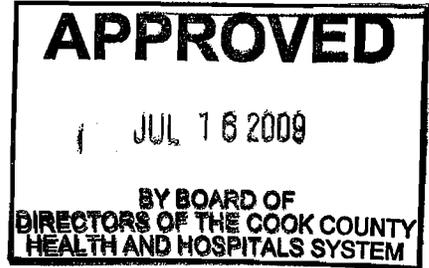
CCHHS CFO Pitt Colkin / JB 6/23/09

CCHHS Director of Purchasing Leanne Buehler

CCHHS COO _____

Cook County Health and Hospitals System

Request for Payment Only



Date: 6/5/09
Sponsor: Sylvia Edwards
Chief Operating Officer
Operating Unit: Oak Forest Hospital

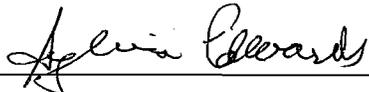
Description of Service: Requesting approval for a payment only to Translogic Corporation d/b/a Swisslog Healthcare Solutions for the relocation and installation of the Pneumatic Tube System in the Emergency Room at Oak Forest Hospital.

Justification for this contract: Oak Forest Hospital renovated the Emergency Exam Rooms due to being cited by the Joint Commission for lack of space in various areas throughout the Emergency Room. The relocation of the pneumatic tube system in the newly renovated Emergency Room area was necessary so that Emergency Room patients' specimens could be transported to the Clinical Lab Department. Swisslog Healthcare Solutions installed our existing pneumatic tube system which required a new port to extend to the additional space.

Cost of the contract and terms: Installation was on 4/1/09, Invoice #90255772, in the amount of \$44,600.00.

Budget information: Account 898-733

Signatures:

Sponsor 

CCHHS Director of Purchasing 

CCHHS COO 

**Cook County Health and Hospitals System
Approval for Payment**

Date: 5/15/09

Sponsor: Sidney A. Thomas
Chief Operating Officer

Operating Unit: Provident Hospital of Cook County

Description Requesting approval for a payment only to TRE Reimbursement Consulting, Inc. in the amount of \$26,890.74 for review and preparation of the 2008 Medicare, Illinois Medicaid and Blue Cross Cost reports for Provident Hospital

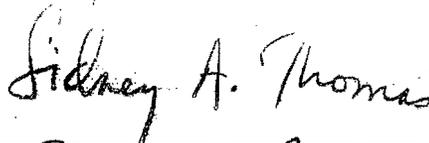
Justification for Service contract TRE Reimbursement Consulting, Inc. was utilized because of their familiarity with county hospital standards, policies and procedures and has been utilized by hospital facilities to provide ongoing reimbursement services related to Medicaid / Medicare audits and past cost reports correlating to the same functions.

Cost of the Contract and Terms: One payment only

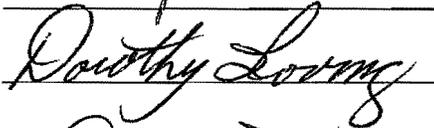
Budget Information: 891 -260 26,890.74

Signatures:

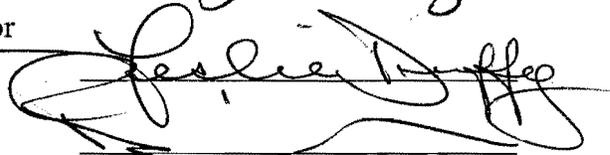
Sponsor COO



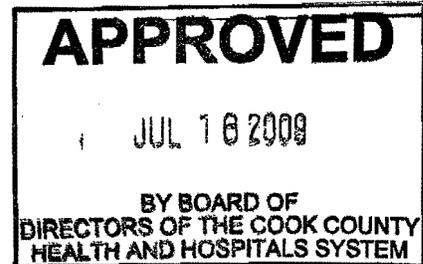
Operating Unit CFO



CCHHS Director
Of Purchasing



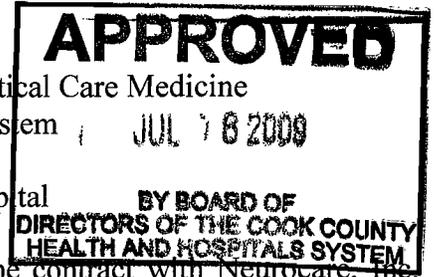
CCHHS COO



COOK COUNTY HEALTH AND HOSPITALS SYSTEM
Request to AMEND and DECREASE CONTRACT

Date: June 10, 2009

Sponsor: Robert Cohen, M.D.
System Chairman, Pulmonary and Critical Care Medicine
Cook County Health and Hospitals System



Operating Unit: Department of Medicine, Stroger Hospital

Description of Services: Requesting authorization to amend the contract with Neurocare, Inc. (Contract 09-41-63) for the provision of sleep laboratory management services, and to decrease the contract amount from \$2,725,590.00 to \$1,495,200.00.

Justification for this contract:

On January 30, 2009, the Cook County Health and Hospitals System Board approved a request to enter into and execute a contract with Neurocare, Inc. in the amount of \$2,725,590.00, for the provision of sleep laboratory management services and equipment.

Due to an agreement between Neurocare, Inc. and the State's Attorney's office, the durable medical equipment portion of the original sleep management services proposal was removed from the final contract. Therefore, the approved amount for sleep study services to Neurocare, Inc. should be reduced. The separate request to advertise for bids for durable medical equipment for patients diagnosed with sleep disordered breathing at John H. Stroger, Jr. Hospital of Cook County was approved by the System Board's Finance Committee on June 12, 2009.

Cost of contract and terms: Cost: \$1,495,200.00
Terms: January 1, 2009 through December 31, 2012

Budget Info: Fiscal Impact: \$1,495,200.00
Requisition No. 98970106-83356
Budget Acct. No. 897/272

Signatures:

Operating Unit CFO:

CCHHS Director Purchasing:

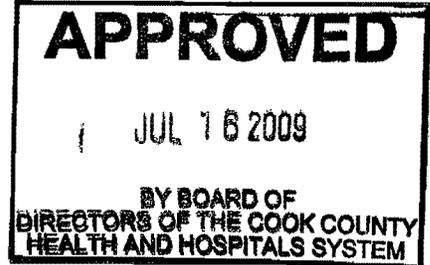
CCHHS COO:

Three handwritten signatures are shown over horizontal lines. The first signature is "Rob. Cohen". The second signature is "Leslie Duff". The third signature is a more complex, cursive signature.

Cook County Health and Hospitals System

Contract Extension

Date: 5/29/09
Sponsor: Sylvia Edwards, R.N., M.B.A.
Chief Operating Officer
Operating Unit: Oak Forest Hospital of Cook County



Description of Service: Requesting approval to extend contract 07-45-245 with Intercommunity Radiation Oncology, Hazel Crest, IL. for radiation therapy services. The extension period requested is 6/15/09 thru 11/30/09.

Justification for this contract: An extension to this contract will allow us to use the remaining money that was originally approved and allocated for this purpose. Additionally, we are included on the Health and Hospitals System new contract which the RFP is currently being evaluated.

Cost of the contract and terms: The current contract was authorized by the Cook County Board on 3/1/07 for a two year period in the amount of \$285,360.00. The vendor has agreed to honor the terms, conditions and pricing of the current contract.

Budget information: This is a request for time only. Approximately \$100,000.00 remains un-encumbered on this contract.

Signatures:

Sponsor



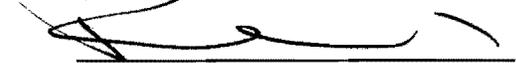
CCHHS Director
of Purchasing



CCHHS CFO

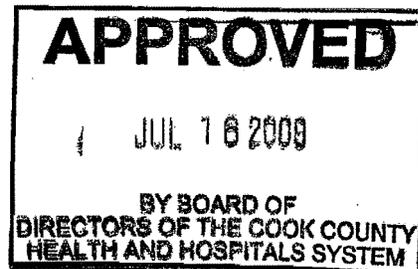


CCHHS Treasurer



Cook County Health and Hospitals System

Contract Extension & Increase



Date: June 12, 2009

Sponsor: Leslie Duffy, R.N., M.B.A.
Senior Director, Supply Chain Management

Operating Unit: Cook County Health and Hospitals System

Description of Service: Requesting approval to extend and increase contract 08-83-41 from 7/1/09 thru 8/31/09 with Badger Murphy Food Service, Chicago, IL for John H. Stroger, Jr. Hospital (Section I) and for Oak Forest Hospital (Section II) for the purchase of Frozen Convenience Foods.

Justification for this contract: This extension and increase will allow continuation of food services while awaiting the finalization of a new food distribution contract. The current contract expires 6/30/09.

Cost of the contract and terms: This contract was originally awarded by the Cook County Board on 4/23/2008 for a one year period.

Budget information: Increase request: 897-310, \$75,000.00
898-310, \$-0-

Signatures:

CCHHS CFO

A handwritten signature in black ink, appearing to read "L. B. Paul", written over a horizontal line.

CCHHS Director
of Purchasing

A large, complex handwritten signature in black ink, written over a horizontal line.

CCHHS COO

COOK COUNTY HEALTH AND HOSPITAL SYSTEM

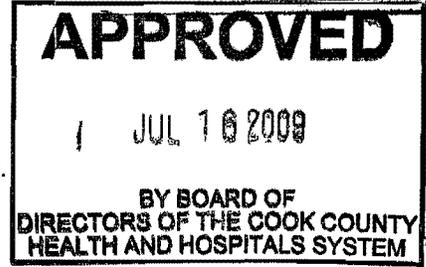
Request to Extend and Increase Contract

AS AMENDED

Date: June 16, 2009

Sponsor: Maurice Lemon, MD
Chief Medical Officer
John H. Stroger, Jr., Hospital of Cook County.

Operating Unit: John H. Stroger, Jr., Hospital of Cook County



Description of Service: Extend and Increase contract with Carolyn Arnolds. Ms. Arnolds provide assistance in preparing for the hospital, annual JCAHO site visit. Services had included the reviewing and redrafting of Core hospital policies, the coordination and monitoring of compliance with past citations, identification and compliance preparation for new regulatory guidelines and standards established by Joint Commission. Will facilitate and oversee the coordination an Infection Control task force which will be required to address health care acquired infections and other Joint Commission national patient safety priorities.

Justification for this contract: Carolyn Arnolds has provided invaluable consulting services in past and has assisted the hospital in receiving re-designation status for several hospital programs through the Illinois Department of Public Health.

Cost and Terms: Extend and increase contract #09-45-2375 from ~~September 30,~~ June 30, 2009 through November 30, 2009. The total cost of this extension is **\$34,920.00.**

Budget Info: Professional and Technical Services
Account # 897-260

Signatures:

Operating Unit COO

CCHHS Director of Purchasing

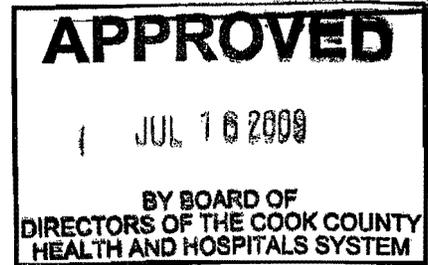
CCHHS COO

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
Request to Enter into a Contract

Date: June 23, 2009

Sponsor: Joseph S. Gio
 Director of Hospital Purchasing
 & System Purchasing Support

Operating Unit: Cook County Health & Hospitals System



Description of Services: Requesting for Approval to enter into a contract for Commercial Registry Nursing services for the following vendors: **ATC Healthcare Services, Favorite Healthcare Staffing, Gareda Diversified Business Services, Integrity Nursing Network, Inc., LMR Nursing Services, Inc., Maxim Staffing Solutions, Med Call Health Care, Professional Nursing Inc., The Nurse Agency, Emergency Nursing Staffing Assn., Nursefinders, Inc., Advance Care Services and Around the Clock Healthcare Services.**

Justification : This contract with commercial nursing registries is necessary in order to supplement the nursing staff to be able to provide quality care to the patients. A request for RFP's was initiated and upon their review, the following vendors were selected. The Departments of Nursing will approach the CCHHS Board for approval to execute when contracts have been approved for execution by Cook County Purchasing.

<u>Cost of Contract And Terms:</u>	Stroger	Provident	Oak Forest	ACHN	Cermak	JTDC
ATC Healthcare Services	\$116,000.00		\$175,000.00			
Gareda Diversified Business Services	\$480,000.00		\$200,000.00	\$300,000.00	\$400,000.00	\$75,000.00
Emergency Nursing Staffing Assn.		\$150,000.00				
Favorite Healthcare Staffing	\$116,000.00	\$225,000.00	\$175,000.00			
Integrity Nursing Network, Inc.	\$116,000.00					
Nursefinders, Inc.				\$25,000.00	\$125,000.00	\$75,000.00
LMR Nursing Services, Inc.	\$480,000.00					
The Nurse Agency	\$116,000.00	\$1,000,000.00		\$25,000.00		
Professional Nursing Inc	\$404,000.00					
Med-Call Health Care	\$116,000.00				\$225,000.00	
Maxim Staffing Solutions	\$116,000.00	\$250,000.00	\$200,000.00	\$250,000.00		\$25,000.00
Around the Clock Healthcare Services		\$200,000.00			\$50,000.00	\$25,000.00
Advance Care Services				\$400,000.00		
	<u>\$2,060,000.00</u>	<u>\$1,825,000.00</u>	<u>\$750,000.00</u>	<u>\$1,000,000.00</u>	<u>\$800,000.00</u>	<u>\$200,000.00</u>

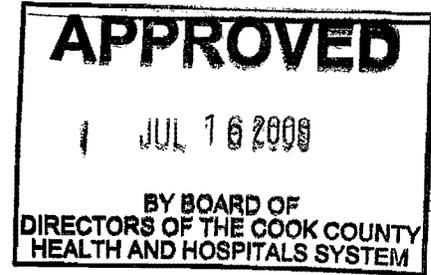
Total Fiscal Impact:

\$6,635,000.00

Contract Period: September 1, 2009 thru August 31, 2010

Budget Info:

SH-897, PH-891, OFH-898, ACHN-893, CHS-240, JTDC-568



Signatures:

CCHHS CFO

Pitt Collier / *JB* 6/23/09

CCHHS Director of Purchasing

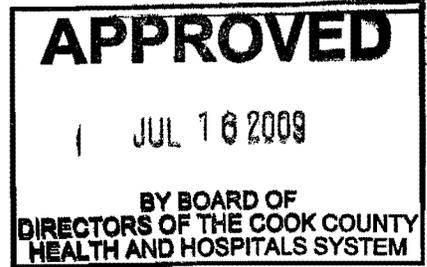
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CCHHS CEO

Cook County Health and Hospitals System

Enter into a Contract

Date: June 2, 2009
Sponsor: Sylvia Edwards, R.N., M.B.A.
Chief Operating Officer
Operating Unit: Oak Forest Hospital of Cook County



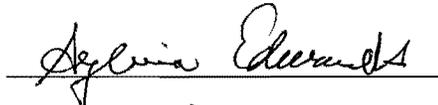
Description of Service: Requesting authorization to enter into a contract for a one (1) year period with Beckman Coulter, Brea, CA., for reagents & controls for the eight Beckman Coulter analyzers that perform chemistry, hematology and coagulation procedures in the Clinical Lab Departments.

Justification for this contract: Beckman Coulter is the only distributor of the reagents and controls that are uniquely bar-coded that is compatible with the existing vendor owned equipment.

Cost of the contract and terms: Contract Period: 8/1/09 – 7/31/2010
\$599,599.97

Budget information: Acct.: 898 / 365

Signatures:

Sponsor 
CCHHS Director of Purchasing 
CCHHS COO 

Cook County Health and Hospitals System

DEFERRED

Enter into a Contract and Execute on July 16, 2009 at the CCHHS Board Meeting

Date: 06/16/2009

Sponsor: Johnny Brown
Chief Operating Officer

Operating Unit: John H. Stroger Jr. Hospital of Cook County

Description of Service: Requesting approval to enter into & execute contract for a two year period with Cook County Radiation Oncology, S.C. 1901 W Harrison Street, room LL500 Chicago, IL. 60612 for the provision of Radiation Therapy Services.

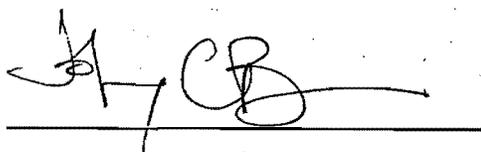
Justification for this contract: After receiving and evaluating two (2) Request for Qualifications (RFQs), Cook County Oncology, S.C. was chosen for the following criteria: a) They are the current vendor and they have provided excellent radiation service and, therefore there wouldn't be a lapse in patient care which is essential. b) This company was the lowest bidder saving Cook County \$2,380,040.00 annually.

