

**REPORT OF THE
FINANCE COMMITTEE OF THE
BOARD OF DIRECTORS OF THE
COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

AUGUST 7, 2009

ATTENDANCE

Present: Chairman David Carvalho and Directors Quin R. Golden and Heather O'Donnell, JD, LLM (3)

Board Chairman Warren L. Batts (Ex-Officio)

Absent: Directors Luis Muñoz, MD, MPH and Jorge Ramirez (2)

Also Present: T. Ulrich Brechbühl – President and Chief Executive Officer - Chamberlin Edmunds; Johnny Brown – Chief Operating Officer, John H. Stroger, Jr. Hospital of Cook County; Patrick T. Driscoll, Jr. – Deputy State's Attorney, Chief, Civil Actions Bureau, Office of the State's Attorney; Leslie Duffy – Director of Procurement, Cook County Health and Hospitals System; William T. Foley – Chief Executive Officer, Cook County Health and Hospitals System; Hon. Bridget Gainer – Cook County Commissioner; Dorothy Loving – Executive Director of Finance, Cook County Health and Hospitals System; Stephen Martin, PhD, MPH – Chief Operating Officer, Cook County Department of Public Health; Jeff McCutchan – Supervisor, Transactions and Health Law Division, Office of the State's Attorney; Kirk Reid - Executive Vice President, Chamberlin Edmunds; Elizabeth Reidy – Deputy Chief, Civil Actions Bureau, Office of the State's Attorney; Gretchen Ryan – Project Manager, MedAssets; Felicia Shaw - Regional Vice President of Operations, Chamberlin Edmunds; Deborah Santana – Secretary to the Board, Cook County Health and Hospitals System

Ladies and Gentlemen:

Your Finance Committee of the Board of Directors of the Cook County Health and Hospitals System met pursuant to notice on Friday, August 7, 2009 at the hour of 7:30 A.M. at Stroger Hospital, 1901 W. Harrison Street, in the fifth floor conference room, in Chicago, Illinois.

Your Finance Committee has considered the following items and upon adoption of this report, the recommendations follow.

Roll Call

Deborah Santana, Secretary to the Board, called the roll of members and it was determined that a quorum was present.

Public Comments

Chairman Carvalho asked the Secretary to call upon the registered speakers.

The Secretary called upon the following registered public speaker:

1. George Blakemore Concerned Citizen
-

Presentation on Eligibility Vendor Transition Plan

The following individuals from Chamberlin Edmunds provided a presentation on the eligibility vendor transition plan (Attachment #1): T. Ulrich Brechbühl, President and Chief Executive Officer; Kirk Reid, Executive Vice President; and Felicia Shaw, Regional Vice President of Operations.

The Committee reviewed and discussed the information.

Presentation of Year-to-Date Financials through May 2009

Dorothy Loving, Executive Director of Finance of the Cook County Health and Hospitals System, presented the Year-to-Date Financials through May 2009 (Attachment #2).

The Committee reviewed and discussed the information.

In response to a question from Chairman Carvalho regarding breaking down the self-pay further into categories, Gretchen Ryan, Project Manager for MedAssets, stated that she will provide that breakdown in the future.

While reviewing the information, Chairman Carvalho noted that the figures provided for the institutions were from May, which was when they were still at the blended rate. As of June 2009, this changed; he inquired whether this change had been accounted for. He stated that it will be part of the discussion of the June financials.

Contract and Procurement Approvals*

*Additional information pertaining to these items is included in Attachment #3.

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Contract and Procurement Approvals (continued)

REQUEST TO ACCEPT GRANT RENEWAL AND SUPPLEMENTAL AGREEMENT
(continued)

3.)

| | |
|-------------------------------|-------------------|
| Total Grant Renewal Amount: | \$4,459,409.00 |
| Total Supplemental Agreement: | <u>700,000.00</u> |
| Total Budget: | \$5,159,409.00 |

Estimated Fiscal Impact: None

Chairman Carvalho abstained and voted PRESENT on request number 3.

REQUEST TO ACCEPT GRANT AWARD
APPROVED

4.)

| | |
|---------------------------|---------------------|
| Grant Period: | Grant Award Amount: |
| 07/01/09 through 06/30/10 | \$301,262.00 |

Requesting authorization to accept a grant award for the Black Lung Clinic from the U.S. Department of Health and Human Services, Health Resources and Services Administration.

REQUEST TO ACCEPT GRANT INCREASE
APPROVED

5.)

| | |
|---------------------------------|------------------------|
| For the Grant Funding Period of | Grant Increase Amount: |
| 07/01/08 through 06/30/09. | \$30,000.00 |

Requesting authorization for the Cook County Department of Public Health to accept a grant increase from the Illinois Department of Public Health, to continue services in 2009 for a program which will perform outreach activities to assist with the Illinois Breast and Cervical Cancer Program which provides breast and/or cervical cancer screening to eligible women in suburban Cook County.

This grant does not require an application process; the funding is automatically renewed. The authorization to accept the current grant was given on November 5, 2008, in the amount of \$534,535.00 by the Cook County Board of Commissioners.

| | |
|-----------------------------|------------------|
| Original grant award: | \$534,535.00 |
| This grant increase: | <u>30,000.00</u> |
| Total amended grant amount: | \$564,535.00 |

Estimated Fiscal Impact: None

Chairman Carvalho abstained and voted PRESENT on request number 5.

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Contract and Procurement Approvals (continued)

BILLS AND CLAIMS
APPROVED

- 6.) Nebo Systems, Inc. Invoice #127488, #133510 and #136057 \$375,240.73
For the provision of retroactive claims and reprocessing services for the Department of Finance Administration at John H. Stroger, Jr. Hospital of Cook County (Contract No. 06-41-578).
- 7.) ACS Corporation Invoice #419692 / For the month of June, 2009 \$329,166.67
For the provision of professional fixed fees, information technology management services, and Cerner functions - clinical applications (Contract No. 07-41-46). Original Contract Period: 01/01/07 through 12/31/09.
- 8.) Isaac Ray Center Invoice #2010-69 - From 06/16/09 through 06/30/09 \$232,223.50
Invoice #2010-70 - From 07/01/09 through 07/15/09
For the provision of mental health services for Cermak Health Services and the Juvenile Temporary Detention Center (Contract No. 06-45-574). Original Contract Period: 09/01/06 through 08/31/10.
- 9.) New York Boys Invoice #343 - For the month of May 2009 \$221,850.00
Management, LLC Invoice #346 - For the month of June 2009
For the provision of long-term care services for Oak Forest Hospital of Cook County (Contract No. 07-41-405). Original Contract Period: 07/01/07 through 06/30/10.
- 10.) Imperial Parking Invoice #63197 - For the month of June 2009 \$134,710.89
For the provision of monthly management fee and valet service for John H. Stroger, Jr. Hospital of Cook County (Contract No. 07-53-461). Original Contract Period: 02/06/08 through 02/05/11.
- 11.) Soft Computer Consultants Invoice #71073 / For the period of April 2009 \$127,537.62
through June 2009
For the provision of software maintenance (Contract No. 06-41-728). Original Contract Period: 07/01/08 through 06/30/11.

Contract and Procurement Approvals (continued)

REQUEST TO AMEND CONTRACT
APPROVED

12.)

Cantu Copy, Inc.

Revenue Generating:
\$28,000.00 (Cermak portion)
over remaining contract period

For the provision of third party correspondence services. The existing contract includes Oak Forest Hospital of Cook County, Provident Hospital of Cook County, and John H. Stroger, Jr. Hospital of Cook County, and was originally approved for a three (3) year period, expiring 10/31/11 (Contract No. 08-84-277).

The request to amend the contract is to include Cermak Health Services of Cook County in this contract.

REQUEST TO AMEND CONTRACTS
APPROVED

13.)

For the provision of physical, occupational, and speech therapy services for Provident Hospital of Cook County and Oak Forest Hospital of Cook County.

These amendments will allow the System to reallocate a portion of authorized amounts from Provident Hospital to Oak Forest Hospital. The original anticipated usage was overestimated for Provident Hospital and underestimated for Oak Forest Hospital. There is no increase resulting from these amendments. Reallocation of funds is as follows:

| | Original Amount | Increase/ (Decrease) | Adjusted Amount |
|---|--------------------|-------------------------|--------------------|
| Peoplefirst Rehabilitation Contract #08-41-202 Provident Hospital | \$286,000.00 | (\$60,000.00) | \$226,000.00 |
| Allied Health Professionals, Ltd. Contract #08-41-205 Provident Hospital | \$26,500.00 | (\$20,000.00) | \$6,500.00 |
| Allied Health Professionals, Ltd. Contract #08-41-205 Oak Forest Hospital | \$76,000.00 | \$80,000.00 | \$156,000.00 |

REQUEST TO AMEND CONTRACT
APPROVED

14.)

KCI USA, Inc.

Contract Period:
10/01/09 through 09/30/10

Increase by \$5,000.00

This contract, originally approved in the amount of \$250,000.00, for Wound V.A.C. Therapy Systems and accessories for John H. Stroger, Jr. Hospital of Cook County, was approved by the System Board on May 22, 2009 (Contract No. 09-45-178).

The request to amend is to include Cermak Health Services of Cook County in this contract.

Contract and Procurement Approvals (continued)

REQUEST TO INCREASE CONTRACT
DEFERRED

- 15.) Chicago Radiation Oncology, S.C. Increase by \$660,000.00

For the provision of radiation therapy services for John H. Stroger, Jr. Hospital of Cook County (Contract No. 05-41-192). Original Contract Period: 12/16/06 through 12/15/08.

A request to increase the contract by \$1,320,000.00 and extend from 12/16/08 through 06/16/09 was approved by the System Board on April 9, 2009.

| | |
|-----------------------------|-------------------|
| Original contract amount: | \$7,920,000.00 |
| Previous increase approved: | 1,320,000.00 |
| This increase requested: | <u>660,000.00</u> |
| Adjusted contract amount: | \$9,900,000.00 |

REQUEST TO INCREASE CONTRACT
APPROVED

- 16.) M3 Medical Management Increase by \$45,000.00
Services, Ltd.