Cost of the contract and terms: Contract Period: 06/17/09 – 06/16/2011
\$7,581,600.00 (\$3,790,800.00 for 1st year
\$3,790,800.00 for 2nd year)

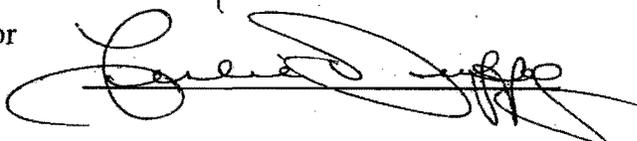
Budget information: 897 / 278

Signatures:

Sponsor



CCHHS Director of Purchasing

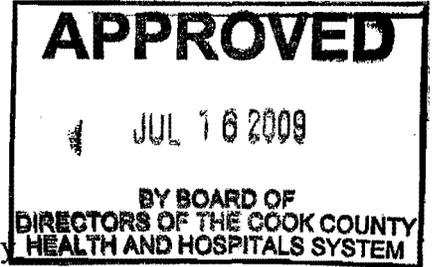


CCHHS COO

Cook County Health and Hospitals System

Enter into a Contract and Execute

Date: 06/16/2009
Sponsor: Johnny Brown
Chief Operating Officer
Operating Unit: John H. Stroger Jr. Hospital of Cook County



Description of Service: Requesting approval to enter into & execute contract for a two year period with Cook County Radiation Oncology, S.C. 1901 W Harrison Street, room LL500 Chicago, IL. 60612 for the provision of Radiation Therapy Services.

Justification for this contract: After receiving and evaluating two (2) Request for Qualifications (RFQs), Cook County Oncology, S.C. was chosen for the following criteria: a) They are the current vendor and they have provided excellent radiation service and, therefore there wouldn't be a lapse in patient care which is essential. b) This company was the lowest bidder saving Cook County \$2,380,040.00 annually.

Cost of the contract and terms: Contract Period: 06/17/09 – 06/16/2011
\$7,581,600.00 (\$3,790,800.00 for 1st year
\$3,790,800.00 for 2nd year)

Budget information: 897 / 278

Signatures:

Sponsor

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CCHHS Director of Purchasing

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CCHHS COO

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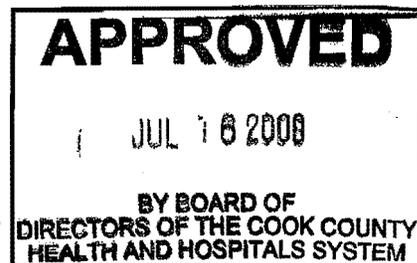
Cook County Health and Hospitals System

Enter into a Contract and Execute

Date: 06/16/2009

Sponsor: Johnny Brown
Chief Operating Officer

Operating Unit: John H. Stroger Jr. Hospital of Cook County



Description of Service: Requesting approval to enter into & execute contract for a two year period with Cook County Radiation Oncology, S.C. 1901 W Harrison Street, room LL500 Chicago, IL. 60612 for the provision of Radiation Therapy Services.

Justification for this contract: After receiving and evaluating two (2) Request for Qualifications (RFQs), Cook County Oncology, S.C. was chosen for the following criteria: a) They are the current vendor and they have provided excellent radiation service and, therefore there wouldn't be a lapse in patient care which is essential. b) This company was the lowest bidder saving Cook County \$2,380,040.00 annually.

Cost of the contract and terms: Contract Period: 06/17/09 – 06/16/2011
\$7,581,600.00 (\$3,790,800.00 for 1st year
\$3,790,800.00 for 2nd year)

Budget information: 897 / 278

Signatures:

Sponsor

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CCHHS Director
of Purchasing

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CCHHS COO

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**Cook County Health and Hospitals System
Request to Enter into and Execute Contract**

Date: June 19, 2009
Sponsor: Enrique Martinez
Chief Medical Officer
Ambulatory & Community Health Network

Operating Unit: Ambulatory & Community Network

Description of Existing Contract: Proximare Health Inc
Savannah, GA (Software Maintenance, Management and
Server Provisioning of the IRIS System. Including Operation
modifications)

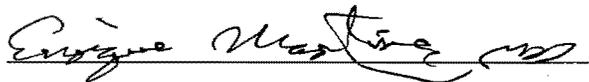
Justification for This Contract: I am requesting to enter and execute a contract for the
maintenance, management, server provisioning and operation
modifications. This one year contract period approved by the
Stroger Hospital Information System Clinical Advisory
Committee. Contract allows for the maintenance of system wide
electronic specialty and sub specialty clinic referral system. IRIS
initiate collaborative embark on revenue generating initiatives.

Cost of Contract and Terms: New Dates: 07/16/2009 – 07/15/2010
Amount: \$211,020.00

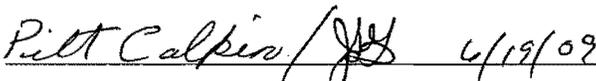
Budget Info: Budget Acct. No. 893/520830

Signatures:

Chief Medical
Officer



Operating Unit CFO

 6/19/09

CCHHS COO



COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Request To Enter Into
& Execute Contract



Date: June 9, 2009
May

Sponsor: Michael Bernard

Operating Unit: Department of Financial Services, John H. Stroger Jr. Hospital

Description of Request to enter and execute a sole source contract with Healthy Advice Communications for the provision of artwork, typesetting, printing, binding, and delivery of 25,000 patient handbooks for John Stroger Hospital. This handbook will contain advertisements to cover all costs related to the patient handbooks and will be produced at no cost to the hospital. Advertisers & advertising content shall be subject to final approval by the hospital.

Services:

Justification for The current patient handbooks content needs to be updated and are in black and white. Costs related to the production of the new Patient handbooks will be incurred by Healthy Advice at no cost to the hospital.

This Contract:

Cost of Contract Fiscal Impact: \$ -0-
And Terms: Contract Period: 9-01-09 thru 8-31-10

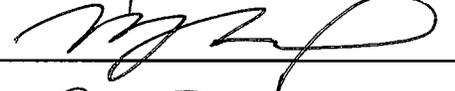
Budget Info: 897-240

Signatures:

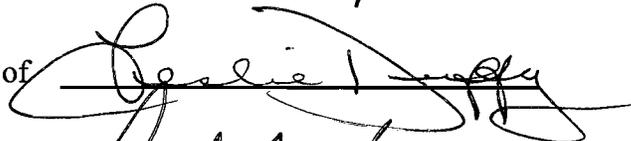
Chief Operating
Officer - Stroger



CFO - Stroger



CCHHS Director of
Purchasing

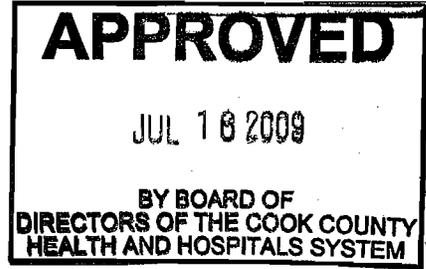


CCHHS CFO



COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Request to Execute Contract



Date: June 15, 2009
Sponsor: Johnny C. Brown
Chief Operating Officer

Operating Unit: John H. Stroger, Jr. Hospital of Cook County

Description of Services: Rush University Medical Center, Chicago, Illinois for the provision of Renal Biopsies Laboratory Testing Services for the Department of Pathology.

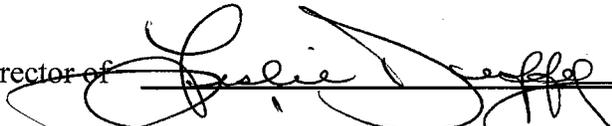
Justification for This Contract: Contract No. 08-41-273 was originally approved on June 3, 2008 by the County Board to enter into a contract. Rush University Medical Center took exceptions to the contract that were ultimately resolved between the Cook County States Attorney and Rush's Attorney. Therefore, Stroger Hospital is requesting to execute this contract.

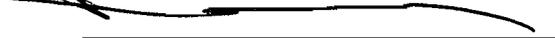
Cost of Contract And Terms: This is a two (2) year contract in the amount of \$336,400.00 to commence upon approval, execution and implementation of the contract.

Budget Info: Budget Acct. 897-365

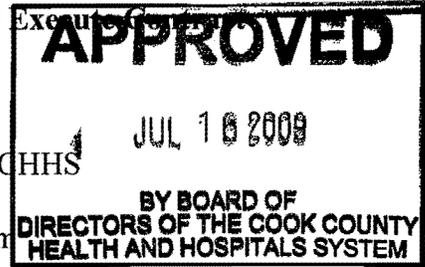
Signatures:

Operating Unit CFO 

CCHHS Director of Purchasing 

CCHHS COO 

**Cook County Health and Hospitals System
Finance Committee
Contract Item for Board Approval,
Request to Award Bid, and Request to Enter Into and**



Sponsor: Leslie Duffy, Director of Procurement, CCHHS

Operating Unit: Cook County Health and Hospitals System

Description of Service:

Authorization is requested to enter into contract with the following lowest qualified bidders meeting specifications for the provision of Catheters. Contract number 09-15-022H.

Justification for this contract:*

The following vendors are the lowest qualified bidders meeting specifications, and were found to be responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator:

- AMS Medical Supplies, Inc.: Items 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 77, 78, 79, 80, 81, 82, 83, 84, 100, 101, 105, 106, 107, 109, 120, 141, 146, 191, 197, 209, 217, 222, 233, 234, 238, 239, 240, 241 and 245.
- Direct Alpha Health Corporation: Items 102, 119, 215, 216, 218, 232, 243 and 246.
- Ekla Corporation: Items 1 Alt., 2 Alt., 3 Alt., 4 Alt., 5 Alt., 6 Alt., 60 Alt., 61 Alt., 62 Alt., 63 Alt., 67, 68, 69, 70, 71, 73, 74, 75 and 76.
- Globe Medical-Surgical Supply Company: Items: 31 Base, 32 Base, 33 Base, 34 Base, 35 Base, 149, 150, 151, 152, 205, 224, 225, and 226.
- MMS-A Medical Supply Company: Items: 87, 88, 89, 90, 91, 92, 95, 96, 97, 98, 99, 108 Alt., 153, 154, 176 Alt., 177 Alt., 178 Alt., 179 Alt., 180 Alt., 181 Alt., 182 Alt., 183 Alt., 185 Alt., 186, 187 Alt., 188 Alt., 189, 190, 192, 193, 194, 195, 211 Base, 212 Base and 213.
- Northwestern Pharmaceutical and Supply Corporation: Items: 64, 65, 66, 85 Alt., 86 Alt., 93, 110 Alt., 111, 112, 113, 114, 115, 116, 117, 118, 121, 122, 123, 124, 125, 126, 127, 128, 142, 143, 144, 145, 147, 148, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 184, 196, 198, 206, 207, 208, 219 Base, 235, 236 and 237.
- Progressive Industries, Inc.: Items: 131, 132, 133, 137, 155, 156, 157, 158, 159, 171, 172, 173, 174, 175, 199, 200, 201, 202, 203, 210, 214, 220 and 221.

- Pro-Medical Equipment & Supplies, Inc.: 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 52, 53, 54, 55, 56, 57, 58, 59, 94, 103 and 223.



Cost of the contract and terms:

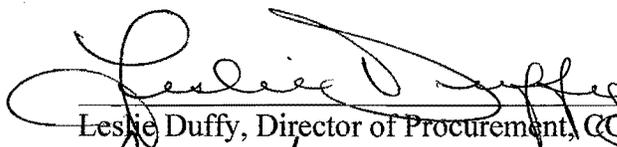
This is a 9 month contract to commence upon Board Award and end on March 31, 2010.
 The total anticipated cost of this contract is \$1,604,375.91.

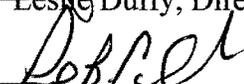
AMS Medical Supplies, Inc.	\$ 275,202.70
Direct Alpha Health Corporation	\$ 101,873.00
Ekla Corporation	\$ 202,121.35
Globe Medical-Surgical Supply Company	\$ 190,878.05
MMS-A Medical Supply Company	\$ 43,820.54
Northwestern Pharmaceutical and Supply Corporation	\$ 117,929.61
Progressive Industries, Inc.	\$ 48,696.53
Pro-Medical Equipment & Supplies, Inc.	\$ 623,854.13
Total	\$1,604,375.91

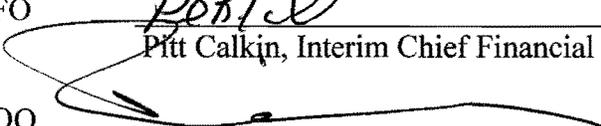
Budget information: The cost for this contract has been committed for the current operating budget of 2009 and future year funds for Medical and Surgical Supplies 240/891/897/898-362.

* Contained in the backup materials are justifications to award bids, and request to enter into and execute contracts.

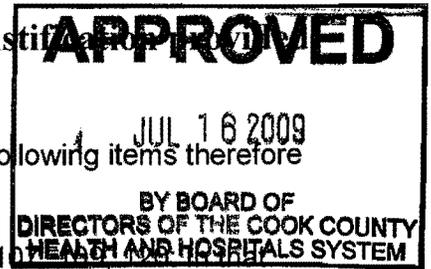
Signatures:

Sponsor 
 Leslie Duffy, Director of Procurement, CCHHS

CCHHS CFO 
 Pitt Calkin, Interim Chief Financial Officer, CCHHS

CCHHS COO 
 David R. Small, F.A.C.H.E., COO, CCHHS

The following bidders did not meet specifications. Justification for award to per item:



The apparent lowest bidders did not meet specifications for the following items therefore request award to AMS Medical Supplies Inc.

- Items 77, 78, 79, 80, 81, 82, 83, 84, 100, 101, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000. The bid offered by AMS Medical Supplies Inc. does not exceed by more than 2% the lowest responsible bid as offered by Sami Distributors, Inc., the bid offered by AMS Medical Supplies Inc. shall be considered the low bid, as per Cook County Local Business Preference Ordinance.
- Item 209: Northwestern Pharmaceutical & Supply Corporation and Pro-Medical Equipment & Supplies, Inc. failed to provide samples as specified. The catheter bid by Direct Alpha Health Corporation is not a silicone catheter with Groshong valve as specified.
- Item 217: The catheter bid by Direct Alpha Health Corporation is too small for an adult not as specified.
- Items 222, 245: The catheter bid by Direct Alpha Health Corporation does not have a catheter lock and wing infusion set as specified.

The apparent lowest bidders did not meet specifications for the following items therefore request award to Globe Medical-Surgical Supply Company.

- Items 31 through 35: Shall be awarded in whole to one manufacturer / vendor to allow for compatibility between products. The catheter bid by AMS Medical Supplies Inc., Globe Medical-Surgical Supply Company (Alternate) and Sami Distributors, Inc. have are not sized as specified.

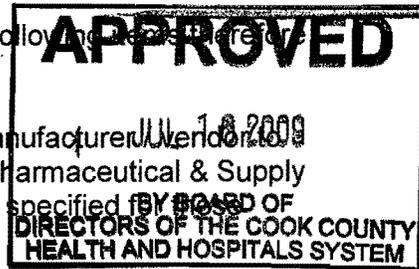
The apparent lowest bidder did not meet specifications for the following items therefore request award to Northwestern Pharmaceutical and Supply Corporation.

- Item 110: Direct Alpha Health Corporation failed to provide samples as specified.

The apparent lowest bidders did not meet specifications for the following items therefore request award to Progressive Industries, Inc.

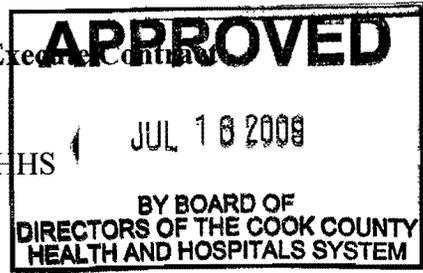
- Item 210: Northwestern Pharmaceutical & Supply Corporation and Pro-Medical Equipment & Supplies, Inc. failed to provide samples as specified. The catheter bid by Direct Alpha Health Corporation does not have two (2) introducer needles, face mask with shield, 3/0 suture with needle and alcohol wipes as specified.
- Item 214: The catheter bid by Direct Alpha Health Corporation is 32cm length not 23cm length as specified.

The apparent lowest bidders did not meet specifications for the following items. Request for request award to Pro-Medical Equipment & Supplies, Inc.



- Items 7 through 27: Shall be awarded in whole to one manufacturer / vendor to allow for compatibility between products. Northwestern Pharmaceutical & Supply Corporation submitted a partial bid not a complete bid as specified for these items.
- Items 52 through 59: Shall be awarded in whole to one manufacturer / vendor to allow for compatibility between products. Sami Distributors, Inc. submitted a partial bid not a complete bid as specified for these items.

**Cook County Health and Hospitals System
Finance Committee
Contract Item for Board Approval,
Request to Award Bid, and Request to Enter Into and Execute Contract**



Sponsor: Leslie Duffy, Director of Procurement, CCHHS

Operating Unit: Cook County Health and Hospitals System

Description of Service:

Authorization is requested to enter into contract with Progressive Industries, Inc. for the provision of Surgical Gown, Scrubs, Drapes and Packs. Contract number 09-15-296H.

Justification for this contract:*

Progressive Industries, Inc. (alternate) is the lowest qualified bidder meeting specifications, and was found to be responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator.