For the provision of transcription services (Contract No. 08-84-159 Rebid). Original Contract Period: Three (3) years.

This increase is necessary in order to bring FY2009 overflow backlog records current at Oak Forest Hospital.

| | |
|---------------------------|------------------|
| Original contract amount: | \$1,063,000.00 |
| This increase requested: | <u>45,000.00</u> |
| Adjusted contract amount: | \$1,108,000.00 |

REQUEST TO EXTEND CONTRACT
APPROVED

- 17.) Hospira Worldwide, Inc. Extend from 12/01/08 through Fiscal Impact: None
11/30/09

For a pain control management system for the Department of Anesthesiology at John H. Stroger, Jr. Hospital of Cook County (Contract No. 06-45-615). Original Contract Amount: \$426,553.00. Original Contract Period: 12/01/06 through 11/30/08.

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Contract and Procurement Approvals (continued)

REQUEST TO EXTEND CONTRACT
APPROVED

- 18.) Johnson Controls, Inc. Extend from 09/01/09 through 11/30/09 Fiscal Impact: None
- For the provision of testing, maintenance and repair of the building automation, security and fire alarm systems at John H. Stroger, Jr. Hospital of Cook County (Contract No. 05-53-535 Rebid).

REQUEST TO EXTEND CONTRACT
APPROVED

- 19.) A.A.F. International Extend from 08/19/09 through 10/18/09 Fiscal Impact: None
- For the purchase of air filters for the Department of Buildings and Grounds at John H. Stroger, Jr. Hospital of Cook County (Contract No. 06-82-354).

REQUEST TO EXTEND CONTRACT
APPROVED

- 20.) Northwestern Pharmaceutical & Supply Corporation Extend from 10/01/09 through 04/30/10 Fiscal Impact: None
- For Human Immunodeficiency Virus (HIV) and Hepatitis serology tests for John H. Stroger, Jr. Hospital of Cook County and Provident Hospital of Cook County (Contract No. 05-72-222). Original Contract Amount: \$2,333,967.60. Original Contract Period: 10/01/06 through 09/30/09.

REQUEST TO EXTEND CONTRACT
APPROVED

- 21.) Saber Salisbury Group Extend from 11/01/09 through 10/31/11 Fiscal Impact: None
- For the provision of temporary staffing of Certified Registered Nurse Anesthetists (CRNA) for Oak Forest Hospital of Cook County (Contract No. 08-72-51 Rebid). Original Contract Amount: \$144,000.00. Original Contract Period: One (1) year.

REQUEST TO EXTEND CONTRACT
APPROVED

- 22.) Trako Dental & Medical Supply Inc. Extend from 07/12/09 through 01/11/10 Fiscal Impact: None
- For the provision of dental supplies for Cermak Health Services, the Cook County Department of Public Health, John H. Stroger, Jr. Hospital of Cook County, and Oak Forest Hospital of Cook County (Contract No. 06-73-139).

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Contract and Procurement Approvals (continued)

REQUEST TO AWARD BIDS,
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACTS
APPROVED

39.)

Contract Period: Ten (10) months, ending 05/31/10

For the provision of disposable wearing apparel for Cermak Health Services, Provident Hospital of Cook County, John H. Stroger, Jr. Hospital of Cook County, and Oak Forest Hospital of Cook County (Contract No. 09-15-508H).

| | |
|---------------------------------------|------------------|
| Ekla Corporation | \$156,918.33 |
| Globe Medical-Surgical Supply Company | 45,466.00 |
| Howard Medical Company | 9,303.00 |
| MMS - A Medical Supply Company | 96,540.95 |
| Progressive Industries, Inc. | 45,918.59 |
| Trako Dental & Medical Supply Inc. | <u>55,663.00</u> |
| Total | \$409,809.87 |

REQUEST TO AWARD BIDS,
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACTS
APPROVED

40.)

Contract Period: Ten (10) months, ending 04/30/10

For the provision of receptacle containers and liners for Cermak Health Services, Provident Hospital of Cook County, John H. Stroger, Jr. Hospital of Cook County, and Oak Forest Hospital of Cook County (Contract No. 09-15-048H).

| | |
|---|-----------------|
| Aztec Supply Corporation | \$67,808.02 |
| Bioelectronic Engineering & Medical Supplies (B.E.A.M.S.) | 1,175.00 |
| Globe Medical-Surgical Supply Company | 40,186.90 |
| Inlander Brothers, Inc. | 268,226.05 |
| Inter-City Supply Company, Inc. | 2,770.13 |
| Progressive Industries, Inc. | <u>3,687.60</u> |
| Total | \$383,853.70 |

REQUEST TO AWARD BID,
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACT
APPROVED

41.)

| | | |
|--|-------------------------------|----------------------------------|
| Northwestern Pharmaceutical & Supply Corporation | Contract Period: One (1) year | Contract Amount: \$299,937.69 |
|--|-------------------------------|----------------------------------|

For the provision of consumable gastroenterology supplies, compatible with existing Olympus equipment for John H. Stroger, Jr. Hospital of Cook County (Contract No. 09-73-124).

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Contract and Procurement Approvals (continued)

REQUEST TO AWARD BIDS,
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACTS
APPROVED

42.)

Contract Period: Four (4) months, ending 11/30/09

For the provision of laboratory supplies and vacutainers for Cermak Health Services, Provident Hospital of Cook County, John H. Stroger, Jr. Hospital of Cook County, and Oak Forest Hospital of Cook County (Contract No. 09-15-602H1).

| | |
|---|------------------|
| Bioelectronic Engineering & Medical Supplies (B.E.A.M.S.) | \$76,750.15 |
| MMS - A Medical Supply Company | 64,193.74 |
| Progressive Industries, Inc. | 44,230.94 |
| Unlimited Graphix | <u>88,031.40</u> |
| Total | \$273,206.23 |

REQUEST TO AWARD BID,
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACT
APPROVED

43.)

McCracken Label Co.

Contract Period: Two (2) years

Contract Amount:
\$267,615.00

For the provision of printing, labels, outpatient prescription (Contract No. 09-84-90).

REQUEST TO AWARD BIDS,
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACTS
APPROVED

44.)

Contract Period: 10/01/09 through 09/30/10

For the provision of milk products for John H. Stroger, Jr. Hospital of Cook County and Oak Forest Hospital of Cook County (Contract No. 09-83-108).

| | |
|---------------------------------------|------------------|
| McMahon Food Corporation (Section I) | \$139,229.05 |
| McMahon Food Corporation (Section II) | <u>77,795.74</u> |
| Total | \$217,024.79 |

REQUEST TO AWARD BID,
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACT
APPROVED

45.)

Progressive Industries, Inc.

Contract Period: Two (2) years

Contract Amount:
\$190,008.00

For the provision of custom-made cardiovascular packs for the Department of Surgery at John H. Stroger, Jr. Hospital of Cook County (Contract No. 09-73-95).

Contract and Procurement Approvals (continued)

REQUEST TO AWARD BID,
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACT
APPROVED

- 46.) Bioelectronic Engineering & Contract Period: One (1) year Contract Amount:
Medical Supplies (B.E.A.M.S.) \$144,705.81

For the purchase of blood bank reagents for the Department of Pathology at John H. Stroger, Jr. Hospital of Cook County (Contract No. 08-72-194 Rebid).

REQUEST TO AMEND A PREVIOUSLY APPROVED ADVERTISE FOR BIDS
APPROVED

- 47.) For the provision of dental supplies for the Department of Oral and Maxillofacial Surgery at John H. Stroger, Jr. Hospital of Cook County.

The request to amend is to include Cermak Health Services and the Cook County Department of Public Health in this advertise for bids transaction.
Contract Period: Three (3) years.

REQUEST TO ADVERTISE FOR BIDS
APPROVED

- 48.) For temporary radiology and laboratory staffing services for Cermak Health Services, Provident Hospital of Cook County, John H. Stroger, Jr. Hospital of Cook County, and Oak Forest Hospital of Cook County. Contract Period: 12/05/09 through 12/04/10.

REQUEST TO ADVERTISE FOR BIDS
APPROVED

- 49.) For parking management services at Provident Hospital of Cook County.
Contract Period: 09/01/09 through 08/31/12.

REQUEST TO ADVERTISE FOR BIDS
APPROVED

- 50.) For the maintenance and repair of the infant security-intercom and nurse call page system at Provident Hospital of Cook County Contract Period: 10/01/09 through 09/30/11.

Contract and Procurement Approvals (continued)

REQUEST TO ADVERTISE FOR BIDS
APPROVED

51.)

For the provision of dental laboratory services for the Department of Oral & Maxillofacial Surgery at John H. Stroger, Jr. Hospital of Cook County. Contract Period: Three (3) years.

REQUEST TO ADVERTISE FOR BIDS CANCEL AND REBID
DEFERRED, AS AMENDED

52.)

For the provision of seafood products for John H. Stroger, Jr. Hospital of Cook County (Section I) and Oak Forest Hospital of Cook County (Section II). Contract Period: One (1) year.

REQUEST TO CANCEL AND REBID
DEFERRED

53.)

For the purchase of laboratory reagents and consumables for Provident Hospital of Cook County (Contract No. 08-72-227). Contract Period: Two (2) years.

REQUEST TO CANCEL AND REBID
DEFERRED

54.)

For the removal of existing carpet flooring and the installation of floor tiles in various clinics throughout the campus of John H. Stroger, Jr. Hospital of Cook County (Contract No. 09-53-72).

REQUEST TO CANCEL AND REBID
DEFERRED

55.)

For the provision of disposable wearing apparel (partial rebid - Contract No. 09-15-508H).

REQUEST TO CANCEL AND REBID
DEFERRED

56.)

For the provision of laboratory supplies and vacutainers (partial rebid - Contract No. 08-15-602H1).

A correction was made to the agenda for request number 52.

The Committee reviewed and discussed the requests presented for their consideration. Leslie Duffy, Director of Procurement for the Cook County Health and Hospitals System, presented additional information on the requests presented.

The Committee discussed request number 15, which was a request to increase the contract with Chicago Radiation Oncology, S.C. It was determined that the item would be deferred until additional information was received.

With regard to the requests to cancel and rebid the transactions, Chairman Carvalho inquired whether there was a representative from the County's Office of Contract Compliance present, who would be able to provide information that led to their recommendations to cancel and rebid the transactions. It was determined that the requests to cancel and rebid transactions would be deferred.

Director Golden, seconded by Director O'Donnell, moved the approval of the Contracts and Procurement Approval Items, as amended, with the exception of request numbers 15, 52, 53, 54, 55, and 56, which were deferred. THE MOTION CARRIED.

Chairman Carvalho abstained and voted PRESENT on request numbers 3 and 5.

Update on Contracting Issues

Ms. Duffy provided an update on contracting issues. She presented information on the status of the "go-live" August 1st takeover of purchasing and contract compliance functions, and noted several areas in which procedures will be more efficient. She also provided an update on the status of the contracts with UHC/Novation and Owens and Miner for the GPOs.

The Committee reviewed and discussed the information.

Presentation on Dollar Diversity in Supply Chain

This item was deferred.

Follow-up on outstanding requests for information

There were no outstanding requests for information to report on at this time.

Update on 2009 and 2010 Budget – Adoption and Implementation

Chairman Carvalho presented the draft template for the FY2010 Budget (Attachment #4) and provided a detailed explanation of the methodology used to construct the template.

Director O'Donnell, seconded by Director Golden, moved to approve the template for the FY2010 Budget. THE MOTION CARRIED UNANIMOUSLY.

Cook County Health and Hospitals System
Report of the Meeting of the Finance Committee
August 7, 2009

ATTACHMENT #1



Chamberlain Edmonds
The Eligibility Specialists

**Cook County
Department of Public Health**

Cook County Health and Hospitals System



**Briefing on Implementation of Eligibility Optimization Plan for the
Cook County Health and Hospital System
Finance Committee — Board of Directors**

August 7, 2009

Meeting Objective and Agenda

2

CEA appreciates the opportunity to present to the finance committee of the CCHHS Board of Directors, the implementation plan for the System's Eligibility Optimization Efforts

Presentation Objective:

- Provide finance committee with an overview of the detailed implementation plan for the Eligibility Optimization Effort that will be started on October 1st and get the committee comfortable that rollout will be effective and efficient

Agenda:

- Background
- Best Practices and Go-Forward Plan
- Implementation Plan
 - CEA Implementation Philosophy & Capabilities
 - Staged Approach at CCHHS
 - Timeline and progress to date
- Next Steps and Questions

- In the 33+ months since CEA won a competitively bid RFP to provide eligibility services for CCHHS, it has delivered roughly \$100M in gross remits, all from the very difficult disability category
- CCHHS has undergone numerous organizational and leadership changes in this brief period but one fact has been clear to all involved with the revenue cycle and that is, that the eligibility efforts have been severely sub-optimized
 - Extremely complicated and inconsistently applied referral processes
 - Multiple players (both internal and external) involved with varying levels of capability and accountability
 - Large portions of the patient population not addressed
 - Etc.
- Upon being hired to run CCHHS' revenue cycle in Q2 2008, MedAssets did a diagnostic of CCHHS eligibility efforts and realized that numerous best practices need to be adopted to optimize the net cash recovered for the System
- Key to the optimization efforts is the aggregation of accountability for eligibility with one party and the addressing of all uninsured CCHHS patients...an approach MedAssets first shared with the Board in late 2008

- Chamberlin Edmonds was selected as the eligibility partner to optimize efforts for CCHHS for a number of primary reasons
 - We have twice been selected by UHC (of which CCHHS is a member) in a highly competitive process to be the sole eligibility partner... most recently in Oct 2008 for a 5 year period through October 2013
 - We serve over 20% of the nation's large indigent care safety net hospitals and 25% of the nation's Academic Medical Centers, all with distinction and strong results
 - As the nations' largest pure play eligibility company, we uniquely have the experience, capability and capacity necessary to successfully undertake and complete a project with the scope and size of the one CCHHS is embarking on
 - Our demonstrated commitment to CCHHS' success despite, what at times, have been extremely trying circumstances
 - Our performance and the tremendous net, incremental value we have delivered in less than three years

- Late in 2008 CEA was asked to start developing a plan to comprehensively address CCHHS' eligibility needs

- Those plans have been refined and adjusted a number of times... and factor in input from a variety of sources
 - Poor historical information regarding volumes and demand have hampered planning efforts throughout

While the best and most effective eligibility programs at acute care hospitals across the country are customized to address the specifics of the individual hospital/system, there are a number of consistent practices/components that they share...we call these, best practices

Key Best Practices:

- Address the complete patient population, prioritizing resources based on a magnitude of opportunity in various segments
- Aggregate responsibility/accountability by minimizing the number of players and hand-offs in the referral process
- Make the process personal...
 - See outpatient population prior to, or at time of service, if possible
 - Visit with inpatients prior to discharge
 - Build bonds with patients and family/friends
 - Set expectations for follow-up and required evidence
 - Use patient advocacy approach
- Maximize use of EDI and IT to ensure timely and complete coordination and information transfer
- Screen for all programs including charity care at one time, minimizing patient confusion and fatigue

The Go-Forward Plan for optimizing CCHHS' eligibility efforts addresses key shortcomings of current approach and institutes best practice processes

Current Eligibility Overview

Future Optimized Effort

Number of Parties Involved:

- 5 (internal staff plus 4 vendors)
- Results in referral process inefficiencies and hand-off issues

- 1, no handoffs... complete process integrity

Population Addressed:

- All Inpatients at Stroger
- All Inpatients at Oak Forest and Provident with non-disability focus

- All facilities, all patients and program types

Population Not Addressed:

- Outpatient Clinics
- Emergency Department
- Disability at Oak Forest and Provident

- None

Timing/Location of Contact with

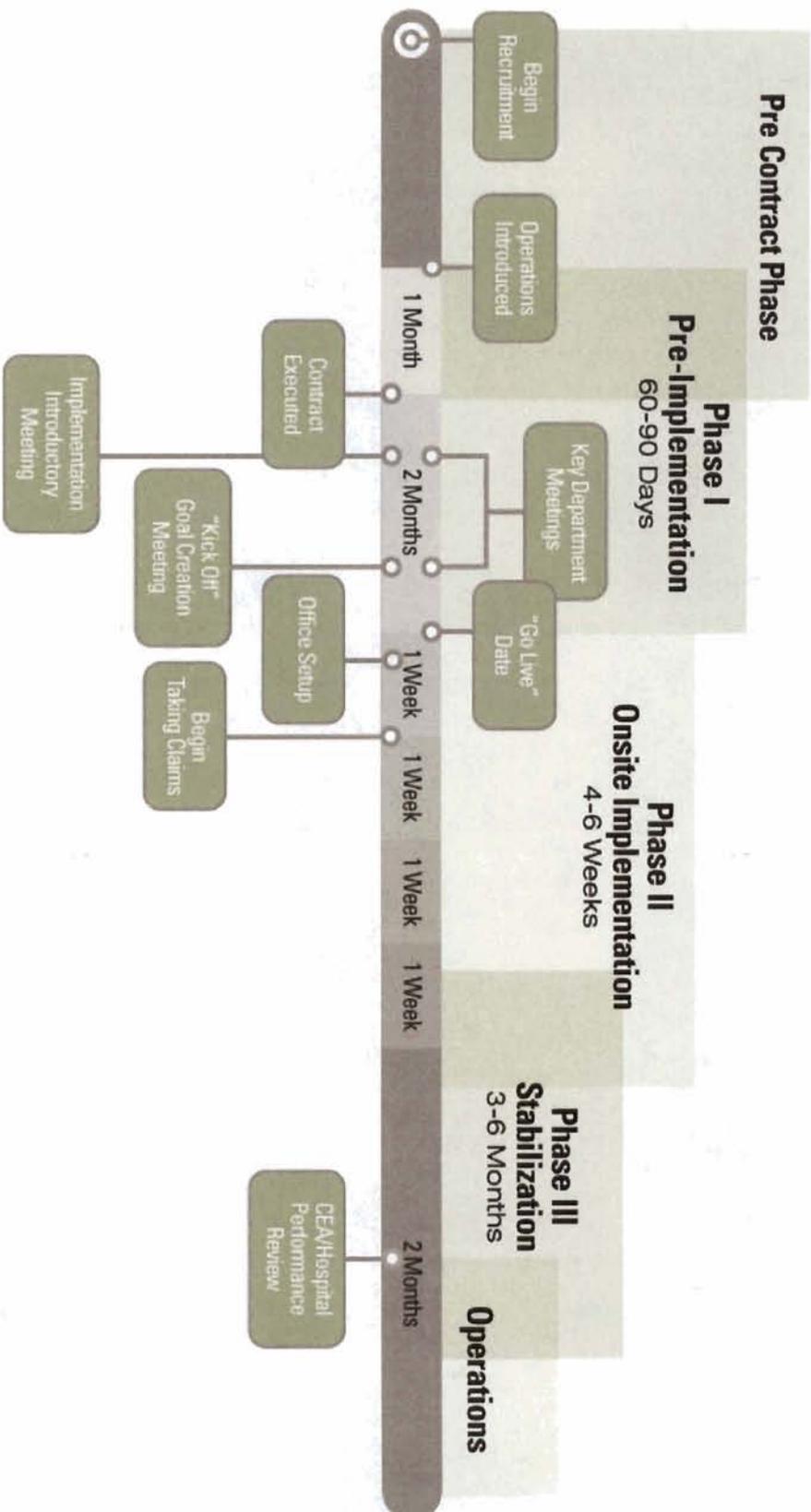
Patient:

- Frequently post discharge; by telephone and mail

- While receiving treatment/prior to discharge, almost all in person contact

The Implementation Protocol

CEA utilizes a proprietary project management approach for systematic implementation of new customers, managed by a dedicated functional team with significant experience. Although CCHHS is not a new customer, the size/scope of the Go-Forward Plan necessitates the full use of this specialized approach.