Cost of the contract and terms:

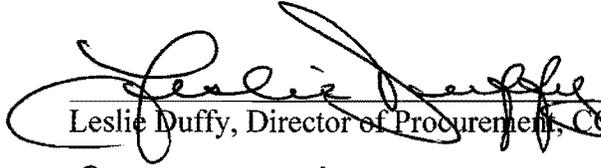
This is a 22 month contract to commence upon Board Award and end on April 30, 2011. The total anticipated cost of this contract is \$ 989,695.93.

Budget information: The cost for this contract has been committed for the current operating budget of 2009 and future year funds Medical and Surgical Supplies 240/891/897/898-362 Account.

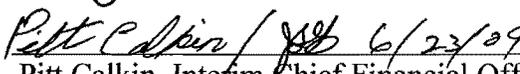
* Contained in the backup materials are justifications to award bids, and request to enter into and execute contracts.

Signatures:

Sponsor


Leslie Duffy, Director of Procurement, CCHHS

CCHHS CFO

 6/23/09
Pitt Calkin, Interim Chief Financial Officer, CCHHS

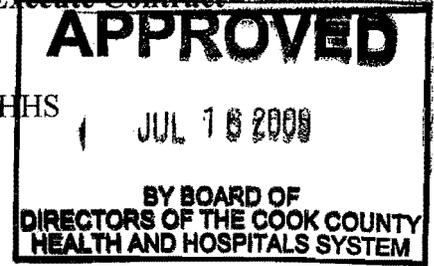
CCHHS COO

David R. Small, F.A.C.H.E., COO, CCHHS

The following bidder did not meet specifications. Justification provided:

Section I (Items 1 thru 62) and Section III (Items 73 thru 96): Shall be awarded in whole to one manufacturer / vendor to allow for compatibility between products. During evaluation it was determined that the surgical drapes and packs bid by Progressive Industries, Inc. (Base) were out-performed by the surgical drapes and packs bid by Progressive Industries, Inc. (Alternate) in terms of being tear and puncture resistant, fluid repellent, and low linting.

**Cook County Health and Hospitals System
Finance Committee
Contract Item for Board Approval,
Request to Award Bid, and Request to Enter Into and Execute Contract**



Sponsor: Leslie Duffy, Director of Procurement, CCHHS

Operating Unit: Cook County Health and Hospitals System

Description of Service:

Authorization is requested to enter into contract with the following lowest qualified bidders meeting specifications for the provision of Cleaning and Janitorial Supplies. Contract number 09-15-149H.

Justification for this contract:*

The following vendors are the lowest qualified bidders meeting specifications, and were found to be responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator:

- Arrow Lumber Company: Items 7, 16, 22, 25, 33, 34, 35, 36, 37, 39 and 52.
- Atlas & Associates: Items 12, 27, 28 and 44.
- Gattco Corporation: Item 29.
- Globe Medical-Surgical Supply Company: Items 1, 2, 5, 6, 9, 15, 45, 48, 49 and 50.
- Inlander Brothers, Inc.: Items 3, 10, 13, 14, 18, 19, 20, 21, 23, 24, 42, 43, 46 and 51.
- La Paloma Scientific Corporation: Item 8.
- Tek Direct, Inc. : Item 4.

Cost of the contract and terms:

This is a 21 month contract to commence upon Board Award and end on March 31, 2011. The total anticipated cost of this contract is \$ 778,199.00.

Arrow Lumber Company	\$ 89,653.40
Atlas & Associates	\$ 39,956.16
Gattco Corporation	\$ 1,512.50
Globe Medical-Surgical Supply Company	\$ 175,908.74
Inlander Brothers, Inc.	\$ 460,677.40
La Paloma Scientific Corporation	\$ 772.80
Tek Direct, Inc.	\$ 9,718.00
Total	\$ 778,199.00

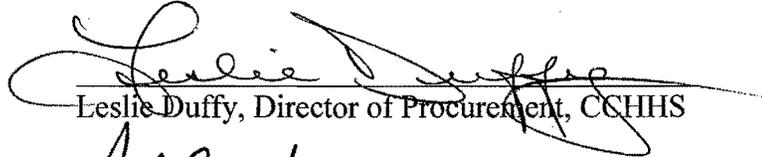
Budget information: The cost for this contract has been committed for the current operating budget of 2009 and future year funds for Household & Community Services 240/891/897/898-330.

* Contained in the backup materials are justifications to award bids, and request to enter into and execute contracts.

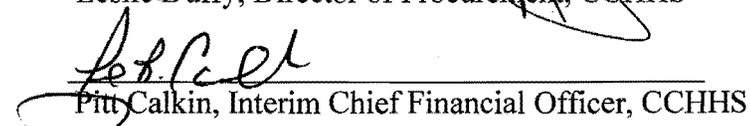
APPROVED
JUL 16 2008
BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Signatures:

Sponsor


Leslie Duffy, Director of Procurement, CCHHS

CCHHS CFO


Pitt Calkin, Interim Chief Financial Officer, CCHHS

CCHHS COO


David R. Small, F.A.C.H.E., COO, CCHHS

The following bidders did not meet specifications. Justification provided per item:



The apparent lowest bidders did not meet specifications for the following items therefore request award to Arrow Lumber Company.

- Item 7: The powder detergent bid by La Paloma Scientific Corporation was a detergent packaged in a 300 ounce bottle not a 400 ounce box of pink detergent as specified.
- Item 36: Boritex, Inc. while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Administrator.

The apparent lowest bidder did not meet specifications for the following item therefore request award to Atlas & Associates.

- Item 12: La Paloma Scientific Corporation failed to provide samples as specified

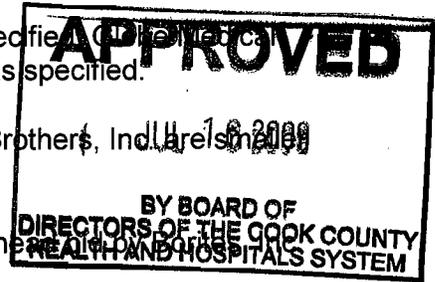
The apparent lowest bidders did not meet specifications for the following items therefore request award to Globe Medical-Surgical Supply Company.

- Item 2: The bleach bid by Arrow Lumber Company is only 3% Sodium Hypochlorite not 5.25% as specified.
- Item 5: La Paloma Scientific Corporation, Sami Distributors, Inc. and Tek Direct, Inc. failed to provide samples as specified.
- Item 45: Tek Direct, Inc. failed to provide samples as specified.
- Item 48: Boritex, Inc. failed to provide samples as specified.

The apparent lowest bidders did not meet specifications for the following items therefore request award to Inlander Brothers, Inc.

- Item 13: The scouring pad bid by Tek Direct, Inc. does not clean well and started falling apart when soap was added.
- Item 19: Globe Medical-Surgical Supply Company and Tek Direct, Inc. failed to provide samples as specified.
- Item 20: During evaluation it was determined that the pad holder bid by Globe Medical-Surgical Supply Company is of poor quality and hard to use.

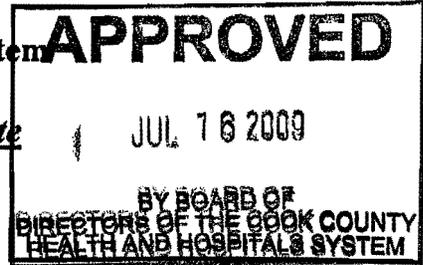
- Item 23: Boritex, Inc. is not offering a firm price as specified. Surgical Supply Company failed to provide samples as specified.
- Item 24: The wipes bid by Boritex, Inc. and Inlander Brothers, Inc. are smaller than the 10" x 16" size specified.
- Item 42: No technical data was provided for the mop head therefore the item could not be evaluated.
- Item 46: Boritex, Inc. failed to provide samples as specified.
- Item 51: Sami Distributors, Inc. while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Administrator.



The apparent lowest bidders did not meet specifications for the following item therefore request award to Tek Direct, Inc.

- Item 4: Onyx Distribution & Services LLC and Sami Distributors, Inc. failed to provide samples as specified.

Cook County Health and Hospitals System



Award, Enter into Contract and Execute

Date: June 15, 2009

Sponsor: Steven Zeelau
Chief Information Officer

Operating Unit: Health & Hospitals System of Cook County
Health Information Systems

Description of Service: Requesting to award and execute Contract 09-84-89 for Software, IT Networking and Performance Monitoring Tools with System Solutions, Inc., Northbrook, IL.

Justification for this contract: System Solutions, Inc. was chosen by virtue of them being the lowest bidder meeting all specifications and meeting MBE/WBE ordinance requirements.

Cost of the contract and terms: This is a one time purchase contract in the amount of \$380,672.50.

Budget information: The request to advertise for bids for this purchase was approved by the Cook County Health and Hospitals Board on 2/26/09. The cost for this contract has been provided for within the current operating budget of 717-890-579.

Signatures:

Sponsor

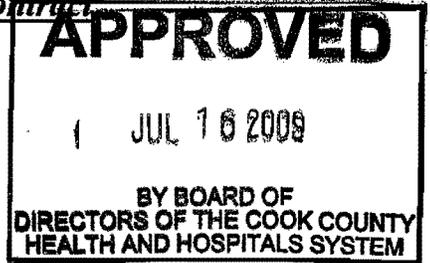
CCHHS CFO

CCHHS Director of Purchasing

CCHHS COO

Cook County Health and Hospitals System

Request to Award Bid, Enter into and Execute Contract



Date: 6/1/2009
Sponsor: Leslie Duffy, R.N., M.B.A.
Senior Director Supply Chain Management
Operating Unit: Cook County Health and Hospital Systems

Description of Service: Requesting approval to award and execute contract 09-73-98 to Howard Medical Company (Base Bid), Chicago, IL. for Beckman Coulter ICON 25hCG Pregnancy Test Kits for Cook County Health and Hospitals System facilities.

Justification for this contract: A request for bid proposals was initiated, bid proposals evaluated by the user department and Howard Medical Company was chosen by virtue of them being the lowest bidder meeting all specifications and meeting MBE/WBE ordinance requirements.

The apparent first low bidder, MMS A Medical Supply Co (Alternate Bid 1), did not meet specifications in that they bid Clarity HCG Combo kits instead of Beckman Coulter ICON 25hCG Kits as called for in specifications and approved by the CCHHS Board on 3/13/09.

Cost of the contract and terms: The contract was authorized to advertise for bids for a three (3) year period and is to commence upon award, execution and implementation.

Budget information: \$307,948.20. Accts. 240 / 891 / 893/ 897 / 898

Signatures:

CCHHS CFO

Handwritten signature of the CCHHS CFO, appearing to be "R. B. ...".

CCHHS Director of Purchasing

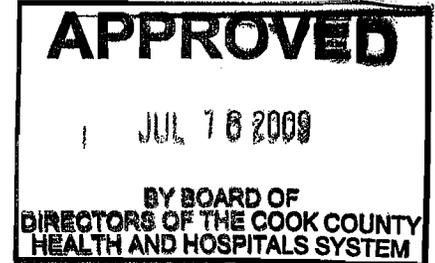
Handwritten signature of Leslie Duffy, CCHHS Director of Purchasing.

CCHHS COO

Cook County Health and Hospitals System

Request to Award Bid, Enter into and Execute Contract

Date: June 1, 2009
Sponsor: Leslie Duffy, R.N., M.B.A.
Senior Director Supply Chain Management
Operating Unit: Cook County Health and Hospital Systems



Description of Service: Requesting approval to award and execute contract 09-45-31 Rebid to Finer Foods, Inc., Chicago, IL. (Section I) and Consumer Packing Company, Melrose Park, IL. (Section II) for Meat Products for John H. Stroger, Jr. Hospital and Oak Forest Hospital of Cook County.

Justification for this contract: A request for bid proposals was initiated and evaluated by the user departments. Finer Foods, Inc. and Consumer Packing Company were chosen by virtue of them being the lowest bidder meeting all specifications for each section and meeting MBE/WBE ordinance requirements.

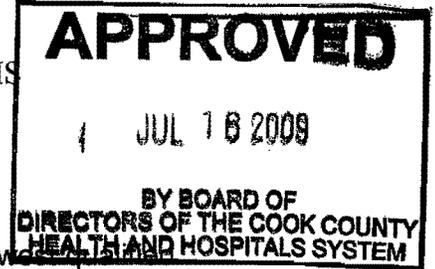
Cost of the contract and terms: The contract was bid for a one year period and is to commence upon execution and implementation of the contract.

Budget information: Fiscal impact: 897 / 310 – Section I, \$240,024.38
898 / 310 – Section II, \$ 62,237.96

Signatures:

CCHHS CFO Lois Call
CCHHS Director of Purchasing Leslie Duffy
CCHHS COO [Signature]

**Cook County Health and Hospitals System
Finance Committee
Contract Item for Board Approval,
Request to Award Bid, and Request to Enter Into and Execute Contract**



Sponsor: Leslie Duffy, Director of Procurement, CCHHS

Operating Unit: Cook County Health and Hospitals System

Description of Service:

Authorization is requested to enter into contract with the following lowest bidders meeting specifications for the provision of Environmental Supplies. Contract number 08-15-791H1.

Justification for this contract:*

The following vendors are the lowest qualified bidders meeting specifications, and were found to be responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator:

- Atlas & Associates: Items 2, 3, 4, 19, 20 and 21.
- Aztec Supply Corporation: Items 1, 5, 6, 7, 17, 23 and 24.
- Globe Medical-Surgical Supply Company: Items: 8 Base, 9, 11, 12, 13, 14, 15 and 16.
- The Standard Companies: 10, 18, 22 and 25.

Cost of the contract and terms:

This is a 17 month contract to commence upon Board Award and end on November 30, 2010. The total anticipated cost of this contract is **\$ 249,228.63.**

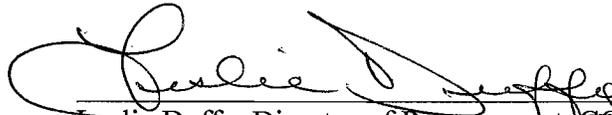
Atlas & Associates	\$ 24,418.28
Aztec Supply Corporation	\$ 52,363.30
Globe Medical-Surgical Supply Company	\$ 160,375.77
The Standard Companies	<u>\$ 12,071.28</u>
Total	\$249,228.63

Budget information: The cost for this contract has been committed for the current operating budget of 2009 and future year funds for Household, Laundry, Cleaning and Personal Care Supplies 240/891/897/898-330.

* Contained in the backup materials are justifications to award bids, and request to enter into and execute contracts.

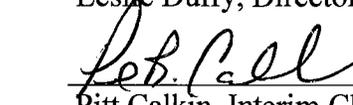
Signatures:

Sponsor



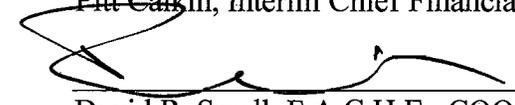
Leslie Duffy, Director of Procurement, CCHHS

CCHHS CFO

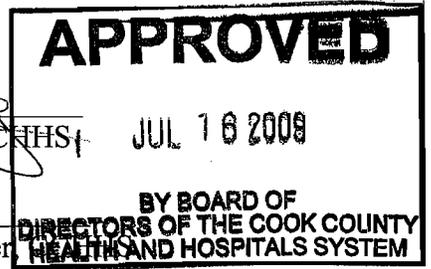


Pitt Calkin, Interim Chief Financial Officer, CCHHS

CCHHS COO



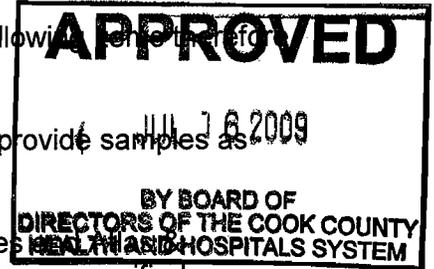
David R. Small, F.A.C.H.E., COO, CCHHS



The following bidders did not meet specifications. Justification provided per item:

The apparent lowest bidders did not meet specifications for the following items therefore request award to Aztec Supply Corporation.

- Item 5: Globe Medical-Surgical Supply Company failed to provide samples as specified.
- Item 7: The trash container bid by The Standard Companies Associates offered only one item and not container and liner as specified.
- Item 17: The Standard Companies failed to provide samples as specified.



The apparent lowest bidders did not meet specifications for the following items therefore request award to Globe Medical-Surgical Supply Company.

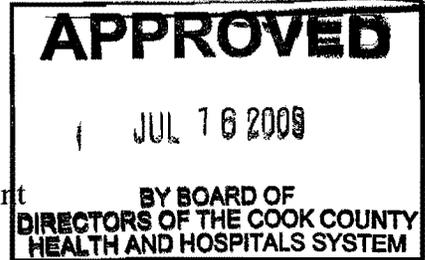
- Item 8: Aztec Supply Corporation (Alternate) failed to provide samples as specified.
- Items 11 through 16: Shall be awarded in whole to one manufacturer / vendor to allow for compatibility between products.

The apparent lowest bidder did not meet specifications for the following items therefore request award to The Standard Companies.

- Item 25: Aztec Supply Corporation failed to provide samples as specified.

Cook County Health and Hospitals System

Request to Award Bid and Execute Contract



Date: June 15, 2009
Sponsor: Leslie Duffy, R.N., M.B.A.
Senior Director Supply Chain Management
Operating Unit: Cook County Health and Hospital Systems

Description of Service: Requesting approval to award and execute Contract No. 09-53-100 to World Fuel Services, Inc. – Texor Division, Riverside, Illinois for Fuel, Diesel and Unleaded for Provident Hospital (Part V) and Oak Forest Hospital (Part I) of Cook County.

Justification for this contract: The bid tabulations were reviewed by the user department and we recommend award to the lowest qualified bidder meeting specifications and meeting MBE/WBE ordinance requirements, World Fuel Services, Inc. – Texor Division.

Cost of the contract and terms: This is a two year contract to commence upon execution and implementation of the contract.

Budget information: Fiscal impact: 891 / 445 – Part I, \$12,818.28
898 / 445 – Part V, \$116,229.80

Signatures:

CCHHS CFO

Paul Collins / *JS* 4/23/09

CCHHS Director
of Purchasing

Leslie Duffy

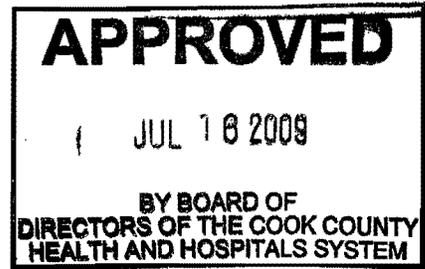
CCHHS COO

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Request to Award & Execute

Date: June 10, 2009

Sponsor: Johnny Brown
Chief Operating Officer



Operating Unit: Department of Cardiology, John H. Stroger, Jr. Hospital

Description of Services: Progressive Industries, Inc. ((6133 N. Northwest Highway, Chicago, IL 60631) for the purchase of Catheters, Diagnostic Angiography.

Justification for This Contract: A request for bids was initiated and Progressive Industries, Inc. was chosen by virtue of them being the lowest bidder meeting all specifications and being responsive to the MBE/WBE ordinance.

Cost of Contract And Terms: Contract No. 08-72-398
(This is a one (1) time purchase)

Budget Info: Fiscal Impact: \$65,390.00
Budget Acct. No. 897/362

Signatures:

Chief Operating Officer

A handwritten signature in black ink, appearing to be "Johnny Brown", written over a horizontal line.

Operating Unit CFO

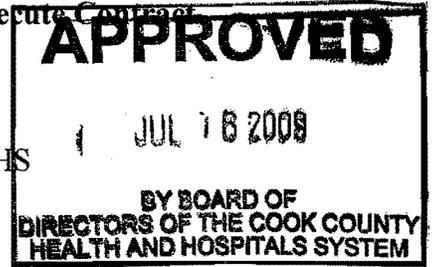
A handwritten signature in black ink, appearing to be "John Call", written over a horizontal line.

CCHHS Director of Purchasing

A large, complex handwritten signature in black ink, written over a horizontal line.

CCHHS COO

**Cook County Health and Hospitals System
Finance Committee
Contract Item for Board Approval,
Request to Award Bid, and Request to Enter Into and Execute Contract**



Sponsor: Leslie Duffy, Director of Procurement, CCHHS

Operating Unit: Cook County Health and Hospitals System

Description of Service:

Authorization is requested to enter into contract with the following lowest qualified bidder meeting specifications for the provision of Supplies, Intravenous Solutions and Equipment. Contract number 08-15-529H2. This is a partial award.

Justification for this contract:

The following vendor is the lowest qualified bidder meeting specifications, and was found to be responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator:

- Baxter Health Corporation – Renal Division: Items 2, 3, 4, 5, 7, 8, 12, 13, 14, 15, 16, 17, 18 and 19.

Cost of the contract and terms:

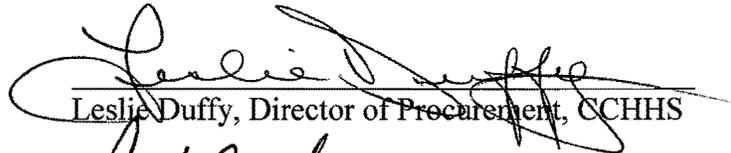
This is a 13 month contract to commence upon Board Award and end on July 31, 2010. The total anticipated cost of this contract is \$ 17,288.18.

Baxter Health Corporation – Renal Division \$ 17,288.18.

Budget information: The cost for this contract has been committed for the current operating budget of 2009 and future year funds for Pharmaceutical Supplies 891/897-361.

Signatures:

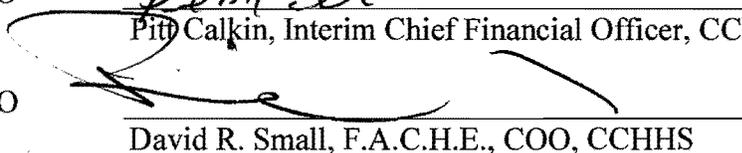
Sponsor


Leslie Duffy, Director of Procurement, CCHHS

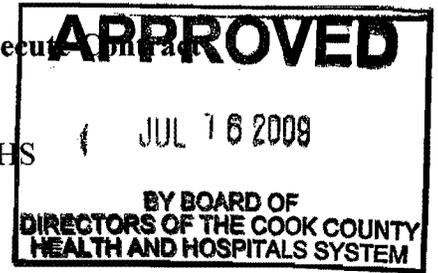
CCHHS CFO


Pitt Calkin, Interim Chief Financial Officer, CCHHS

CCHHS CEO


David R. Small, F.A.C.H.E., COO, CCHHS

**Cook County Health and Hospitals System
Finance Committee
Contract Item for Board Approval,
Request to Award Bid, and Request to Enter Into and Execute Contract**



Sponsor: Leslie Duffy, Director of Procurement, CCHHS

Operating Unit: Cook County Health and Hospitals System

Description of Service:

Authorization is requested to enter into contract with the following lowest qualified bidders meeting specifications for the provision of Dressings, Hydroactive Hydrocolloid, Hydrogel & Nasal Pack. Contract number 09-15-763H1.

Justification for this contract:

The following vendors are the lowest qualified bidders meeting specifications, and were found to be responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator:

- Atlas & Associates: Item 4.
- Progressive Industries, Inc.: Items 1 Alt., 2 Alt. and 3 Alt.

Cost of the contract and terms:

This is a 6 month contract to commence upon Board Award and end on December 31, 2009. The total anticipated cost of this contract is \$ 15,022.20.

Atlas & Associates	\$ 2,479.60
Progressive Industries, Inc.	<u>\$ 12,542.60</u>
Total	\$ 15,022.20

Budget information: The cost for this contract has been committed for the current operating budget of 2009 and future year funds for Medical and Surgical Supplies 240/891/898-362.

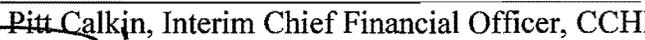
Signatures:

Sponsor



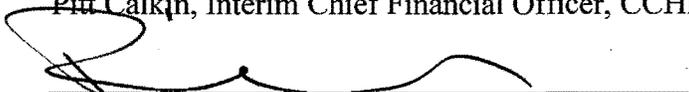
Leslie Duffy, Director of Procurement, CCHHS

CCHHS CFO



Pitt Calkin, Interim Chief Financial Officer, CCHHS

CCHHS COO

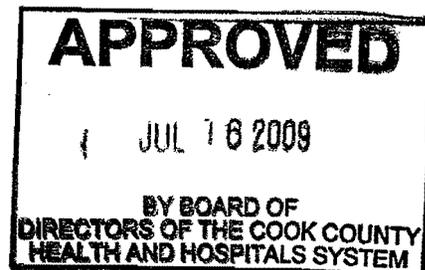


David R. Small, F.A.C.H.E., COO, CCHHS

Cook County Health and Hospitals System

Contract Item for Board Approval

Advertise for Bids



Date: 6/8/09

Sponsor: Sylvia Edwards, R.N., M.B.A.
Chief Operating Officer

Operating Unit: Oak Forest Hospital

Description of Service: This contract is for the purchase of Steamfitter Supplies – Pipe, Valves and Fittings for Oak Forest Hospital.

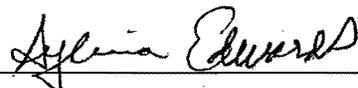
Justification for this contract: The steamfitter supplies are used for the heating, air conditioning, refrigeration and ventilation of the entire campus at Oak Forest Hospital.

Cost of the contract and terms: The estimated cost for this contract is [REDACTED]. This is a one year contract to commence upon award of the contract.

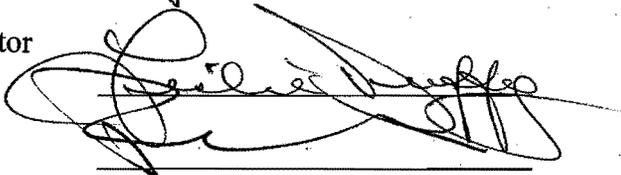
Budget information: 898-333

Signatures:

Sponsor

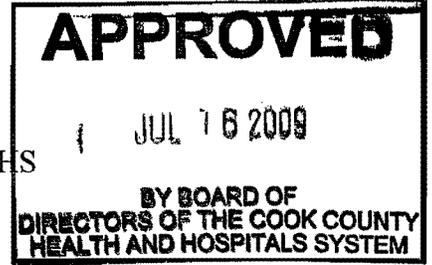


CCHHS Director
of Purchasing



CCHHS COO

**Cook County Health and Hospitals System
Finance Committee
Contract Item for Board Approval,
Request to Cancel and Rebid**



Sponsor: Leslie Duffy, Director of Procurement, CCHHS

Operating Unit: Cook County Health and Hospitals System

Description of Service:

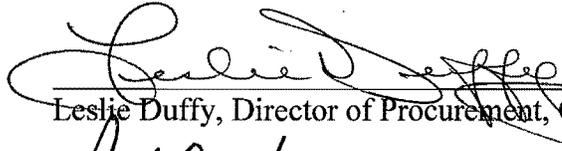
Authorization is requested to cancel and rebid items 1, 9, 10, 11, 20, 21, 22, 23, 24, 25, 26 and 27 from contract number 08-15-529H2 for Supplies, Intravenous Solutions & Equipment.

Justification for this contract:*

Contained in the backup materials are justifications to cancel and rebid.

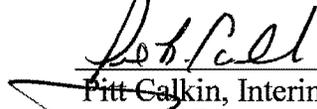
Signatures:

Sponsor



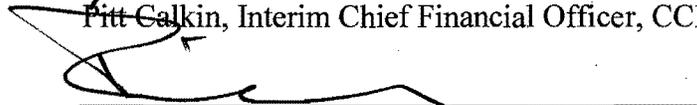
Leslie Duffy, Director of Procurement, CCHHS

CCHHS CFO



Pitt Calkin, Interim Chief Financial Officer, CCHHS

CCHHS COO

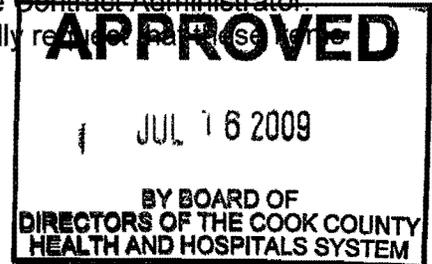


David R. Small, F.A.C.H.E., COO, CCHHS

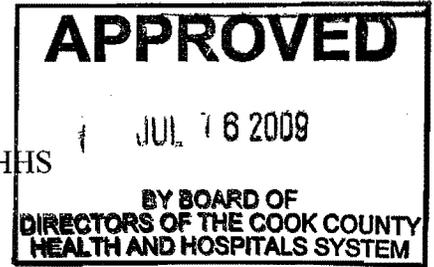
Justifications for cancel and rebid of the following items:

Item 1: Since there were no bidders for this item, I respectfully request that this item be canceled and rebid.

Items 9, 10, 11, 20, 21, 22, 23, 24, 25, 26, 27: Fresenius USA Marketing, Inc. while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Administrator. Since there were no other bidders for these items, I respectfully request that these items be canceled and rebid.



**Cook County Health and Hospitals System
Finance Committee
Contract Item for Board Approval,
Request to Cancel and Rebid**



Sponsor: Leslie Duffy, Director of Procurement, CCHHS

Operating Unit: Cook County Health and Hospitals System

Description of Service:

Authorization is requested to cancel and rebid items 72, 104, 129, 130, 134, 135, 136, 138, 139, 140, 204, 227, 228, 229, 230, 231, 242 and 244 from contract number 09-15-022H for Catheters.

Justification for this contract:*

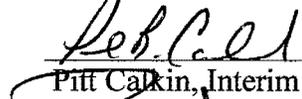
Contained in the backup materials are justifications to cancel and rebid.

Signatures:

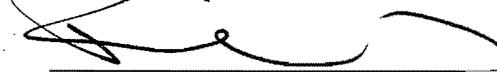
Sponsor


Leslie Duffy, Director of Procurement, CCHHS

CCHHS CFO


Pitt Calkin, Interim Chief Financial Officer, CCHHS

CCHHS COO

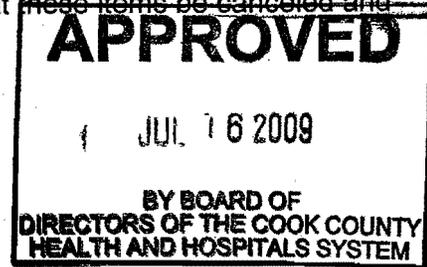

David R. Small, F.A.C.H.E., COO, CCHHS

Justifications for cancel and rebid of the following items:

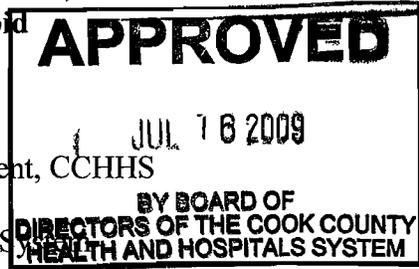
Items 72, 104, 129, 130, 134, 227, 228, 229, 230, 231: Since there were no bidders for these items, I respectfully request that these items be canceled and rebid.

Items 135, 138, 139, 140: Since there was only one bidder for each of these items, and each bid offer did not meet specifications, I respectfully request that these items be canceled and rebid.

Items 136, 204, 242, 244: Since there was only one bidder for each of these items, and each bid exceeded [REDACTED], I respectfully request that these items be canceled and rebid.



**Cook County Health and Hospitals System
Finance Committee
Contract Item for Board Approval,
Request to Cancel and Rebid**



Sponsor: Leslie Duffy, Director of Procurement, CCHHS

Operating Unit: Cook County Health and Hospitals System

Description of Service:

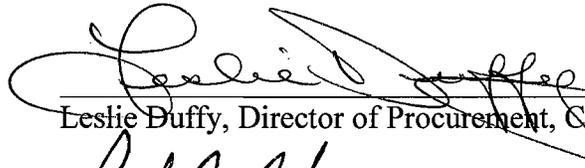
Authorization is requested to cancel and rebid items 11, 17, 26, 30, 31, 32, 38, 40, 41 and 47 from contract number 09-15-149H for Cleaning and Janitorial Supplies.

Justification for this contract:*

Contained in the backup materials are justifications to cancel and rebid.

Signatures:

Sponsor



Leslie Duffy, Director of Procurement, CCHHS

CCHHS CFO



Pitt Calkin, Interim Chief Financial Officer, CCHHS

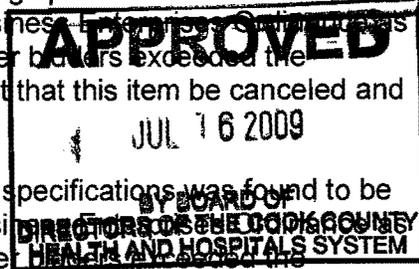
CCHHS COO



David R. Small, F.A.C.H.E., COO, CCHHS

Justifications for cancel and rebid of the following items:

Item 11: The oven cleaner bid by Inlander Brothers, Inc. is a fuming cleaner not a non-fuming as specified. Sami Distributors, Inc. while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Administrator. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

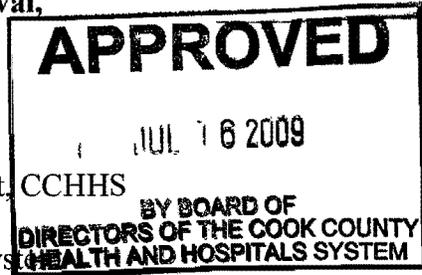


Items 17, 26, 32: Sam Tell and Son, Inc. while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Administrator. Since all other bidders exceeded the competitive cost level for these items, I respectfully request that these items be canceled and rebid.

Items 30, 31, 38, 40, 47: Boritex, Inc. while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Administrator. Since all other bidders exceeded the competitive cost level for these items, I respectfully request that these items be canceled and rebid.

Item 41: I respectfully request that this item be canceled and rebid with revised specifications.