The Implementation Difference

8

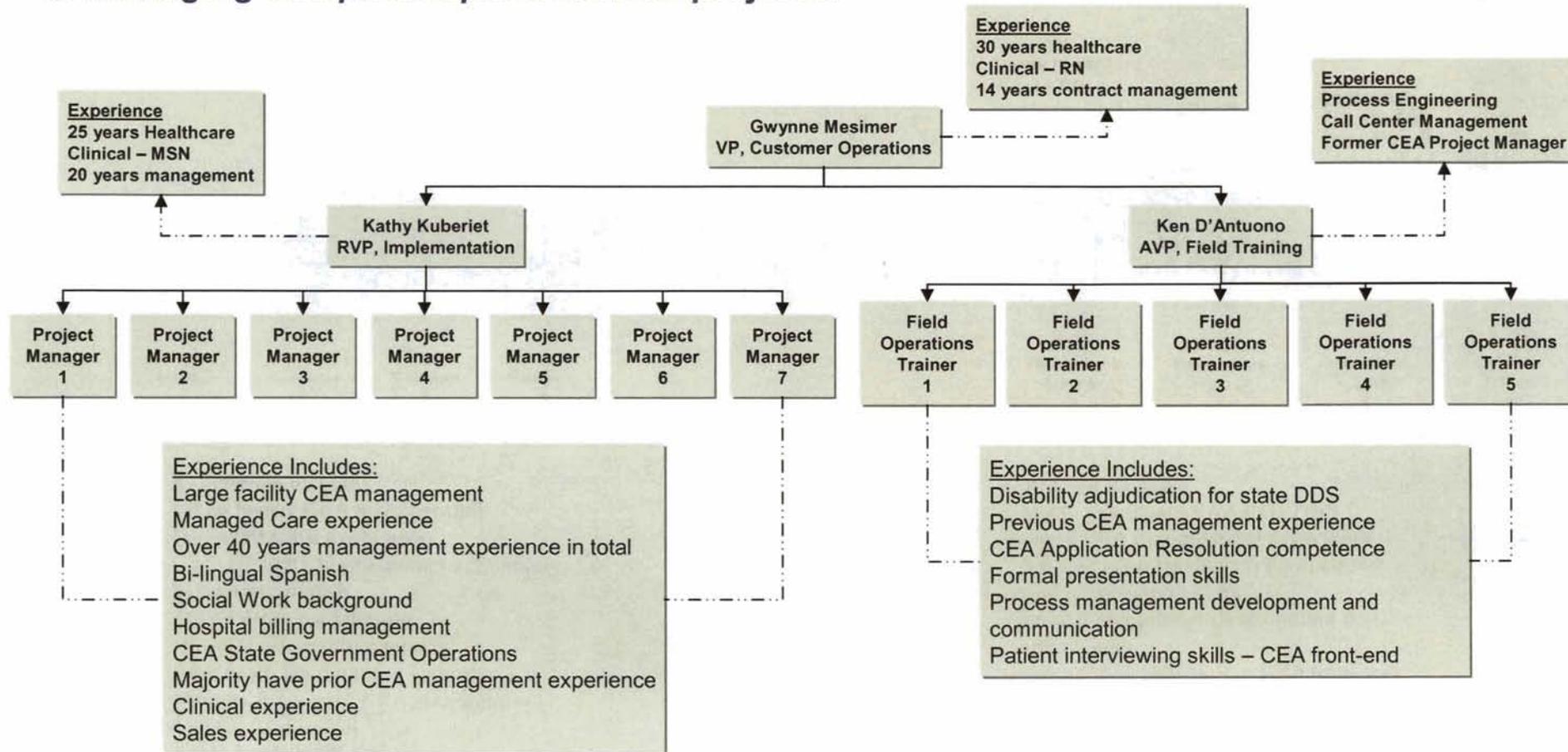
The implementation department operates under the direction of an experienced operational manager and assigns our most qualified and tenured personnel from major functional areas of the company

- Each new customer start-up is managed by an experienced project manager and interfaces with CEA's operations, sales, client services and finance departments to ensure a quick and efficient start to operations
- Our implementation protocol follows the same process for all programs/customers irrespective of eligibility programs served
- Once the project manager is assigned project planning begins. Key customer staff members are vital participants in the process
- Key features and benefits of our proprietary protocol
 - Proven project plans evolved over time with use of best practice methodology and successful outcomes
 - Project management approach and discipline with use of MS Project for tasks, milestones and constraints when indicated

Highly Experienced Team

9

CEA has a highly qualified functional team with deep experience exclusively dedicated to managing complex implementation projects.

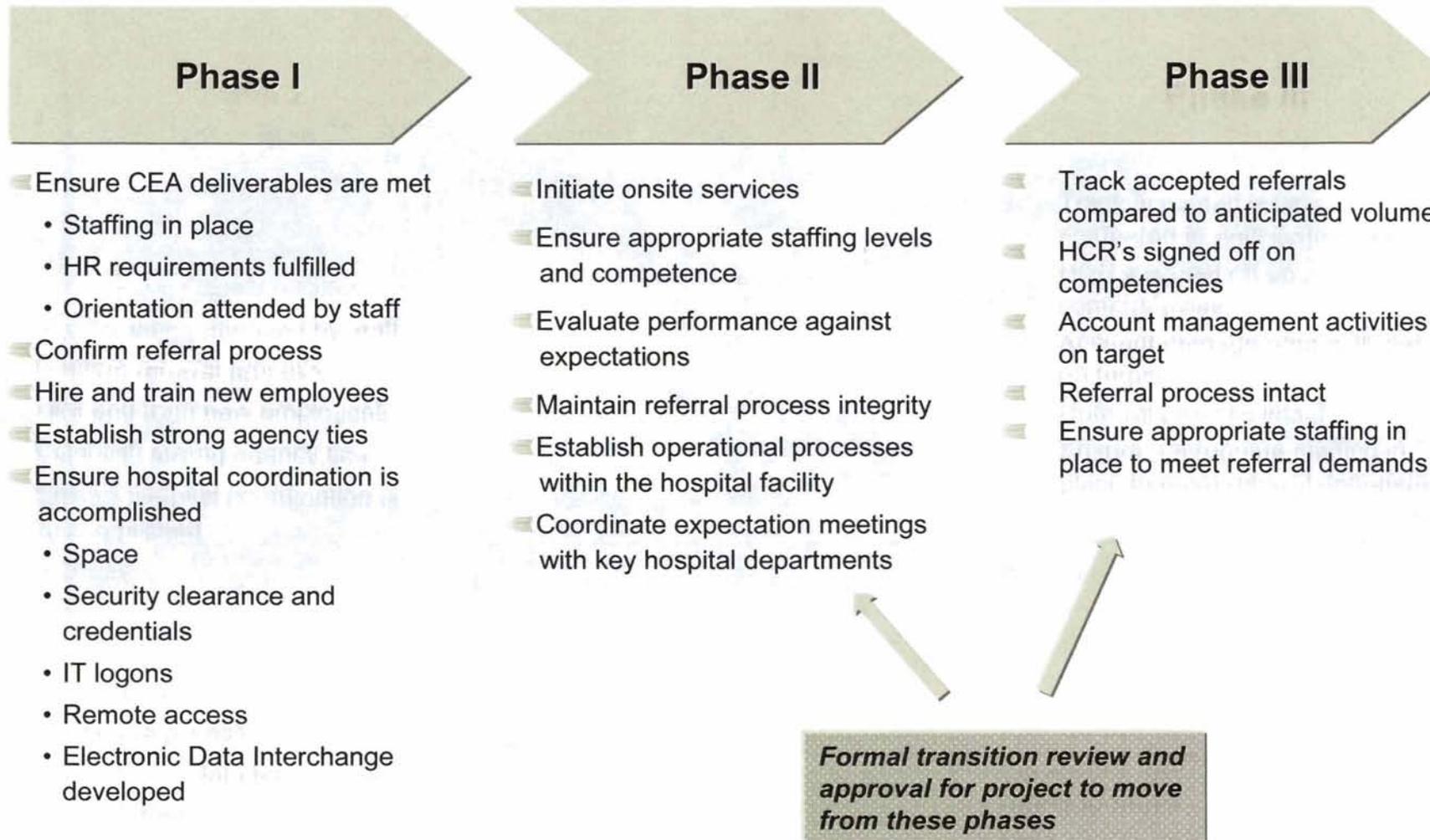


- Over 75 new hospital implementations past 4 years
- Significant “peer group” system experience (Jackson, Parkland, Denver Health, Boston MC, Iasis, University of KY and more)

Key Deliverables / Milestones by Phase of Implementation

10

The CEA implementation approach utilizes best practice project plans with defined deliverables and milestones for each phase of the project