**Cook County Health and Hospitals System
Finance Committee
Contract Item for Board Approval,
Request to Cancel and Rebid**



Sponsor: Leslie Duffy, Director of Procurement, CCHHS

Operating Unit: Cook County Health and Hospitals System

Description of Service:

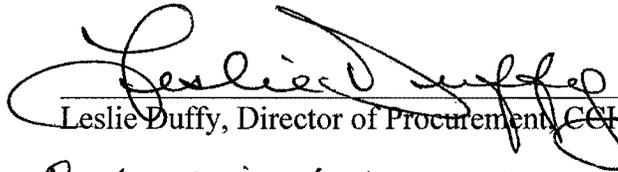
Authorization is requested to cancel and rebid Section II Items 63 thru 72 from contract number 09-15-296H for Surgical Gown, Scrubs, Drapes and Packs.

Justification for this contract:*

Contained in the backup materials are justifications to cancel and rebid.

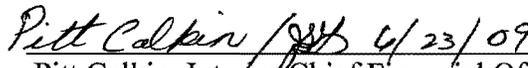
Signatures:

Sponsor



Leslie Duffy, Director of Procurement, CCHHS

CCHHS CFO

 6/23/09

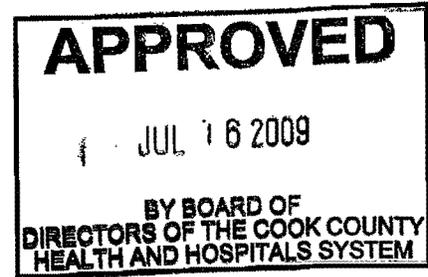
Pitt Calkin, Interim Chief Financial Officer, CCHHS

CCHHS COO

David R. Small, F.A.C.H.E., COO, CCHHS

Justifications for cancel and rebid of the following items:

Section II Items 63 thru 72: Since there was only one bidder for this section, and the bid exceeded \$ [REDACTED], I respectfully request that this section be canceled and rebid.



Cook County Health and Hospitals System
Report of the Meeting of the Finance Committee
June 30, 2009

ATTACHMENT #3

**COOK COUNTY HEALTH
AND HOSPITAL SYSTEMS**

**NURSE REGISTRY
CONTRACTS**

REASONS FOR REGISTRY USE

- VACANT POSITIONS
- CONTRACTUAL AGREEMENTS
EVERY OTHER WEEKEND OFF
SCHEDULED WORK WEEKEND OFF
WITH VACATIONS
- LONG TERM ABSENCES
FMLA; DUTY DISABILITY; MLOA
- INTERIM SPECIAL CARE NEEDS
SITTERS

REGISTRY COSTS FY2008

➤ STROGER	\$2,485,361
➤ PROVIDENT	\$2,248,586
➤ ACHN	\$ 532,829
➤ CERMAK	\$ 414,236

REGISTRY COSTS FY2009*

➤ PROVIDENT	\$1,288,916
➤ STROGER	\$1,022,258
➤ CERMAK	\$ 300,677
➤ ACHN	\$ 440,409

* 12-1-08 THRU 5-31-09

COST COMPARISON

STAFF RN

11-7 SHIFT

STEP 8 \$32.24/HR
SHIFT DIFF \$2.50/HR
WEEKEND DIFF \$2.75/HR

\$89,361/YR*

REGISTRY RN

11-7 SHIFT

SPECIALTY RATE
\$66/MON-FRI
\$68/WEEKEND

\$138,112/YR

*ASSUMES 30% BENEFIT PACKAGE

CURRENT CNHCNII VACANCIES

➤ STROGER	➤ 122
➤ PROVIDENT	➤ 26
➤ OAK FOREST	➤ 18
➤ CERMAK	➤ 12
➤ ACHN*	➤ 10

*15 HEALTH CARE ADVOCATE VACANCIES

RFP EVALUATION CRITERIA

- NUMBER OF AVAILABLE STAFF TO MEET NEEDS OF THE HOSPITAL
- NUMBER OF NURSES IN SPECIALTY AREAS (ER, OR, CCU, L&D)
- PAST PERFORMANCE
- AVAILABILITY OF ON-CALL STAFF TO MEET LAST MINUTE REQUESTS
- TJC ACCREDITATION PREFERRED

ACCREDITATION COMPARISON

TJC ACCREDITATION

- GAREDA
- LMR
- FAVORITE
- THE NURSE AGENCY
- MAXIM
- PROFESSIONAL NURSES INC.

NON-ACCREDITED

- ATC
- ENSA
- INTEGRITY
- NURSEFINDERS
- MED CALL
- ADVANCED CARE

PLAN TO REDUCE REGISTRY USE

- FILL VACANT POSITIONS

PROPOSE NURSE RECRUITER
POSITION

WEEKLY MEETINGS WITH
ADMINISTRATIVE STAFF SERVICES TO
TRACK HIRING PROGRESS

HOSPITALS TO SHARE APPLICANT
POOL FOR ALL POSITIONS

PLAN TO REDUCE REGISTRY USE

- **EXPANSION OF INHOUSE REGISTRY PROGRAM AT EACH AFFILIATE**
- **PROPOSAL OF WEEKEND PROGRAM IN CURRENT CONTRACT NEGOTIATIONS**
- **FUTURE PLAN TO CREATE COOK COUNTY HEALTH AND HOSPITAL REGISTRY**

Cook County Health and Hospitals System
Report of the Meeting of the Finance Committee
June 30, 2009

ATTACHMENT #4

#6



**Cook County, Illinois
Bureau of Health and Hospital Services**

Medicare GME/IME and Bad Debt Initiatives
June 30, 2009



PCG | Public Focus. Proven Results.™

Cook County Bureau of Health and Hospital Services

Overview

- Medicare Graduate Medical Education/Indirect Medical Education (GME/IME) Review
- Medicare Bad Debts Review

Cook County Bureau of Health and Hospital Services

Medicare GME/IME Review: Project Work Tasks

1. Review Medicare Cost Reports
2. Review IRIS Diskette
3. Review Interns and Residents Rotation Schedules
4. Review Interns and Residents Profile Data
5. Review Affiliation Agreements
6. Present Findings to Cook County BHHS Staff

Cook County Bureau of Health and Hospital Services

Medicare GME/IME Review: Project Work Tasks

1. Review Medicare Cost Reports

- Purpose: Ensure that Medicare GME and IME data components were appropriately included in Medicare cost reports
- Status: All Medicare cost reports and supporting documentation for Stroger, Oak Forest, and Provident have been collected and are in the process of being reviewed
 - Review will focus on worksheets containing GME and IME data
 - Worksheet E-3 Part IV and Part VI
 - Worksheet E Part A and Part B
 - Worksheets containing teaching physician data will also be reviewed
 - Worksheet D-9 Part I and II (Cost Based Reimbursement for Teaching Physicians)
 - Interns and Residents Base Year data including GME and IME FTE counts and Per Resident Amounts will also be reviewed
 - Audit reports received from the Medicare Fiscal Intermediary will be reviewed to understand any adjustments made to the 'as filed' cost reports

Cook County Bureau of Health and Hospital Services

Medicare GME/IME Review: Project Work Tasks

2. Review IRIS Diskette

- **Purpose:** Ensure that all Intern and Resident data was entered in to software appropriately and that calculated Intern and Resident FTE counts were properly included in the cost reports
- **Status:** Currently collecting and reviewing IRIS Diskette data
 - Review the IRIS Diskette submitted with the CMS-2552 cost reports for FY 2005 – FY 2008
 - IRIS Diskette calculates the number of Interns and Residents to be reported for GME and IME reimbursement on the cost report
 - Review the IRIS Crossover Reports received from the Medicare Fiscal Intermediary
 - IRIS Crossover Reports contain information on any Interns and Residents that are being claimed by more than one facility for a given rotation period
 - Example: Stroger Hospital and Rush Hospital are both claiming the same resident for the period January 1 through January 3. Only one facility may claim a given resident during a rotation period.

Cook County Bureau of Health and Hospital Services

Medicare GME/IME Review: Project Work Tasks

3. Review Interns and Residents Rotation Schedules

- Purpose: Ensure Intern and Resident Rotation schedules are complete and entered properly in IRIS software
- Status: All Intern and Resident Schedules have been collected and are in the process of being reviewed
 - Review the rotation schedules to ensure that all schedules are complete
 - Compare rotation schedules with data entered in IRIS software to ensure all applicable rotations are captured for the purpose of calculating Intern and Resident FTEs
 - When available, Intern and Resident Crossover Reports from the Medicare Fiscal Intermediary will be compared to rotation schedules to validate any changes to the IRIS diskette

Cook County Bureau of Health and Hospital Services

Medicare GME/IME Review: Project Work Tasks

4. Review Interns and Residents Profile Data

- Purpose: Ensure all Intern and Resident profile data is captured and reported properly on the IRIS diskette
- Status: All Intern and Resident data has been collected and is being reviewed
 - Review profile data for complete biographical information including name, SSN, Medical School, and Medical School Graduation Date
 - For students from Foreign Medical Schools, profile data should also include a Foreign Certification Date and a Test ID
 - PCG has developed a *Resident Profile Checklist* that includes all biographical data (SSN, Name) and Medical Education data (Medical School, Graduation Date, and if necessary, Foreign Certification Date and Test ID), *and has begun a detailed analysis comparing the Intern and Resident Profile with data found in the IRIS diskette*

Cook County Bureau of Health and Hospital Services

Medicare GME/IME Review: Project Work Tasks

5. Review Affiliation Agreements

- Purpose: Determine if Affiliation Agreements between Cook County Hospitals and other teaching hospitals are consistent and properly protect the interests of Cook County Hospitals
- Status: Master Affiliation Agreements and Sub-Agreements have been collected and are being reviewed

Cook County Bureau of Health and Hospital Services

Medicare GME/IME Review: Project Work Tasks

6. Present Findings to Cook County BHHS

- Purpose: Present any findings, recommendations, and potential revenue opportunities to Cook County BHHS Staff
- Status: A comprehensive report will be written following the completion of all reviews. This report is scheduled to be completed by September 30.
 - Report will include all findings from the data review
 - Revenue estimates will be provided for any potential opportunities that are identified
 - Recommendations for improving the capture and reporting of GME and IME data will be provided
 - Revised language to improve Affiliation Agreements will also be provided as necessary

Cook County Bureau of Health and Hospital Services

Medicare Bad Debt Review: Project Work Tasks

1. Review Medicare Cost Reports and Supporting Documentation
2. Review Accounts Receivable System
3. Review Credit and Collection Policies and Procedures
4. Review Historical Medicare Appeals and Cases Related to Medicare bad debt
5. Define total population of potential reimbursable Medicare bad debts
6. Collect and prepare information necessary for BHHS to claim reimbursement for Medicare bad debts

Cook County Bureau of Health and Hospital Services

Medicare Bad Debt Review: Project Work Tasks

1. Review Medicare Cost Reports and Supporting Documentation
 - Purpose: Determine if, when, and for what amounts BHHS hospitals had included Medicare bad debt on cost reports to assess existence of potential opportunity
 - Status: Currently collecting and reviewing Medicare cost reports and supporting documentation
 - Stroger: Claimed Medicare bad debt in FY2007 and FY2008
 - PCG received supporting documentation
 - Oak Forest: Claimed Medicare bad debt in FY2007 and FY2008
 - PCG received supporting documentation
 - Provident: Claimed Medicare bad debt in FY2005, FY2007, and FY2008
 - PCG received supporting documentation for FY2007 and FY2008
 - Will need supporting documentation for FY2005 (may need to come from Fiscal Intermediary)

Cook County Bureau of Health and Hospital Services

Medicare Bad Debt Review: Project Work Tasks

2. Review Accounts Receivable System

- Purpose: Establish existence of Medicare bad debt accounts that had previously not been claimed for reimbursement through the cost report
- Status: Met with BHHS and MedAssets staff on May 28 to discuss process reviewing accounts receivables
 - Working to set up meeting with designated staff to discuss providing PCG with Medicare bad debt reports
 - Potential that BHHS is already running reports (i.e. reports do not need to be created from scratch)
 - If reports do not need to be created from scratch, assessment of opportunities can happen quicker

Cook County Bureau of Health and Hospital Services

Medicare Bad Debt Review: Project Work Tasks

3. Review Credit and Collection Policies and Procedures

- **Purpose:** Determine if BHHS credit and collection efforts met Medicare expectations during relevant time periods to pursue reimbursement for Medicare bad debt
- **Status:** Reviewing BHHS credit and collection policy for each hospital
 - Received current BHHS credit and collection policy
 - Requested credit and collection policies from November 2004 forward
 - Separate policies existed for Stroger, Oak Forest, and Provident
 - Working with designated key hospital staff to collect policies

Cook County Bureau of Health and Hospital Services

Medicare Bad Debt Review: Project Work Tasks

4. Review Historical Medicare Appeals and Cases Related to Medicare Bad Debt

- Purpose: Determine if there is precedent for pursuing reimbursement for bad debt accounts that are a number of years old
- Status: Researching Provider Reimbursement Review Board (PRRB) appeals and case law associated with Medicare bad debt
 - Utilizing Medicare bad debt presentations from American Health Lawyers Association (AHLA) conferences

Cook County Bureau of Health and Hospital Services

Medicare Bad Debt Review: Project Work Tasks

5. Define total population of potential reimbursable Medicare bad debts
 - Purpose: Establish revenue estimates associated with pursuing reimbursement for Medicare bad debts for Fiscal Years 2005 – 2008 for BHHS hospitals
 - Status: Results of Steps 1 – 4 will culminate with revenue estimates associated with pursuing Medicare bad debt reimbursement
 - PCG will draft operational processes necessary for obtaining Medicare bad debt reimbursement
 - May include retroactively sending collection letters
 - Will need Board approval for issuing collection letters

Cook County Bureau of Health and Hospital Services

Medicare Bad Debt Review: Critical Issues

- Is there an opportunity available for Medicare bad debt reimbursement?
- Do bad debt policies and procedures from Fiscal Years 2005 – 2008 meet Medicare criteria for seeking Medicare bad debt reimbursement?
- Are there actions BHHS must take to bring collection efforts in compliance with Medicare expectations?
 - For example, issue collection letters for dates of service in 2007
- Is there precedent for retroactively sending out three letters?
- Is there a desire to pursue issuance of three letters?
 - Public outreach will be necessary for retroactive issuance of collection letters for dates of service from two years ago (May 2007 – September 2007)
 - Already moved to retroactively pursue accounts
 - Began issuing data mailers in April 2008 for dates of service from October 2007 and forward

Cook County Bureau of Health and Hospital Services

Medicare Bad Debt Review: Critical Issues

- **Critical Date: September 30, 2009**
 - If PCG determines that issuance of collection letters is necessary to collect Medicare bad debt reimbursement, PCG would like Board approval to move forward with collection mailings by this date
 - Mailings would occur throughout the fall starting on November 1
 - 3 mailings, 30 days apart
 - Delinquent accounts would be sent to a collection agency in February 2010
 - Timeline would allow for BHHS to recall accounts from collection agency during FY2010 so accounts can be included on FY2010 cost report
 - Collection efforts must cease at the outside collection agency in same fiscal year that bad debts are included on cost report

- **Critical Date: November 30, 2009**
 - End of current fiscal year
 - What actions can be taken by BHHS immediately to include claim for Medicare bad debt on FY2009 cost report?
 - Collection efforts must cease at the outside collection agency in same fiscal year that bad debts are included on cost report



Cook County, Illinois
Bureau of Health Services
Revenue Cycle Service
GME and IME Auditing and Review
Data Request

Fiscal Year	Item	Stroger	Oak Forest	Provident
2005	Medicare Cost Report	✓	✓	✓
2005	IRIS Diskette	✓	✓	✓
2005	Intern and Resident Rotation Schedules	✓	✓	✓
2005	Intern and Resident Profile	✓	✓	✓
2005	Intern and Resident Crossover Reports from Medicare Fiscal Intermediary	✓		
2005	Intern and Resident Affiliation Agreements	✓	✓	✓
2006	Medicare Cost Report	✓	✓	✓
2006	IRIS Diskette	✓	✓	
2006	Intern and Resident Rotation Schedules	✓	✓	✓
2006	Intern and Resident Profile	✓	✓	✓
2006	Intern and Resident Crossover Reports from Medicare Fiscal Intermediary	✓		
2006	Intern and Resident Affiliation Agreements	✓	✓	✓
2007	Medicare Cost Report	✓	✓	✓
2007	IRIS Diskette	✓	✓	✓
2007	Intern and Resident Rotation Schedules	✓	✓	✓
2007	Intern and Resident Profile	✓	✓	✓
2007	Intern and Resident Crossover Reports from Medicare Fiscal Intermediary	N/A	N/A	N/A
2007	Intern and Resident Affiliation Agreements	✓	✓	✓
2008	Medicare Cost Report	✓	✓	✓
2008	IRIS Diskette	✓	✓	✓
2008	Intern and Resident Rotation Schedules	New Innovations	New Innovations	New Innovations
2008	Intern and Resident Profile	✓	✓	✓
2008	Intern and Resident Crossover Reports from Medicare Fiscal Intermediary	N/A	N/A	N/A
2008	Intern and Resident Affiliation Agreements	✓	✓	✓