The Project Plan

CEA and MedAssets have agreed on the key deliverables and timelines necessary to build the detailed project plans. Below is a small sampling of the overall project plan

| Task Name | Predecessors | Duration | Start | Finish | Resource Names |
|--|---------------------|-----------------|--------------------|--------------------|----------------------------------|
| Cook County Business Expansion 2009 | | 249 days | Wed 4/1/09 | Mon 3/15/10 | |
| Pre-Contract signing - Project Planning | | 22 days | Wed 4/1/09 | Thu 4/30/09 | |
| Determine Core Project Team (Additional PM's & FOT's) | | 7 days | Wed 4/1/09 | Thu 4/9/09 | K. Kuberiet |
| Determine resource staff availability | | 14 days | Wed 4/1/09 | Mon 4/20/09 | G. Mesimer |
| Determine Scope of Work | | 22 days | Wed 4/1/09 | Thu 4/30/09 | |
| Define Scope of Work | | 1 day | Wed 4/1/09 | Wed 4/1/09 | TUB |
| Determine Proforma Projections | 6 | 5 days | Thu 4/2/09 | Wed 4/8/09 | F. Shaw |
| Confirm Logistics | 6 | 5 days | Thu 4/2/09 | Wed 4/8/09 | M. Wemyss |
| Determine "Phased" approach to Implementation | 6 | 21 days | Thu 4/2/09 | Thu 4/30/09 | B. Andrews |
| Conduct Implementation Site visit with local Ops Leadership | 6 | 1 day | Thu 4/2/09 | Thu 4/2/09 | G. Mesimer |
| Research WBE / MBE needs | 6 | 14 days | Thu 4/2/09 | Tue 4/21/09 | F. Shaw |
| Requirements | | 24 days | Tue 8/25/09 | Fri 9/25/09 | |
| Meet with MedAssets | | 1 day | Tue 8/25/09 | Tue 8/25/09 | B. Andrews |
| Obtain clarification of Oak Forest / Provident weekend coverage requirements | 13 | 14 days | Wed 8/26/09 | Mon 9/14/09 | MedAssets |
| Request for Emergency Department expectation for each facility | 13 | 14 days | Wed 8/26/09 | Mon 9/14/09 | MedAssets |
| Clarify process for Charity / LOL's | 13 | 14 days | Wed 8/26/09 | Mon 9/14/09 | MedAssets |
| Determine Reporting Needs | 13 | 14 days | Wed 8/26/09 | Mon 9/14/09 | MedAssets |
| Determine capacity for Notes Interface with Potential Database System | 13 | 14 days | Wed 8/26/09 | Mon 9/14/09 | MedAssets |
| Determine responsibility for Emergency Department Flyers | | 14 days | Wed 8/26/09 | Mon 9/14/09 | MedAssets |
| Process Development | | 20 days | Mon 8/31/09 | Fri 9/25/09 | |
| Develop SLA's and Process flows for Walk In Center | | 20 days | Mon 8/31/09 | Fri 9/25/09 | K. D'Antuono, F. Shaw, T. Delong |
| Develop High Dollar Clinic Referral and RAS Process | | 6.67 days | Mon 8/31/09 | Tue 9/8/09 | K. D'Antuono, F. Shaw, T. Delong |
| Stroger Expansion Referral/RAS Process | | 6.67 days | Mon 8/31/09 | Tue 9/8/09 | K. D'Antuono, F. Shaw, T. Delong |
| Oak Forest Expansion Referral/RAS Process | | 6.67 days | Mon 8/31/09 | Tue 9/8/09 | K. D'Antuono, F. Shaw, T. Delong |
| Provident Expansion Referral/RAS Process | | 6.67 days | Mon 8/31/09 | Tue 9/8/09 | K. D'Antuono, F. Shaw, T. Delong |
| IT/ Office Infrastructure Coordination w/Med Assets | | 27 days | Tue 8/25/09 | Wed 9/30/09 | |
| Identify Space | 131 | 1 day | Tue 8/25/09 | Tue 8/25/09 | F. Shaw |
| Obtain Floor Plan to Outfit space with cubicles & furniture | 27 | 14 days | Thu 8/27/09 | Tue 9/15/09 | F. Shaw |
| Determine Head Count for workstations | 27 | 7 days | Thu 8/27/09 | Fri 9/4/09 | F. Shaw |
| Review Office Infrastructure and IT Deliverables | 27 | 1 day | Thu 8/27/09 | Thu 8/27/09 | N. Holman |
| Obtain approval to purchase hardware | 27 | 14 days | Thu 8/27/09 | Tue 9/15/09 | N. Holman |
| Obtain approval to purchase office furniture | 27 | 14 days | Thu 8/27/09 | Tue 9/15/09 | N. Holman |
| I.T. Communications Procurement | | 23 days | Mon 8/31/09 | Wed 9/30/09 | |
| Determine Technology integration and needs requirements | | 5 days | Mon 8/31/09 | Fri 9/4/09 | N. Holman |
| Place network and telephony circuit orders and receive installation | | 20 days | Tue 9/1/09 | Mon 9/28/09 | N. Holman |
| Place Telephony and Network Equipment Order and receive equipment | 35 | 14 days | Tue 9/1/09 | Fri 9/18/09 | N. Holman |
| Place New Site Cabling Installation and receive cabling install | 36 | 20 days | Tue 9/1/09 | Mon 9/28/09 | N. Holman |
| Bizhubs ordered and delivered | | 20 days | Tue 9/1/09 | Mon 9/28/09 | N. Holman |
| Order and receive new PCs | | 14 days | Tue 9/1/09 | Fri 9/18/09 | N. Holman |
| Install office hardware & network cabling | 31 | 10 days | Wed 9/16/09 | Tue 9/29/09 | N. Holman |
| Network and Telephone systems operational | | 1 day | Wed 9/30/09 | Wed 9/30/09 | N. Holman |
| Human Resource | | 66 days | Wed 7/1/09 | Wed 9/30/09 | |
| Executive decision to proceed with Onsite Implementation | 72FS-10 days | 0 days | Thu 9/17/09 | Thu 9/17/09 | |
| Onsite Implementations | | 118 days | Thu 10/1/09 | Mon 3/15/10 | |
| Go Live On-Site | | 0 days | Thu 10/1/09 | Thu 10/1/09 | |
| Phase I Inpatient Expansion (Stroger, Oak Forest, Provident) | | 0 days | Thu 10/1/09 | Thu 10/1/09 | |
| Implement Service to State, Charity (LOL) OB, TANF, NICU | | 0 days | Thu 10/1/09 | Thu 10/1/09 | M. Bland |

The Tailored CCHHS Implementation Project

12

CEA will manage the expanded work scope implementation in three distinct stages to ensure optimal results

| <u>Implementation Stage</u> | <u>Go Live Date</u> | <u>Scope</u> | <u>Staffing</u> |
|-----------------------------|---------------------|--|--|
| Stage One | October 1, 2009 | Provide comprehensive eligibility screening & financial counseling for all inpatients at all hospitals to include Carelink | Dedicated Employees Implementation 44 5 |
| Stage Two | January 1, 2010 | Provide comprehensive eligibility screening & financial counseling for all outpatient to include 3 walk-in centers to include Carelink and all clinic patients | 15 5 |
| Stage Three | April 1, 2010 | Provide comprehensive eligibility screening & financial counseling for all Emergency Department patients | 7 5 |

As our protocol dictates, a significant investment of effort, time and money has already been made to ensure that key deliverables are in place to meet the Stage One “go live” commitment of October 1st

Project Plan

- Detailed plan complete
- Adjustments made real time as situation dictates

Recruitment/Training

- 32 candidates interviewed
- 11 new hires/pending
 - 7 w/ Master's degrees
 - 4 w/ Bachelor's degrees
 - 5 bi-lingual
- 4 Supervisors identified
- NET Training scheduled 8/10
 - 2 Project Managers
 - 3 Field Trainers

Operation/Deliverables

- Work scope & referral process designed
- Stage One Implementation Project Plan completed
- Computers, scanner and office equipment ordered

CCHHS Deliverables

- Work scope & referral process agreed upon
- Space identified

■ Are there any questions?

■ Key next steps include:

- Finalizing economic arrangement and contract
- Hire remainder of staff
- Training personnel for October 1 start
- Finalizing all logistical support required
 - Space
 - Equipment
 - Credentialing procedures for employees new to CCHHS
- Aggressively sticking to agreed upon timeline

Cook County Health and Hospitals System
Report of the Meeting of the Finance Committee
August 7, 2009

ATTACHMENT #2

Cook County Health and Hospitals System

Income Statement for the Six Months Ended
May 31, 2009

Index

1. Mission Statement
2. Attestation Statement
3. Management Discussion and Analysis
4. Income Statement
5. Cash Receipts – Actual vs. Budget
6. Statistics
7. Payer Mix
8. Top Ten DRG's for Each Facility
- 9. Disclosure Checklist**

COOK COUNTY HEALTH & HOSPITALS SYSTEM**MISSION STATEMENT**

The Cook County Health and Hospitals System will deliver integrated health services with dignity and respect regardless of a patient's ability to pay; and,

Foster partnerships with other health providers and communities to enhance the health of the public; and,

Advocate for policies, which promote and protect the physical, mental and social well being of the people of Cook County.

Board of Directors
Cook County Health and Hospitals System

The accompanying monthly financial statement package of the Cook County Health and Hospitals System, for the six months ended May 31, 2009 and the related Management's Discussion and Analysis, Income Statement, Statistics, Payer Mix, and Top Ten DRG's for Each Facility have been prepared by Management who is responsible for their presentation and disclosure. These statements have not been compiled, reviewed or audited by independent accountants.

CCHHS maintains an internal control structure designed to provide reasonable assurance that assets are safeguarded and that transactions are properly executed, recorded and summarized to produce reliable records and reports,

To the best of Management's knowledge and belief the statements and related information were prepared in conformity with generally accepted accounting principles and governmental accounting standards using the modified accrual basis of accounting and are based on recorded transactions and Management's best estimates and judgment.

William T. Foley, Chief Executive Officer

Pitt R. Calkin, Interim Chief Financial Officer

Dorothy M. Loving, Executive Director of Finance

Summary

The Cook County Health and Hospitals System year to date financial results finished the sixth month of the fiscal year ahead of budget by \$2,949,441. The overall revenue shortfall at the end of the sixth month was \$7,767,769. Expenses were below budget by \$10,717,210 or 2.0%.