Cook County, Illinois
Bureau of Health Services
Revenue Cycle Service
Medicare Bad Debt Review
Data Request

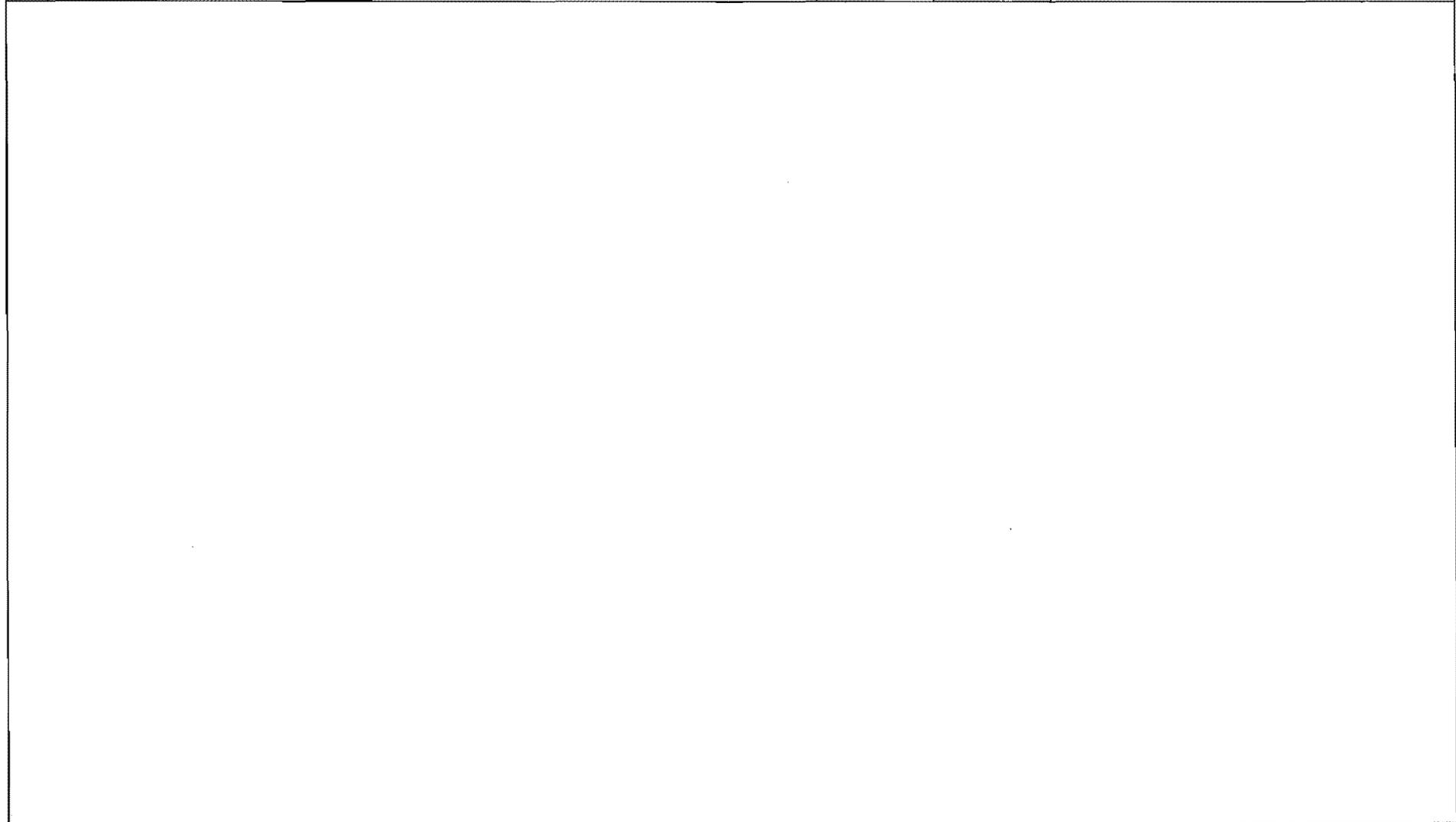
Fiscal Year	Item	Stroger	Oak Forest	Provident
2005	Medicare Cost Report	✓	✓	✓
2005	Medicare Bad Debt Log	✓	N/A	
2005	Credit and Collection Policy*	MedAssets	MedAssets	MedAssets
2005	Collection Agency Agreement	✓	✓	✓
2005	Backup to Support Three Collection Letters Sent	TBD	TBD	TBD
2006	Medicare Cost Report	✓	✓	✓
2006	Medicare Bad Debt Log	✓	N/A	N/A
2006	Credit and Collection Policy*	MedAssets	MedAssets	MedAssets
2006	Collection Agency Agreement	✓	✓	✓
2006	Backup to Support Three Collection Letters Sent	TBD	TBD	TBD
2007	Medicare Cost Report	✓	✓	✓
2007	Medicare Bad Debt Log	✓	✓	✓
2007	Credit and Collection Policy*	MedAssets	MedAssets	MedAssets
2007	Collection Agency Agreement	✓	✓	✓
2007	Backup to Support Three Collection Letters Sent	TBD	TBD	TBD
2008	Medicare Cost Report	✓	✓	✓
2008	Medicare Bad Debt Log	✓	✓	✓
2008	Credit and Collection Policy*	✓	✓	✓
2008	Collection Agency Agreement	✓	✓	✓
2008	Backup to Support Three Collection Letters Sent	TBD	TBD	TBD

**Working with MedAssets to locate old facility Credit and Collection Policies*

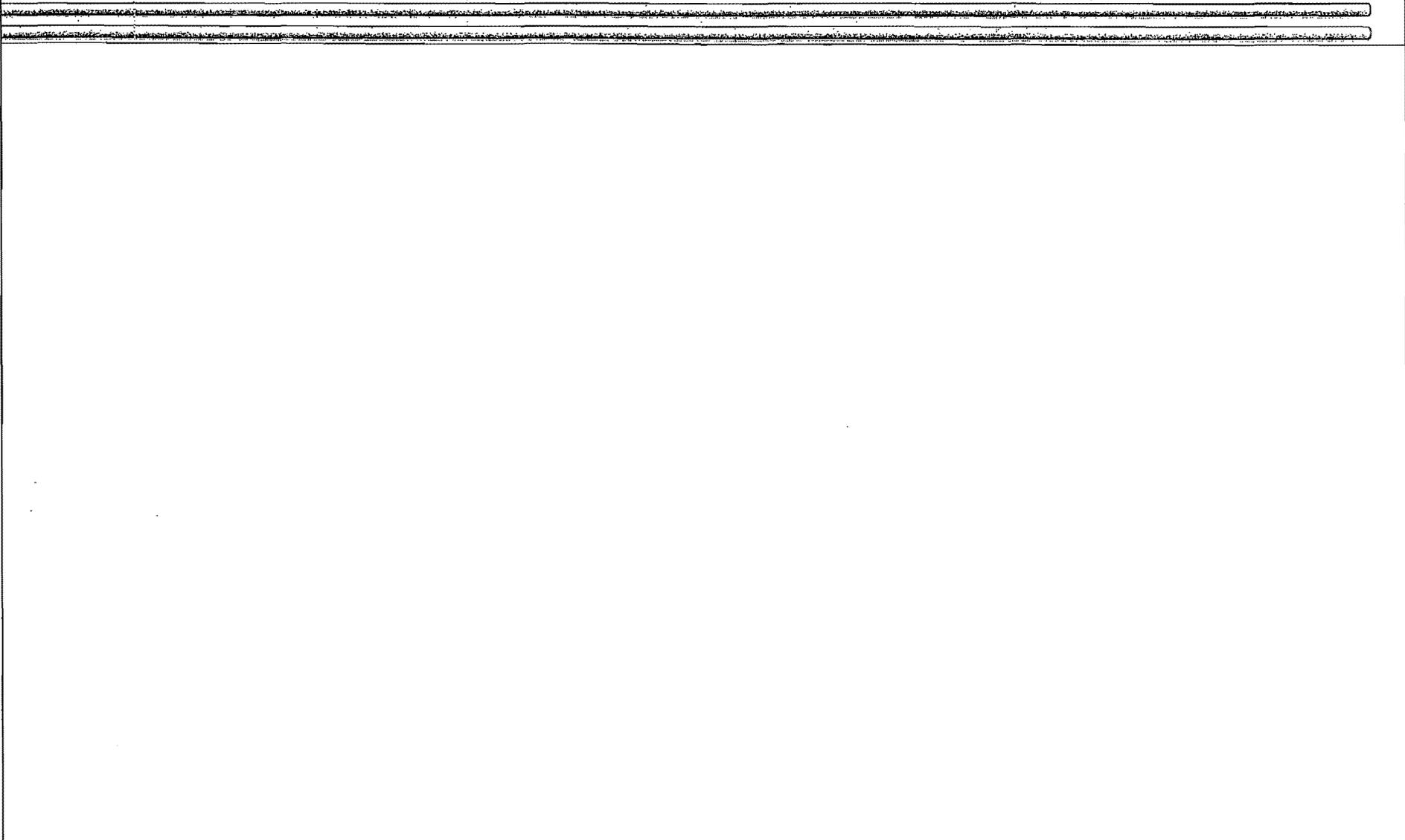
ID	Task Name	Start	Finish	May 3	May 10	May 17	May 24	May 31
1	Task 1: Project Kick-Off	Tue 5/5/09	Fri 6/12/09					
2	Conduct project kick-off meeting	Tue 5/5/09	Tue 5/5/09					
3	Submit initial data request	Tue 5/5/09	Tue 5/5/09					
4	Review work plan and revise as necessary	Tue 5/5/09	Fri 6/12/09					
5	Review project timeline of deliverables and revise as necessary	Tue 5/5/09	Fri 6/12/09					
6	Task 2: Review Medicare Cost Reports and Supporting Documentation	Tue 5/5/09	Mon 8/31/09					
7	Review prior period cost reports for GME and IME	Tue 5/5/09	Mon 8/31/09					
8	Review GME expenses and cost reclassifications	Tue 5/5/09	Mon 8/31/09					
9	Review Audit Reports received from Medicare Fiscal Intermediary	Tue 5/5/09	Mon 8/31/09					
10	Review Intern and Resident Base Year Data including FTE counts and Per Resident Amounts	Tue 5/5/09	Mon 8/31/09					
11	Meet with relevant Cook County staff responsible for cost reporting	Tue 5/5/09	Mon 8/31/09					
12	Task 3: Review IRIS Diskette	Tue 5/5/09	Mon 8/31/09					
13	Review the IRIS Diskette submitted to the Medicare Fiscal Intermediary	Tue 5/5/09	Mon 8/31/09					
14	Review IRIS Crossover Reports received from Medicare Fiscal Intermediary	Tue 5/5/09	Mon 8/31/09					
15	Meet with relevant Cook County staff responsible for the preparation of the IRIS Diskette	Tue 5/5/09	Mon 8/31/09					
16	Task 4: Review Interns and Residents Rotation Schedules	Tue 5/5/09	Mon 8/31/09					
17	Review Interns and Residents rotation schedules and supporting documentation	Tue 5/5/09	Mon 8/31/09					
18	Meet with relevant Cook County staff responsible for completing and maintaining Intern and Res	Tue 5/5/09	Mon 8/31/09					
19	Task 5: Review Intern and Resident Profile Data	Tue 5/5/09	Mon 8/31/09					
20	Review Intern and resident profile data for compliance	Tue 5/5/09	Mon 8/31/09					
21	Review Intern and Resident prior year work experience	Tue 5/5/09	Fri 7/31/09					
22	Review Intern and Resident education background	Tue 5/5/09	Mon 8/31/09					
23	Review foreign medical school Intern and Resident data	Tue 5/5/09	Mon 8/31/09					
24	Review Intern and Resident profile for initial residency period data	Tue 5/5/09	Mon 8/31/09					
25	Meet with relevant Cook County staff responsible for maintaining Intern and Resident profile dat	Tue 5/5/09	Mon 8/31/09					
26	Task 6: Review Affiliation Agreements	Tue 5/5/09	Mon 8/31/09					
27	Review Master Affiliation Agreements	Tue 5/5/09	Mon 8/31/09					
28	Review Program Specific Sub-agreements	Tue 5/5/09	Mon 8/31/09					
29	Review any additional affiliation agreement documentation	Tue 5/5/09	Mon 8/31/09					
30	Meet with relevant Cook County staff responsible for developing and maintaining affiliation agre	Tue 5/5/09	Mon 8/31/09					
31	Develop master template for all affiliation agreements	Tue 5/5/09	Mon 8/31/09					
32	Task 7: Present Findings to Cook County BHS Staff	Tue 9/1/09	Wed 9/30/09					
33	Identify potential issues in the cost report and IRIS diskette filings	Tue 9/1/09	Wed 9/30/09					
34	Identify strengths and weaknesses of supporting documentation for cost reports and IRIS disket	Tue 9/1/09	Wed 9/30/09					
35	Provide recommendations for improving cost report and IRIS diskette filings and supporting doc	Tue 9/1/09	Wed 9/30/09					
36	Identify and provide estimates of potential revenue opportunities for GME and IME	Tue 9/1/09	Wed 9/30/09					
37	Provide recommendatis for improving affiliation agreements	Tue 9/1/09	Wed 9/30/09					
38	Submit final report to Cook County outing PCG's review, findings, and recommendations	Wed 9/30/09	Wed 9/30/09					

Project: Cook County_Medicare GME Date: Fri 6/12/09	Task		Rolled Up Task		External Tasks	
	Progress		Rolled Up Milestone		Project Summary	
	Milestone		Rolled Up Progress		Group By Summary	
	Summary		Split		Deadline	

ID	Task Name	Start	Finish	May 3	May 10	May 17	May 24	May 31
39	Task 8: Attend Meetings & Provide Reports	Tue 5/5/09	Wed 9/30/09					
40	Attend bi-weekly status meetings with relevant Cook County staff	Tue 5/5/09	Wed 9/30/09					
41	Attend Cook County Board meetings when requested	Tue 5/5/09	Wed 9/30/09					



Project: Cook County_Medicare GME Date: Fri 6/12/09	Task		Rolled Up Task		External Tasks	
	Progress		Rolled Up Milestone		Project Summary	
	Milestone		Rolled Up Progress		Group By Summary	
	Summary		Split		Deadline	



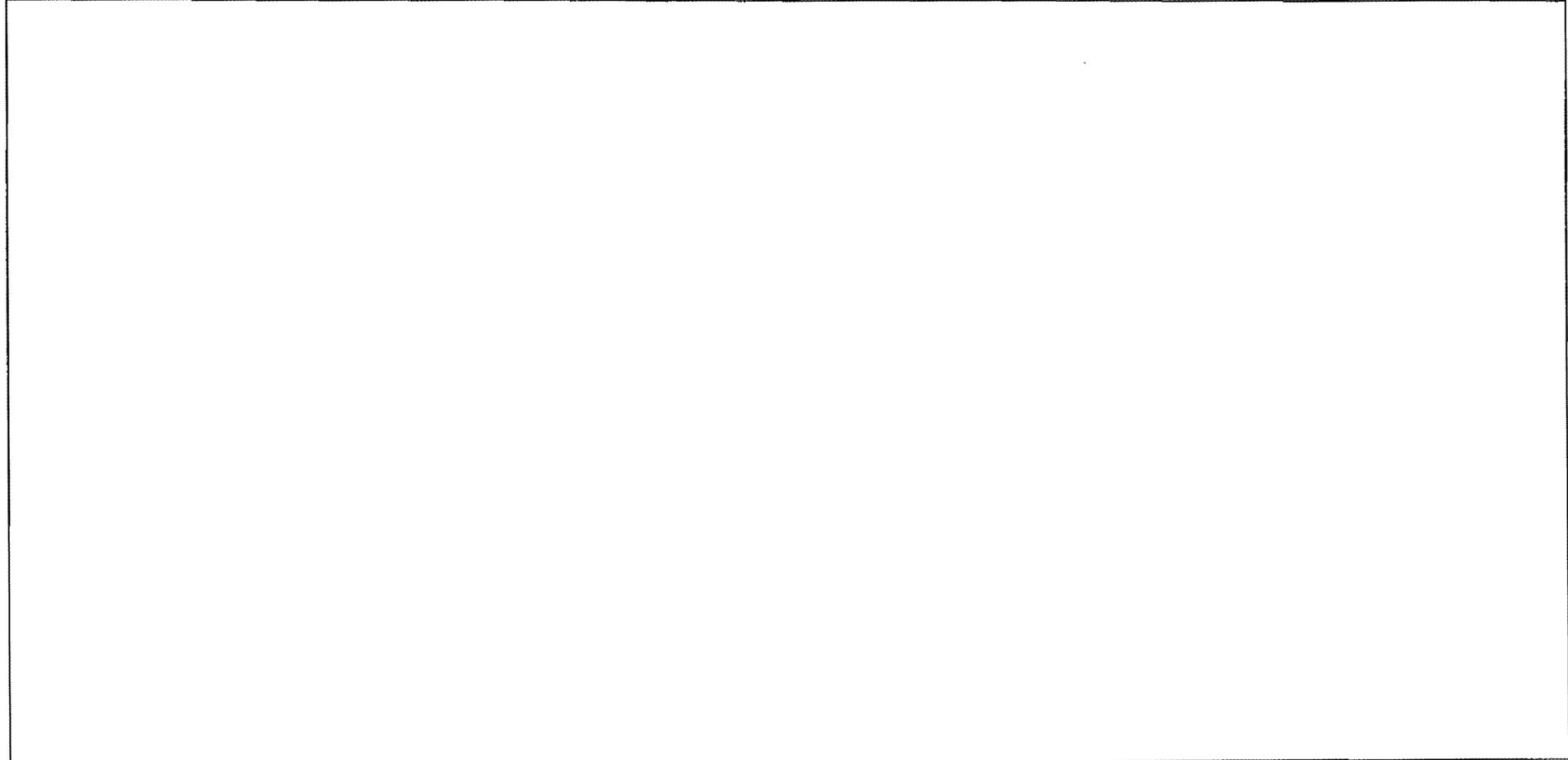
Project: Cook County_Medicare GME Date: Fri 6/12/09	Task		Rolled Up Task		External Tasks	
	Progress		Rolled Up Milestone		Project Summary	
	Milestone		Rolled Up Progress		Group By Summary	
	Summary		Split		Deadline	

ID	Task Name	Start	Finish	April 26	May 3	May 10	May 17
1	Task 1: Project Kick-Off	Tue 5/5/09	Fri 6/12/09				
2	Conduct project kick-off meeting	Tue 5/5/09	Tue 5/5/09				
3	Submit initial data request	Tue 5/5/09	Tue 5/5/09				
4	Review work plan and revise as necessary	Tue 5/5/09	Fri 6/12/09				
5	Review project timeline of deliverables and revise as necessary	Tue 5/5/09	Fri 6/12/09				
6	Task 2: Review Medicare Cost Reports and Supporting Documentation	Tue 5/5/09	Fri 7/31/09				
7	Review prior period cost reports for existence of Medicare bad debt reimbursement	Fri 7/31/09	Fri 7/31/09				
8	Draft and execute necessary confidentiality agreements	Tue 5/5/09	Fri 7/31/09				
9	Identify bad debt logs supporting submitted reports	Tue 5/5/09	Fri 7/31/09				
10	Interview appropriate Bureau and hospital personnel	Tue 5/5/09	Fri 7/31/09				
11	Discuss availability of all support documentation for bad debt logs	Tue 5/5/09	Fri 7/31/09				
12	Task 3: Review Accounts Receivable System	Tue 5/5/09	Fri 7/31/09				
13	Review AR system for existence of Medicare bad debts not previously claimed	Tue 5/5/09	Fri 7/31/09				
14	Review AR system for existence of Other Payer bad debts not previously claimed	Tue 5/5/09	Fri 7/31/09				
15	Interview appropriate Bureau and hospital personnel	Tue 5/5/09	Fri 7/31/09				
16	Task 4: Review Credit and Collection Policies and Procedures	Tue 5/5/09	Fri 7/31/09				
17	Review Bureau and hospital policy regarding the requirements to manage delinquent accounts	Tue 5/5/09	Fri 7/31/09				
18	Interview appropriate Bureau and hospital personnel	Tue 5/5/09	Fri 7/31/09				
19	Task 5: Review Historical Medicare Appeals and Cases Related to Medicare Bad Debt	Tue 5/5/09	Fri 7/31/09				
20	Review previous Medicare Provider Reimbursement Review Board (PRRB) appeals to assess p	Tue 5/5/09	Fri 7/31/09				
21	Review previous Medicare case law appeals to assess potential opportunity and risk for CCBHS	Tue 5/5/09	Fri 7/31/09				
22	Task 6: Define total population of potential Medicare bad debts	Mon 8/3/09	Mon 8/31/09				
23	Project Pricing - staff, mailings, etc...	Mon 8/3/09	Mon 8/31/09				
24	Revenue Estimates	Mon 8/3/09	Mon 8/31/09				
25	AR System Limitations	Mon 8/3/09	Mon 8/31/09				
26	Task 7: Define and Seek Approval on Operational Processes for Collecting Documentation to	Mon 8/3/09	Wed 9/30/09				
27	Obtain Board approval to proceed with collection letter mailings	Mon 8/3/09	Wed 9/30/09				
28	Preparation of Collection Letters	Mon 8/3/09	Wed 9/30/09				
29	Other processes to support patient collection activities, as necessary	Mon 8/3/09	Wed 9/30/09				
30	Task 8: Prepare Collection Letters	Thu 10/1/09	Fri 1/29/10				
31	Pull data files from County	Thu 10/1/09	Fri 1/29/10				
32	Define "Mailing" Population	Thu 10/1/09	Fri 1/29/10				
33	AR System Limitations	Thu 10/1/09	Fri 1/29/10				
34	Discretely identify Medicare	Thu 10/1/09	Fri 1/29/10				
35	Discretely identify Other Payers	Thu 10/1/09	Fri 1/29/10				
36	Develop mail merge file	Thu 10/1/09	Fri 1/29/10				
37	Finalize Format of Collection Request Letters	Thu 10/1/09	Fri 1/29/10				
38	Develop Mail Merge File Letters	Thu 10/1/09	Fri 1/29/10				

Project: Cook County_Medicare Bed I
Date: Fri 6/12/09

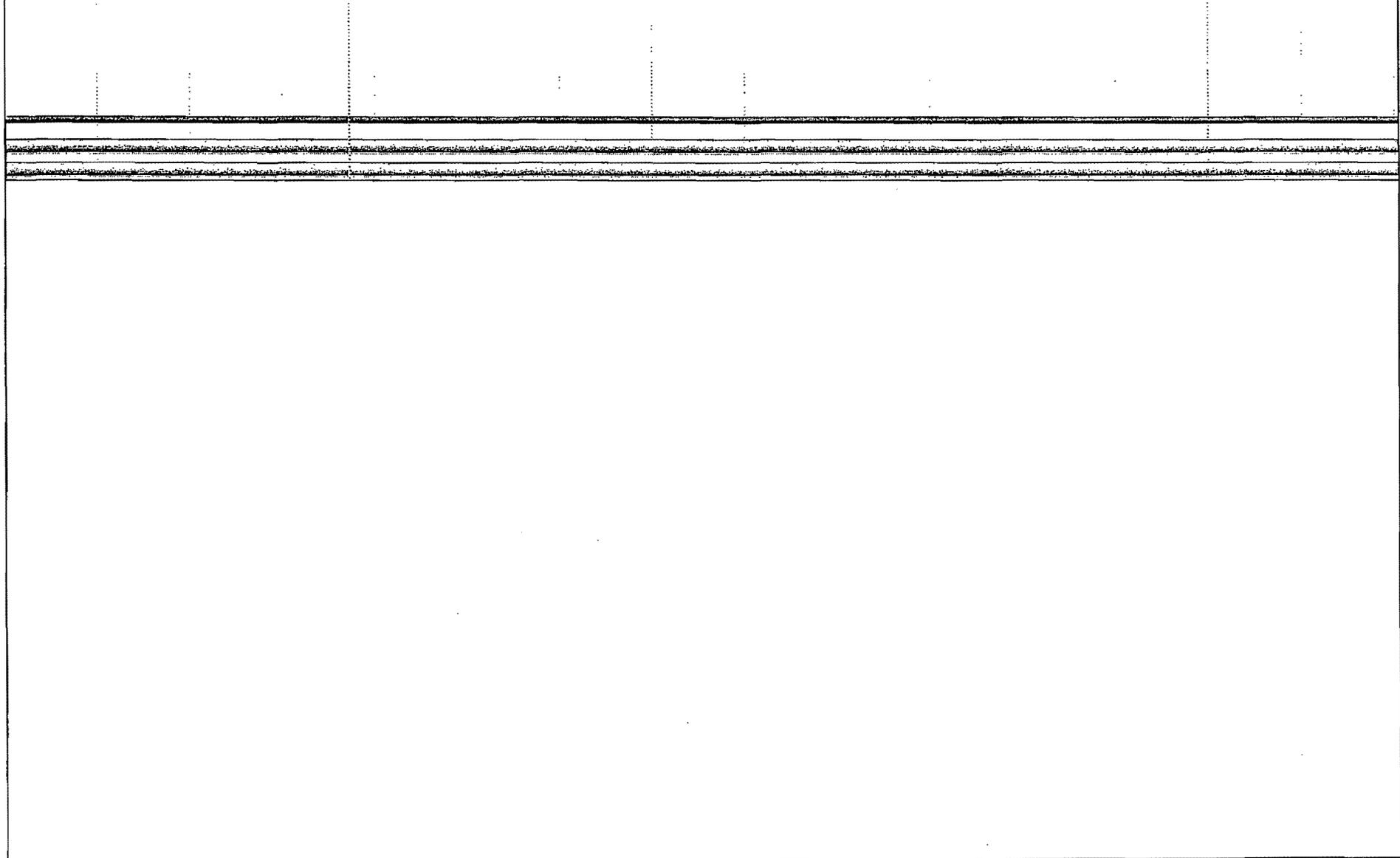
Task		Rolled Up Task		External Tasks	
Progress		Rolled Up Milestone		Project Summary	
Milestone		Rolled Up Progress		Group By Summary	
Summary		Split		Deadline	

ID	Task Name	Start	Finish	April 26	May 3	May 10	May 17
39	Manage Mailing Process	Thu 10/1/09	Fri 1/29/10				
40	Task 9: Compile Medicare Bad Debt Listing	Mon 2/1/10	Fri 4/30/10				
41	Compile detail listing Medicare bad debts for use in filing of current year CMS-2552 cost report	Mon 2/1/10	Fri 4/30/10				
42	Develop documentation to support patient collection activities	Mon 2/1/10	Fri 4/30/10				
43	Submit Cost Report	Mon 2/1/10	Fri 4/30/10				
44	Task 10: Attend Meetings & Provide Reports	Tue 5/5/09	Wed 6/30/10				
45	Attend bi-weekly status meetings with relevant Cook County staff	Tue 5/5/09	Wed 6/30/10				
46	Attend Cook County Board meetings when requested	Tue 5/5/09	Wed 6/30/10				



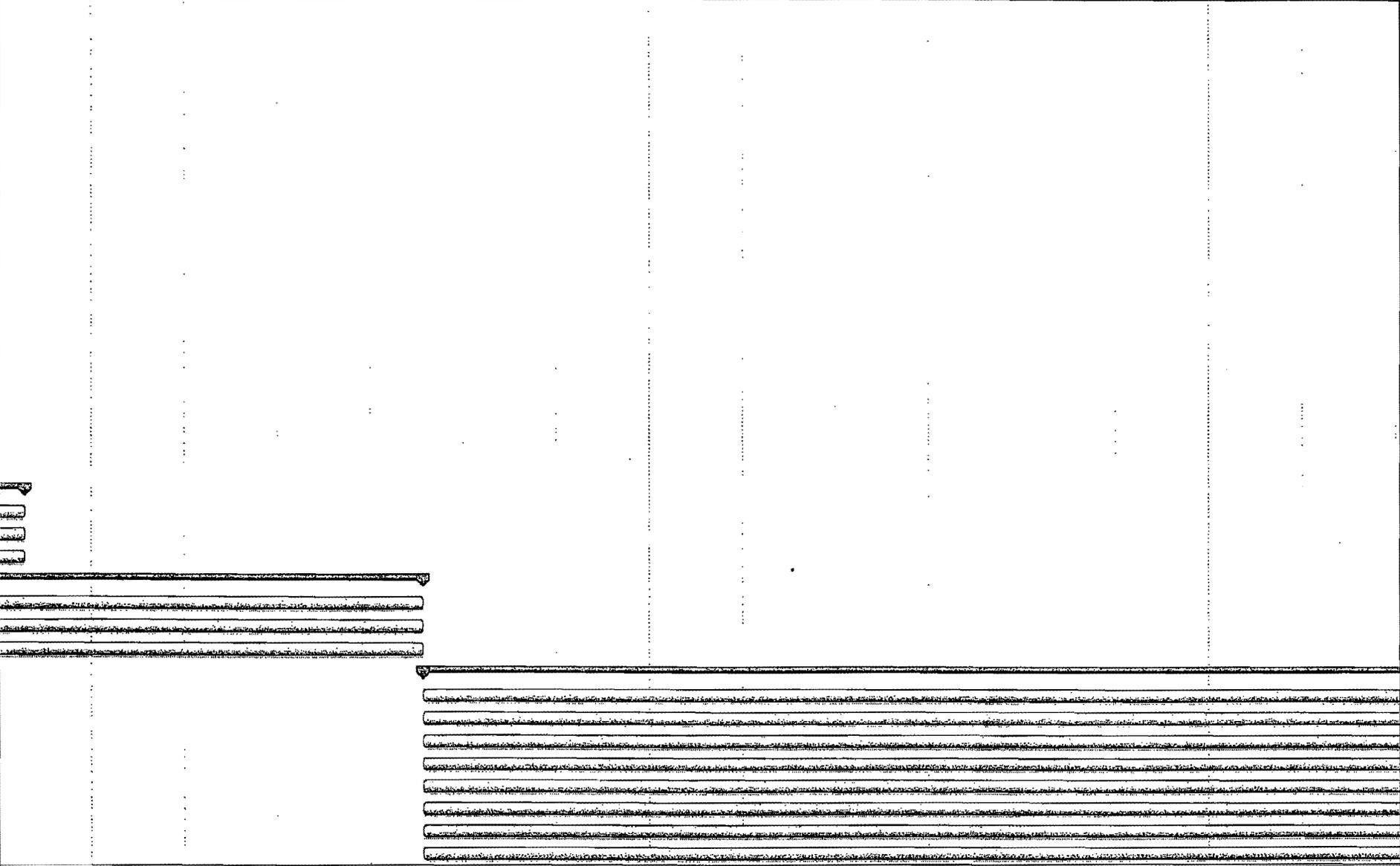
Project: Cook County_Medicare Bed I Date: Fri 6/12/09	Task		Rolled Up Task		External Tasks	
	Progress		Rolled Up Milestone		Project Summary	
	Milestone		Rolled Up Progress		Group By Summary	
	Summary		Split		Deadline	

May 17	May 24	May 31	June 7	June 14	June 21	June 28	July 5	July 12	July 19	July 26	August 2	August 9	August 16	August 23
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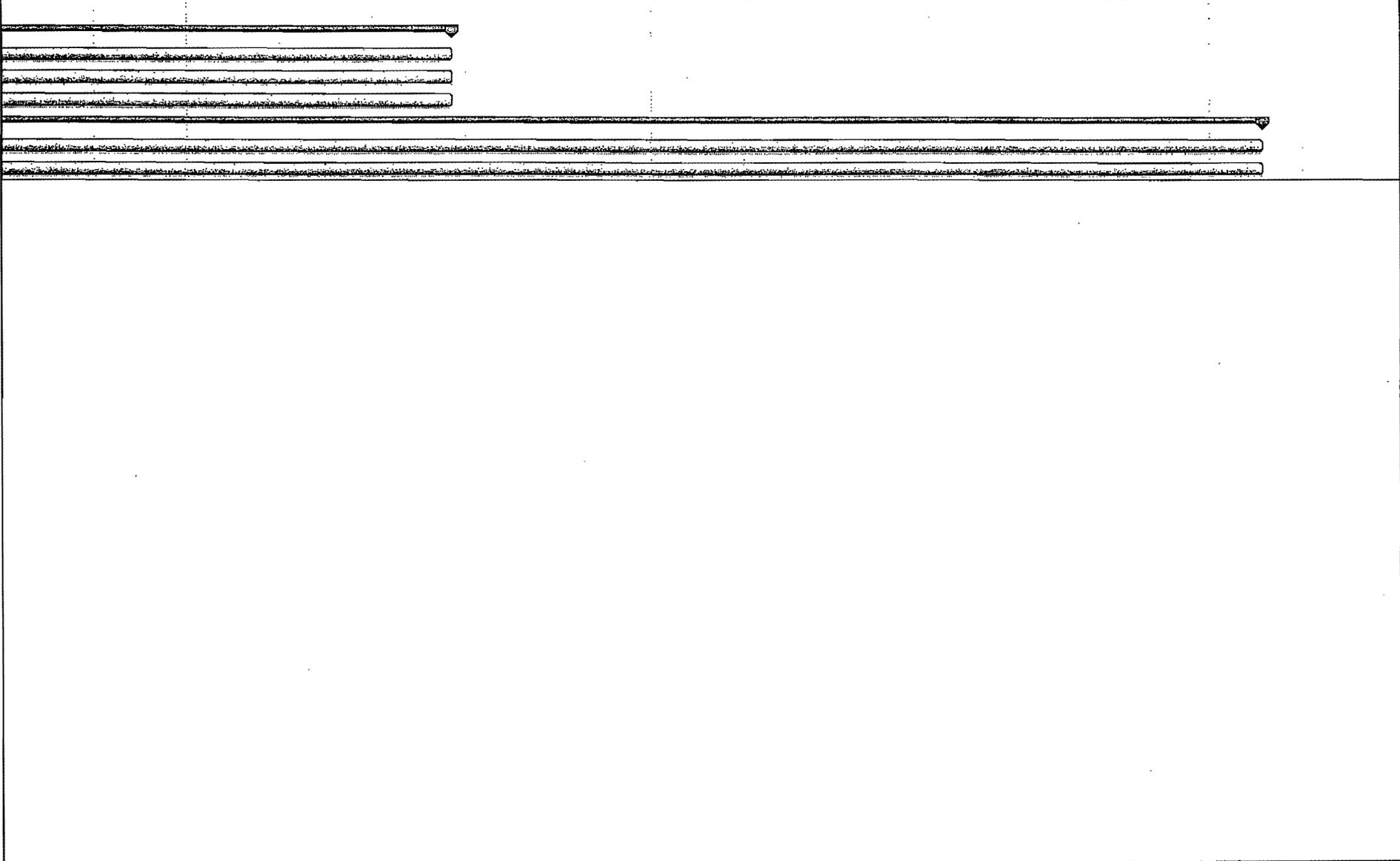
Project: Cook County_Medicare Bed I Date: Fri 6/12/09	Task		Rolled Up Task		External Tasks	
	Progress		Rolled Up Milestone		Project Summary	
	Milestone		Rolled Up Progress		Group By Summary	
	Summary		Split		Deadline	