Note: The budgeted revenue and expenditure amounts used on this financial statement are pending final publication of the FY 2009 Budget.

Operating Revenue

Fees at the end of May collected from patient services were above budget year to date by \$2,653,739 or 1.8%. The number of Medicare visits is down this year compared to the same period last year.

Other Revenue at the end of May is below the budget by \$798,061 or 22.5%. Prior year revenues included one time payments which was factored into the 2009 budget.

FMAP and NetDSH are recognized on a accrual basis to Budget.

Total Operating Revenue at the end of May was above budget year to date by \$1,855,677 or 0.8%.

In June 2009, the Health and Hospitals System received a net lump sum payment from the State of Illinois of \$132 million. This lump sum payment was negotiated with the state as part of the new intergovernmental agreement between the state and the County. One of the major features of the new agreement is the lowering of reimbursement rates for inpatient stays for the system beginning July, 2008. Included in this amount was a payment of approximately \$50 million net for hospital bills adjudicated after June, 2008. These bills were adjudicated at the older "higher reimbursement" rates. As a result, the State of Illinois will be withholding inpatient payments to the three hospitals based on the newly negotiated rates until this amount is repaid. These amounts were

This information is an integral part of the accompanying consolidated financial statements

withheld beginning in July, 2009 and anticipated that the recoupment period could last from 4-5 months at Stroger to as long as a year or more at Provident. A full presentation showing the effect of the new agreement and its impact on the current and future budgets of the Health and hospital's System is planned for the Finance Committee meeting on September 4, 2009.

Operating Expenses

Operating Expenses at the end of May were below budget by \$10,717,210 or 2.0%. This favorable expense performance was due to positive variances for Supplies, Purchased Services, and Utilities. Salaries and Employee Benefits were under the budget year to date.

Salaries and Wages – \$23,073,323 or 8.1%

Salaries and wages were below the budget at the end of May due to the FY 2009 Budget not being approved until mid-February which resulted in none of the new budgeted positions being recruited for.

Benefits - \$3,269,490 or 8.1%

The level of Benefit expense is directly related to salary and wage expense. Benefits for employees are below the budget because salaries and wages are also below the budget.

Supplies – \$2,500,000 or 3.1%

Each of the System facilities supply expenses are below the budget year to date. The System is using the accrual convention to estimate supply expense based on the budgeted expenditures minus any documented savings to date.

In comparison to the prior year, the estimated YTD May 31, 2008 supply expense of \$50,211,387 (\$38,019,699 as of YTD May'09) was based on actual expense taken from the Comptroller's ledger of actual items paid by the County. During the preparation of the prior year's report, there were no attempts to estimate an accrual for any missing expenses.

This information is an integral part of the accompanying consolidated financial statements

Purchased Services, Rental, and Other - \$2,100,000 or 2.6%

The year to date level expenses for the System for this category continues to be significantly below the budget. The method used to estimate expense is the same for purchased services as is used for supplies.

Similar to supplies, the prior YTD May 31, 2008 estimated purchase services, rental, and other expense amount of \$47,465,365 (\$29,712,540 as of YTD May '09) was based on expenses taken from the Comptroller's ledgers.

Utilities - \$1,874,216 or 17.6%

The estimated System year to date expense for utilities in total is below budget. The accrual convention to estimate this expense is based on total YTD bills, paid and unpaid, received by the Cook County Industrial Engineer responsible for processing the utility bills for the County.

Similar to supplies, the prior YTD May 31, 2008 estimated utilities expense of \$7,123,272 (\$6,557,992 as of YTD May '09) was also taken from the Comptroller's ledgers.

System Expenses per Adjusted Patient Day

A comparison of year to date expenses per adjusted patient day to the budget is as follows:

| <u>Institution</u> | <u>Budget</u> | <u>Actual</u> | <u>Variance</u> |
|--------------------|---------------|---------------|-----------------|
| Stroger | \$4,269 | \$4,220 | 1.15% |
| Oak Forest | \$4,361 | \$3,750 | 14.01% |
| Provident | \$4,468 | \$4,481 | -0.03% |

Non Operating Revenue

Non operating revenue at the end of May was below budget by \$9,623,446 or 3.4%. The largest shortfalls from budget are for sales taxes. Note that the revenue budget amounts used on this financial statement package are still pending final publication of the FY 2009 Budget.

Interest Earnings Transfer Out is recognized on an accrual basis to Budget.

Cook County Health and Hospitals System of Illinois
Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis
For Six Months Ending May 31, 2008 and 2009 (UNAUDITED)
CONSOLIDATED

Note: The budget amounts used are pending final publication of the FY2009 Budget.

| | Total for the Six Months Ending May 31, 2008 | Total for the Six Months Ending May 31, 2009 | BUDGET | Difference Favorable (Unfavorable) | Difference as % of Budget |
|---|--|--|-----------------------|--|------------------------------|
| <u>Operating revenue</u> | | | | | |
| Patient Service Revenue | \$ 121,082,608 | \$ 148,006,094 | \$ 145,352,355 | \$ 2,653,739 | 1.8% |
| FMAP | n/a | 10,000,000 | 10,000,000 | - | 0.0% |
| Inter-Governmental Transfers (IGT) | 61,799,220 | 65,625,000 | 65,625,000 | - | 0.0% |
| NetDSH | n/a | 13,500,000 | 13,500,000 | - | 0.0% |
| Total Patient Service Revenue | 182,881,828 | 237,131,094 | 234,477,355 | 2,653,739 | 1.1% |
| Other revenue | 3,553,554 | 2,747,726 | 3,545,787 | (798,061) | -22.5% |
| Total operating revenue | 186,435,382 | 239,878,820 | 238,023,142 | 1,855,677 | 0.8% |
| <u>Operating expenses</u> | | | | | |
| Salaries and wages | 238,274,325 | 260,129,523 | 283,202,847 | 23,073,323 | 8.1% |
| Employee benefits (Excludes Pension Expense) | 42,651,103 | 36,860,353 | 40,129,843 | 3,269,490 | 8.1% |
| Pension Expense | 48,881,835 | 32,707,877 | 32,707,877 | - | 0.0% |
| Supplies | 50,211,387 | 77,608,098 | 80,108,098 | 2,500,000 | 3.1% |
| Purchased services, rental & other | 47,465,365 | 78,542,678 | 80,642,678 | 2,100,000 | 2.6% |
| Depreciation | 23,811,536 | 20,332,648 | 20,332,648 | (0) | 0.0% |
| Utilities | 7,123,272 | 8,796,104 | 10,670,320 | 1,874,216 | 17.6% |
| Services contributed by other County offices | 3,196,734 | 2,045,466 | 2,045,466 | (0) | 0.0% |
| Less: Unallocated budget reduction for the year of \$44,199,636 | n/a | 0 | (22,099,818) | (22,099,818) | |
| Total operating expenses | 461,615,557 | 517,022,747 | 527,739,958 | 10,717,210 | 2.0% |
| Operating Loss | (275,180,175) | (277,143,928) | (289,716,815) | 12,572,887 | -4.3% |
| <u>Nonoperating revenue (expense)</u> | | | | | |
| Property taxes | 71,691,025 | 70,840,327 | 72,194,063 | (1,353,735) | -1.9% |
| Sales taxes | 54,749,744 | 142,292,714 | 147,600,000 | (5,307,286) | -3.6% |
| Cigarette taxes | 51,304,256 | 14,519,521 | 17,500,000 | (2,980,479) | -17.0% |
| Interest Income | 138,421 | 18,053 | - | 18,053 | |
| Interest Earnings Transfer Out | n/a | 8,500,000 | 8,500,000 | - | 0.0% |
| Pension plan contribution | 48,881,835 | 32,707,877 | 32,707,877 | - | 0.0% |
| Services contributed by other County Offices | 3,196,734 | 2,045,466 | 2,045,466 | 0 | 0.0% |
| Total nonoperating revenue | 229,962,015 | 270,923,959 | 280,547,406 | (9,623,446) | -3.4% |
| Income (Loss) before other revenue, expenses, gains, losses, and transfers | (45,218,160) | (6,219,969) | (9,169,410) | 2,949,441 | 32.2% |
| Change in net assets | \$ (45,218,160) | \$ (6,219,969) | \$ (9,169,410) | \$ 2,949,441 | 32.2% |

These consolidated financial statements should be read only in connection with the accompanying Management Discussion & Analysis

Preliminary Combining Statement of Revenues, Expenses,
and Changes in Net Assets of Operating Accounts - Modified Accrual Basis
For Six Months Ending May 31, 2009 (UNAUDITED)

COMBINED

| | John H. Stroger, Jr Hospital | Oak Forest Hospital | Provident Hospital | Total |
|---|---------------------------------|------------------------|-----------------------|-----------------------|
| <u>Operating revenue</u> | | | | |
| Patient Service Revenue | \$ 111,099,519 | \$ 18,474,742 | \$ 18,431,832 | \$ 148,006,094 |
| FMAP | 7,483,000 | 1,482,000 | 1,035,000 | 10,000,000 |
| Inter-Governmental Transfers (IGT) | 48,938,936 | 9,927,709 | 6,758,355 | 65,625,000 |
| NetDSH | 10,102,050 | 2,000,700 | 1,397,250 | 13,500,000 |
| Total Patient Service Revenue | 177,623,506 | 31,885,151 | 27,622,437 | 237,131,094 |
| Other revenue | 2,265,005 | 272,140 | 210,581.16 | 2,747,726 |
| Total operating revenue | 179,888,510 | 32,157,291 | 27,833,018 | 239,878,820 |
| <u>Operating expenses</u> | | | | |
| Salaries and wages | 186,452,887 | 37,838,266 | 35,838,369 | 260,129,523 |
| Employee benefits (Excludes Pension Expense) | 26,420,374 | 5,361,682 | 5,078,297 | 36,860,353 |
| Pension Expense | 23,258,178 | 4,966,689 | 4,483,011 | 32,707,877 |
| Supplies | 60,325,336 | 8,471,267 | 8,811,494 | 77,608,098 |
| Purchased services, rental and other | 51,149,993 | 11,228,544 | 16,164,140 | 78,542,678 |
| Depreciation | 16,768,407 | 2,031,904 | 1,532,337 | 20,332,648 |
| Utilities | 5,927,539 | 1,724,461 | 1,144,104 | 8,796,104 |
| Services contributed by other County offices | 1,509,042 | 354,205 | 182,220 | 2,045,466 |
| Total operating expenses | 371,811,756 | 71,977,017 | 73,233,974 | 517,022,747 |
| Operating Loss | (191,923,246) | (39,819,727) | (45,400,955) | (277,143,928) |
| <u>Nonoperating revenue (expense)</u> | | | | |
| Property taxes | 50,851,384 | 8,708,643 | 11,280,301 | 70,840,327 |
| Sales taxes | 102,103,779 | 17,430,408 | 22,758,527 | 142,292,714 |
| Cigarette taxes | 10,423,708 | 1,784,518 | 2,311,295 | 14,519,521 |
| Interest income | 14,576 | 1,890 | 1,588 | 18,053 |
| Interest Earnings Transfer Out | 6,093,752 | 1,032,410 | 1,373,838 | 8,500,000 |
| Pension plan contribution | 23,258,178 | 4,966,689 | 4,483,011 | 32,707,877 |
| Services contributed by other County offices | 1,509,042 | 354,205 | 182,220 | 2,045,466 |
| Total nonoperating revenue | 194,254,419 | 34,278,761 | 42,390,780 | 270,923,959 |
| Income (Loss) before other revenue, expenses, gains, losses and transfers | 2,331,173 | (5,540,966) | (3,010,175) | (6,219,969) |
| Change in net assets | \$ 2,331,173 | \$ (5,540,966) | \$ (3,010,175) | \$ (6,219,969) |

These consolidated financial statements should be read only in connection with the accompanying Management Discussion & Analysis

Cook County Health and Hospitals System of Illinois
Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis
For Six Months Ending May 31, 2008 and 2009 (UNAUDITED)

John H. Stroger, Jr., Hospital of Cook County

| | Total for the Six Months Ending May 31, 2008 | Total for the Six Months Ending May 31, 2009 | BUDGET | Difference Favorable (Unfavorable) | Difference as % of Budget |
|---|--|--|------------------------|--|------------------------------|
| <u>Operating revenue</u> | | | | | |
| Patient Service Revenue and FMAP | \$ 89,738,811 | \$ 111,099,519 | \$ 109,101,137 | \$ 1,998,382 | 1.8% |
| FMAP | n/a | 7,483,000 | 7,483,000 | - | 0.0% |
| Inter-Governmental Transfers (IGT) | 43,614,824 | 48,938,936 | 48,938,936 | - | 0.0% |
| NetDSH | n/a | 10,102,050 | 10,102,050 | - | 0.0% |
| Total Patient Service Revenue | 133,353,635 | 177,623,506 | 175,625,124 | 1,998,382 | 1.1% |
| Other revenue | 3,321,480 | 2,265,005 | 3,013,634 | (748,629) | -24.8% |
| Total operating revenue | 136,675,115 | 179,888,510 | 178,638,758 | 1,249,753 | 0.7% |
| <u>Operating expenses</u> | | | | | |
| Salaries and wages | 172,267,397 | 186,452,887 | 201,382,132 | 14,929,245 | 7.4% |
| Employee benefits (Excludes Pension Expense) | 30,835,864 | 26,420,374 | 28,535,848 | 2,115,474 | 7.4% |
| Pension Expense | 35,130,314 | 23,258,178 | 23,258,178 | - | 0.0% |
| Supplies | 39,068,424 | 60,325,336 | 62,268,605 | 1,943,268 | 3.1% |
| Purchased services, rental and other | 35,822,783 | 51,149,993 | 52,517,593 | 1,367,600 | 2.6% |
| Depreciation* | 19,497,141 | 16,768,407 | 16,768,407 | (0) | 0.0% |
| Utilities | 5,078,740 | 5,927,539 | 7,690,309 | 1,762,770 | 22.9% |
| Services contributed by other County offices | 1,509,784 | 1,509,042 | 1,509,042 | (0) | 0.0% |
| Total operating expenses | 339,210,447 | 371,811,756 | 393,930,113 | 22,118,356 | 5.6% |
| Operating Loss | (202,535,332) | (191,923,246) | (215,291,355) | 23,368,109 | -10.9% |
| <u>Nonoperating revenue (expense)</u> | | | | | |
| Property taxes | 51,646,483 | 50,851,384 | 51,756,790 | (905,405) | -1.7% |
| Sales taxes | 39,994,937 | 102,103,779 | 106,210,539 | (4,106,759) | -3.9% |
| Cigarette taxes | 37,477,993 | 10,423,708 | 12,545,960 | (2,122,252) | -16.9% |
| Interest income | 70,777 | 14,576 | - | 14,576 | |
| Interest Earnings Transfer Out | n/a | 6,093,752 | 6,093,752 | | |
| Pension plan contribution | 35,130,314 | 23,258,178 | 23,258,178 | - | 0.0% |
| Services contributed by other County Offices | 1,509,784 | 1,509,042 | 1,509,042 | 0 | 0.0% |
| Total nonoperating revenue | 165,830,288 | 194,254,419 | 201,374,259 | (7,119,840) | -3.5% |
| Income (Loss) before other revenue, expenses, gains, losses, and transfers | (36,705,044) | 2,331,173 | (13,917,096) | 16,248,269 | 116.8% |
| Change in net assets | \$ (36,705,044) | \$ 2,331,173 | \$ (13,917,096) | \$ 16,248,269 | 116.8% |

These consolidated financial statements should be read only in connection with the accompanying Management Discussion & Analysis

Cook County Health and Hospitals System of Illinois
Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis
For Six Months Ending May 31, 2008 and 2009 (UNAUDITED)

Oak Forest Hospital of Cook County

| | Total for the Six Months Ending May 31, 2008 | Total for the Six Months Ending May 31, 2009 | BUDGET | Difference Favorable (Unfavorable) | Difference as % of Budget |
|---|--|--|------------------------|--|------------------------------|
| <u>Operating revenue</u> | | | | | |
| Patient Service Revenue | \$ 15,721,123 | \$ 18,474,742 | \$ 18,337,778 | \$ 136,964 | 0.7% |
| FMAP | n/a | 1,482,000 | 1,482,000 | - | 0.0% |
| Inter-Governmental Transfers (IGT) | 10,035,437 | 9,927,709 | 9,927,709 | - | 0.0% |
| NetDSH | n/a | 2,000,700 | 2,000,700 | - | 0.0% |
| Total Patient Service Revenue | 25,756,560 | 31,885,151 | 31,748,187 | 136,964 | 0.4% |
| Other revenue | 114,055 | 272,140 | 264,439 | 7,701 | 2.9% |
| Total operating revenue | 25,870,615 | 32,157,291 | 32,012,625 | 144,666 | 0.5% |
| <u>Operating expenses</u> | | | | | |
| Salaries and wages | 33,466,929 | 37,838,266 | 43,004,331 | 5,166,065 | 12.0% |
| Employee benefits (Excludes Pension Expense) | 5,990,580 | 5,361,682 | 6,093,714 | 732,031 | 12.0% |
| Pension Expense | 7,328,073 | 4,966,689 | 4,966,689 | - | 0.0% |
| Supplies | 5,481,661 | 8,471,267 | 8,744,153 | 272,886 | 3.1% |
| Purchased services, rental and other | 4,446,324 | 11,228,544 | 11,528,763 | 300,218 | 2.6% |
| Depreciation | 2,473,242 | 2,031,904 | 2,031,904 | (0) | 0.0% |
| Utilities | 1,214,768 | 1,724,461 | 1,798,876 | 74,415 | 4.1% |
| Services contributed by other County offices | 297,926 | 354,205 | 354,205 | - | 0.0% |
| Total operating expenses | 60,699,503 | 71,977,017 | 78,522,633 | 6,545,615 | 8.3% |
| Operating Loss | (34,828,888) | (39,819,727) | (46,510,008) | 6,690,281 | -14.4% |
| <u>Nonoperating revenue (expense)</u> | | | | | |
| Property taxes | 8,737,504 | 8,708,643 | 8,768,691 | (60,048) | -0.7% |
| Sales taxes | 6,419,273 | 17,430,408 | 18,126,374 | (695,966) | -3.8% |
| Cigarette taxes | 6,015,298 | 1,784,518 | 2,125,550 | (341,032) | -16.0% |
| Interest income | 16,531 | 1,890 | - | 1,890 | |
| Interest Earnings Transfer Out | n/a | 1,032,410 | 1,032,410 | - | 0.0% |
| Pension plan contribution | 7,328,073 | 4,966,689 | 4,966,689 | - | 0.0% |
| Services contributed by other County Offices | 297,926 | 354,205 | 354,205 | - | 0.0% |
| Total nonoperating revenue | 28,814,605 | 34,278,761 | 35,373,918 | (1,095,157) | -3.1% |
| Income (Loss) before other revenue, expenses, gains, losses, and transfers | (6,014,283) | (5,540,966) | (11,136,090) | 5,595,124 | 50.2% |
| Change in net assets | \$ (6,014,283) | \$ (5,540,966) | \$ (11,136,090) | \$ 5,595,124 | 50.2% |

These consolidated financial statements should be read only in connection with the accompanying Management Discussion & Analysis

Cook County Health and Hospitals System of Illinois
Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis
For Six Months Ending May 31, 2008 and 2009 (UNAUDITED)