August 30	September 6	eptember 1	eptember 2	eptember 2	October 4	October 11	October 18	October 25	November 1	November 8	ovember 1	ovember 2	ovember 2	December 6
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Project: Cook County_Medicare Bed I Date: Fri 6/12/09	Task		Rolled Up Task		External Tasks	
	Progress		Rolled Up Milestone		Project Summary	
	Milestone		Rolled Up Progress		Group By Summary	
	Summary		Split		Deadline	

March 28	April 4	April 11	April 18	April 25	May 2	May 9	May 16	May 23	May 30	June 6	June 13	June 20	June 27	July 4
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Project: Cook County_Medicare Bed I Date: Fri 6/12/09	Task		Rolled Up Task		External Tasks	
	Progress		Rolled Up Milestone		Project Summary	
	Milestone		Rolled Up Progress		Group By Summary	
	Summary		Split		Deadline	

Cook County Health and Hospitals System
Report of the Meeting of the Finance Committee
June 30, 2009

ATTACHMENT #5

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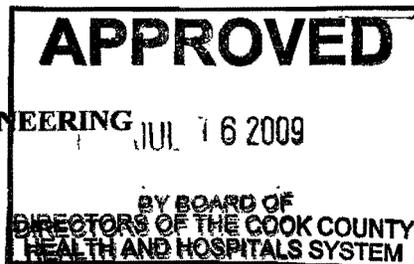
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MD-X Solutions, Inc.

(201) 301-2601

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**CONTRACT FOR REVENUE CYCLE RE-ENGINEERING
REVENUE CYCLE SERVICES
AMENDMENT NO. 3**

THIS AMENDMENT to the Contract for Revenue Cycle Re-Engineering Services, entered into on May 20, 2008, Contract Number 08-41-245, is made and entered into by and between the COUNTY OF COOK, ILLINOIS, a body politic and corporate of the State of Illinois, ("County") through its Cook County Health and Hospitals System ("CCHHS"), formerly the Cook County Bureau of Health Services ("Bureau"), and MedAssets Net Revenue Systems, LLC, ("MedAssets" or "Contractor") as of June 1, 2009 (the "Amendment No. 3 Effective Date").

WHEREAS, the CCHHS desires to modify the amount and terms of payment to MedAssets on a prospective basis effective June 1, 2009 for the remainder of the Term; and

WHEREAS, the CCHHS and MedAssets have agreed that MedAssets will continue to provide Revenue Cycle Re-Engineering Services as required by the Contract for the remainder of the Term; and

WHEREAS, the CCHHS and MedAssets have agreed to modify certain other terms within the Agreement;

NOW THEREFORE, in consideration of the promises and the mutual undertakings herein set forth, the parties agree as follows:

1. Revenue Cycle Services Contract, Part III: Special Conditions, Section 12: Financial Provisions, shall be deleted in its entirety and replaced with the following:

SECTION 12: FINANCIAL PROVISIONS

A. Definitions. For purposes of this Section, the following definitions shall be used:

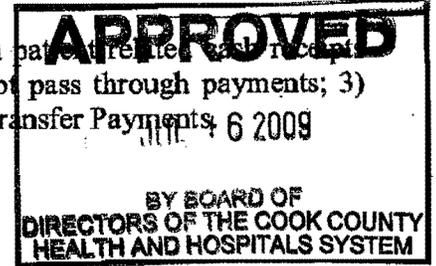
"Benefit" shall equal 1) the sum of the monthly Revenue since Amendment No. 3 Effective Date less the sum of the Monthly Baseline since.

"Fixed Fee" shall refer to the fixed, monthly dollar amount due Contractor for the Services provided hereunder as set forth in paragraph B below.

"Monthly Baseline" shall be Fourteen Million, Thirty-four Thousand, Five Hundred Forty-six Dollars and No cents (\$14,034,546.00). If between the Amendment No. 3 Effective Date and the termination of this Contract the Illinois Medicaid reimbursement rates applicable to the System's entities changes, the parties shall recalculate the Monthly Baseline to reflect such reimbursement rate change(s). Monthly Baselines prior to the effective date of such reimbursement rate change(s) shall not be affected.

"Revenue" shall equal all patient related cash receipts received or posted by Contractor or the Bureau and includes all payments received by Bureau for all clinical services rendered less: 1) Settlements of Retro Receivables accounted for in non-patient receivable and cash

accounts, typically due to or from third party payors; 2) Non-patient related cash receipts received either through PIP or check, e.g. Medicare Bad Debt pass through payments; 3) Medicaid supplemental payments; and, 4) Intergovernmental Transfer Payments. 6 2009



B. Fees Payable to Contractor

1. Monthly Fee

For the period between the Effective Date and May 31, 2009, Contractor shall be paid as set forth in the original contract language. Effective June 1, 2009, and for the remainder of the Term hereof (i.e. May 19, 2011) Contractor shall be paid a monthly fixed fee (the "Fixed Fee") as follows:

On a monthly basis, for the period commencing June 1, 2009 and concluding November 30, 2009, CCHHS shall pay Contractor a Fixed Fee of \$416,667.00 per month.

On a monthly basis, for the period commencing December 1, 2009 and concluding May 31, 2010, CCHHS shall pay Contractor a Fixed Fee of \$291,666.00 per month.

On a monthly basis, for the period commencing June 1, 2010 and concluding August 31, 2010, CCHHS shall pay Contractor a Fixed Fee of \$319,804.00 per month.

On a monthly basis, for the period commencing September 1, 2010 and concluding April 30, 2011, CCHHS shall pay Contractor a Fixed Fee of \$634,448.00 per month.

For the period commencing May 1, 2011 and concluding May 19, 2011, CCHHS shall pay Contractor a Fixed Fee of \$402,500.00.

2. Incentive Fee:

a. MedAssets will be due a one-time incentive fee of \$2,500,000.00 (the "Incentive Fee") when Benefit exceeds Twenty-three Million, One Hundred Seventy-six Thousand, Two Hundred Ninety-five Dollars and no cents (\$23,176,295.00) (the "Incremental Benefit Threshold").

b. MedAssets and CCHHS agree that if the State of Illinois's Medicaid rates applicable to the System's entities, changes between Amendment No. 3 Effective Date and the termination of this Contract, the parties shall recalculate the Incremental Benefit Threshold.

C. Contractor Invoices and Payment Terms

Contractor shall issue monthly invoices for all Fees due hereunder. All payments shall be due no later than sixty (60) days after receipt of any undisputed invoice issued by MedAssets.

All invoices shall be submitted together with a properly completed County Voucher form (29A). No payments shall be made with respect to invoices which do not include the County Voucher form or which otherwise fail to comply with the requirements of this paragraph. The County shall process the invoices in a manner which will permit their presentation to the Finance Committee of the CCHHS Board as soon thereafter as possible, such that payment is received by Contractor promptly. Payments may be issued to Contractor in the form of a wire transfer.

D. Documentation, Calculation and Audit of Annual Baseline. Revenue and Benefit Figures.

Contractor agrees to maintain and make available to County accurate documentation and records relative to the computation of the Baseline and Benefit figures during the Term of the Contract. Such records and computations shall segregate specific revenue streams in both the Baseline calculations and the Benefits calculation, thereby facilitating audit activities and permitting the County to track with precision the Revenue streams being impacted by the Revenue Cycle activities described in this Contract. An audit of such records and computations may be performed within sixty days following the conclusion of each County Fiscal Year (or as otherwise agreed by the parties to coincide with the County's general ledger fiscal year close out) by a third party auditor mutually agreed upon by the County and the Contractor. The costs associated with the audits performed by the third party auditor shall borne equally by the parties. Based on the results of the audit, there will be a true up to determine whether Fees paid to Contractor during the applicable Fiscal Year exceeded the applicable percentage of the Benefits for that Fiscal Year. Any Fees paid in excess of the applicable percentage shall be paid to the County within thirty (30) days of the completed Audit.

- 2. Revenue Cycle Services Contract, Part II, General Conditions, Section GC-24: Termination for Convenience, shall be deleted in its entirety and replaced with the following:

GC-24 TERMINATION FOR CONVENIENCE

The County may terminate this Contract, or any portion, at any time by notice in writing from the County to the Contractor upon one hundred eighty (180) days prior written notice. If the Contract is terminated by the County, the Contractor shall deliver to the County all finished or unfinished Documents prepared by the Contractor under this Contract and these shall be and become the property of the County.

IN WITNESS WHEREOF, the parties have caused this Amendment to be effective, upon approval of the CCHHS Board.

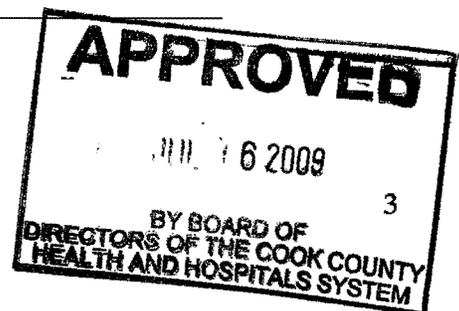


MedAssets Net Revenue Systems, LLC

Date: 6/29/2009

Warrent L. Batts
Chairman
CCHHS Board of Directors

Date: _____



Cook County Health and Hospitals System
Report of the Meeting of the Finance Committee
June 30, 2009

ATTACHMENT #6



Briefing Package For: June 30th, 2009 Finance Committee Meeting

Restructured MedAssets Agreement



CCHHS Incremental Recoveries (Since May 2008)

From MedAssets Project

	Incremental Cash	MedAssets Fees	Net Benefit to CCHHS
Project to date – May 09	\$ 33,823,705	\$ 8,452,927	\$ 25,370,778
Total Project (May 08 to May 2011) - Contingent Fee structure ¹	\$57,000,000	\$22,455,178	\$34,544,822
Total Project (May 08 to May 2011) - Capped Fixed Fee structure ¹	\$ 57,000,000	\$ 19,140,422	\$ 37,859,578
Fee Discount		Future Fees = 24% (starting June 2009) Total Fees = 15%	
Fee Savings for CCHHS			\$ 3,314,756

¹ Assumes a 50% reduction in the value of improvement efforts post June 1st, 2009

MedAssets will discount future fees by 24% for the project yielding a \$3.3M savings to CCHHS for this Project.

Background of MedAssets Contract

- MedAssets goals have been aligned with CCHHS – MedAssets assumed great risk in engagement (beyond original CCHHS expectations) and was paid only when benefits were achieved.
- MedAssets invested millions of dollars of staff resources in generating CCHHS benefits – No upfront costs were incurred by CCHHS.
- Benefits to date have been significant - **\$34 MM** YTD through May 2009.
- Medicaid Reimbursement Rules have changed and the CCHHS / MedAssets contract terms must be adjusted. MedAssets has cooperated fully with CCHHS to restructure the Revenue Cycle Re-engineering Project.
- CCHHS recognizes that the Revenue Cycle “Re-engineering” process is only 50% complete and desires to have MedAssets complete the engagement
- MedAssets will continue to deploy the original project plan

Remaining MedAssets Scope

- **Remaining Scope to be delivered by MedAssets:**
 - Ongoing revenue cycle transformation - Significant progress has been made to date but substantial work / deliverables still to be completed. The following functional areas and deliverables within the transformation process represent examples of work items to be completed.
 - Medicaid Eligibility & Financial Counseling
 - Implementation of all Board approved policies and procedures
 - Outsourcing coordination and staff re-deployment
 - Patient Access Services
 - Implementation of Pre-Visit Service Department functions
 - Implementation of Access Direct to manage patient access workflow
 - Assist CCHHS IT department with Cerner deployment
 - Revenue Control
 - Finalize departmental charging mechanisms
 - Complete deployment of a charge integrity function within CCHHS including integration of the Charge Description Master (“CDM”) recommended changes
 - Implementation of a System wide Revenue Integrity Audit team

Remaining MedAssets Scope

•Remaining Scope to be delivered by MedAssets – (Continued from prior page)

- Case Management Services
 - Deploy standardized criteria for admission and continued care
 - Implement and train CCHHS on denial resolution processes integrated with downstream departments
- Health Information Management Services
 - Transform department consistent with desired coding credentials and aptitude
 - Assist CCHHS with implementation of a transcription solution
- Patient Financial Services
 - Implement Centralized Business Office (“CBO”) for the Health System
 - Implement/enhance existing workflow technology “Siemens – Collector Workstation”
 - Migrate the remittance processing function from the Financial Accounting Department to Patient Financial Services
- Overarching knowledge transfer process ultimately transitioning key management functions back to trained CCHHS employees

Revised MedAssets Pricing Structure

- MedAssets will move to a Capped “Fixed Fee” arrangement with CCHHS starting June 2009 and incorporate a Bonus concept to further incent MedAssets to achieve greater than expected project results. Benefit of **\$3.3M** to CCHHS from this Fee Structure change.
- Termination for Convenience Penalty removed; replaced with 6 month notice period.
- Original “Fee Holiday” concept on prior Fixed Fee proposal was removed once the Term for Convenience Penalty was removed. Only 50% of previously proposed fee reduction (\$1.75M) moved back into the Fee Holiday period (Dec 09 to May 2010).
- Upon the “stretch” achievement of benefits in excess of \$57M, MedAssets will earn a Bonus equal to \$2.5 million.
 - Stretch goal increased from \$55M to \$57M
 - At risk Bonus increased from \$1M to \$2.5M.
 - At the \$57M benefit level, Bonus is paid for from incremental benefits (i.e., fully funded by performance).
 - If Bonus achieved, CCHHS still nets a **\$815,000 fee discount**
 - If Bonus not achieved, CCHHS nets a **\$3.3M fee discount**

MedAssets Proposed Arrangement

Cumulative Recovery 36,604,861 39,386,016 42,167,171 44,948,327 47,729,482 50,510,637 53,291,793 56,072,948 57,000,000

Old Agreement (Contingent Fee):

	June - Aug '09	Sept - Nov '09	Dec 09 - Feb 10	Mar - May 10	Jun - Aug '10	Sept - Nov '10	Dec 10 - Feb '11	Mar - Apr '11	May '11 (thru 5/20)	Old Contingent Fee Agreement
Estimated Recovery	2,781,155	2,781,155	2,781,155	2,781,155	2,781,155	2,781,155	2,781,155	2,781,155	927,052	23,176,295
MedAssets fees	(1,390,578)	(1,390,578)	(1,390,578)	(1,390,578)	(2,321,398)	(1,835,563)	(1,835,563)	(1,835,563)	(611,854)	(14,002,251)

New Agreement (Capped Fixed Fee):

	June - Aug '09	Sept - Nov '09	Dec 09 - Feb 10	Mar - May 10	Jun - Aug '10	Sept - Nov '10	Dec 10 - Feb '11	Mar - Apr '11	May '11 (thru 5/20)	New Capped Fixed Fee Agreement
Estimated Recovery	2,781,155	2,781,155	2,781,155	2,781,155	2,781,155	2,781,155	2,781,155	2,781,155	927,052	23,176,295
MedAssets fees	(1,250,000)	(1,250,000)	(874,998)	(874,998)	(959,413)	(1,903,345)	(1,903,345)	(1,268,896)	(402,500)	(10,687,495)

Net Benefit Comparison

	June - Aug '09	Sept - Nov '09	Dec 09 - Feb 10	Mar - May 10	Jun - Aug '10	Sept - Nov '10	Dec 10 - Feb '11	Mar - Apr '11	May '11 (thru 5/20)	Variance
Estimated Recovery	1,390,578	1,390,578	1,390,578	1,390,578	459,757	945,593	945,593	945,593	315,198	-
MedAssets fees	1,531,155	1,531,155	1,906,157	1,906,157	1,821,742	877,811	877,811	1,512,259	524,552	(3,314,756)

* New agreement effective June 1st, 2009