Provident Hospital of Cook County

| | Total for the Six Months Ending May 31, 2008 | Total for the Six Months Ending May 31, 2009 | BUDGET | Difference Favorable (Unfavorable) | Difference as % of Budget |
|---|--|--|-----------------------|--|------------------------------|
| <u>Operating revenue</u> | | | | | |
| Patient Service Revenue | \$ 15,622,674 | \$ 18,431,832 | \$ 17,913,440 | \$ 518,392 | 2.9% |
| FMAP | n/a | 1,035,000 | 1,035,000 | - | 0.0% |
| Inter-Governmental Transfers (IGT) | 8,148,959 | 6,758,355 | 6,758,355 | - | 0.0% |
| NetDSH | n/a | 1,397,250 | 1,397,250 | - | 0.0% |
| Total Patient Service Revenue | 23,771,633 | 27,622,437 | 27,104,045 | 518,392 | 1.9% |
| Other revenue | 118,019 | 210,581 | 267,715 | (57,133) | -21.3% |
| Total operating revenue | 23,889,652 | 27,833,018 | 27,371,759 | 461,259 | 1.7% |
| <u>Operating expenses</u> | | | | | |
| Salaries and wages | 32,539,999 | 35,838,369 | 38,816,384 | 2,978,014 | 7.7% |
| Employee benefits (Excludes Pension Expense) | 5,824,659 | 5,078,297 | 5,500,282 | 421,985 | 7.7% |
| Pension Expense | 6,423,448 | 4,483,011 | 4,483,011 | - | 0.0% |
| Supplies | 5,661,302 | 8,811,494 | 9,095,340 | 283,846 | 3.1% |
| Purchased services, rental and other | 7,196,258 | 16,164,140 | 16,596,322 | 432,182 | 2.6% |
| Depreciation | 1,841,153 | 1,532,337 | 1,532,337 | (0) | 0.0% |
| Utilities | 829,764 | 1,144,104 | 1,181,135 | 37,031 | 3.1% |
| Services contributed by other County offices | 1,389,024 | 182,220 | 182,220 | (0) | 0.0% |
| Total operating expenses | 61,705,607 | 73,233,974 | 77,387,030 | 4,153,056 | 5.4% |
| Operating Loss | (37,815,955) | (45,400,955) | (50,015,271) | 4,614,316 | -9.2% |
| <u>Nonoperating revenue (expense)</u> | | | | | |
| Property taxes | 11,307,038 | 11,280,301 | 11,668,582 | (388,281) | -3.3% |
| Sales taxes | 8,335,534 | 22,758,527 | 23,263,088 | (504,561) | -2.2% |
| Cigarette taxes | 7,810,965 | 2,311,295 | 2,828,490 | (517,195) | -18.3% |
| Interest income | 51,113 | 1,588 | - | 1,588 | |
| Interest Earnings Transfer Out | n/a | 1,373,838 | 1,373,838 | - | 0.0% |
| Pension plan contribution | 6,423,448 | 4,483,011 | 4,483,011 | - | 0.0% |
| Services contributed by other County Offices | 1,389,024 | 182,220 | 182,220 | 0 | 0.0% |
| Total nonoperating revenue | 35,317,122 | 42,390,780 | 43,799,229 | (1,408,449) | -3.2% |
| Income (Loss) before other revenue, expenses, gains, losses, and transfers | (2,498,833) | (3,010,175) | (6,216,042) | 3,205,866 | 51.6% |
| Change in net assets | \$ (2,498,833) | \$ (3,010,175) | \$ (6,216,042) | \$ 3,205,866 | 51.6% |

These consolidated financial statements should be read only in connection with the accompanying Management Discussion & Analysis

**Year-To-Date Cash Receipts
Actual to Budget Comparison by Payer Type**

John H. Stroger, Jr., Hospital of Cook County

May-09

| Payer Type | Actual | Budget | Variance |
|-------------|-----------------------|----------------------|---------------------|
| Medicaid | \$ 84,116,621 | \$ 82,524,745 | \$ 1,591,876 |
| Medicare | 19,635,937 | 21,919,858 | (2,283,921) |
| Third Party | 7,130,849 | 3,143,162 | 3,987,687 |
| Self-Pay | 216,112 | 1,513,372 | (1,297,260) |
| Totals | <u>\$ 111,099,519</u> | <u>\$109,101,137</u> | <u>\$ 1,998,382</u> |

Provident Hospital of Cook County

May-09

| Payer Type | Actual | Budget | Variance |
|-------------|----------------------|----------------------|-------------------|
| Medicaid | \$ 12,223,683 | \$ 11,411,100 | \$ 812,583 |
| Medicare | 4,574,836 | 5,094,617 | (519,781) |
| Third Party | 1,535,690 | 1,323,293 | 212,397 |
| Self-Pay | 97,623 | 84,430 | 13,193 |
| Totals | <u>\$ 18,431,832</u> | <u>\$ 17,913,440</u> | <u>\$ 518,392</u> |

Oak Forest Hospital of Cook County

May-09

| Payer Type | Actual | Budget | Variance |
|-------------|----------------------|----------------------|-------------------|
| Medicaid | \$ 15,755,979 | \$ 16,341,778 | \$ (585,799) |
| Medicare | 2,323,365 | 1,613,359 | 710,006 |
| Third Party | 357,751 | 258,645 | 99,106 |
| Self-Pay | 37,647 | 123,996 | (86,349) |
| Totals | <u>\$ 18,474,742</u> | <u>\$ 18,337,778</u> | <u>\$ 136,964</u> |

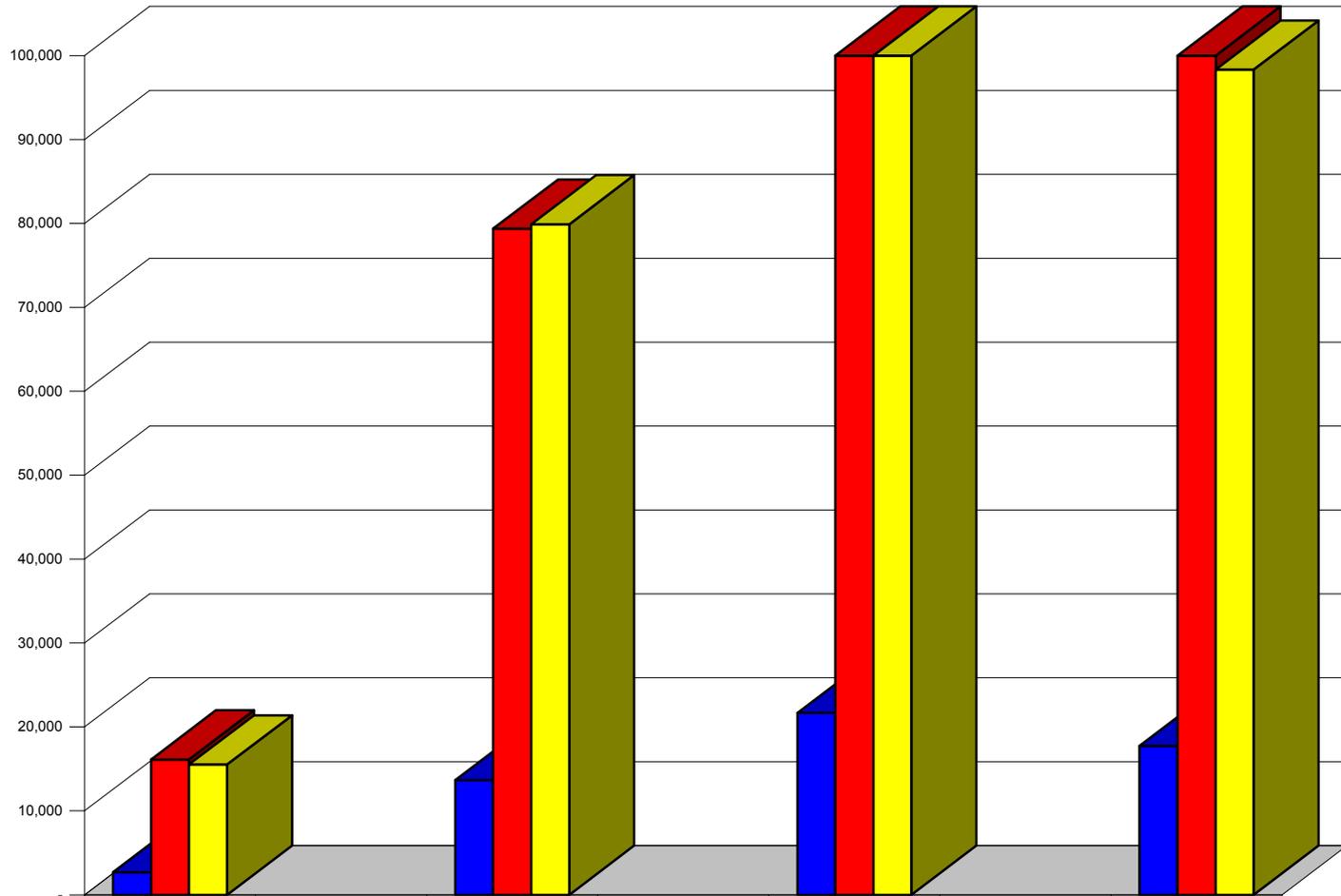
CCHHS Totals

May-09

| Payer Type | Actual | Budget | Difference |
|------------|-----------------------|----------------------|---------------------|
| Medicaid | \$ 112,096,284 | \$110,277,623 | \$ 1,818,661 |
| Medicare | 26,534,138 | 28,627,834 | (2,093,696) |
| 3rd Party | 9,024,290 | 4,725,100 | 4,299,190 |
| Self-Pay | 351,382 | 1,721,798 | (1,370,416) |
| Totals | <u>\$ 148,006,094</u> | <u>\$145,352,355</u> | <u>\$ 2,653,739</u> |

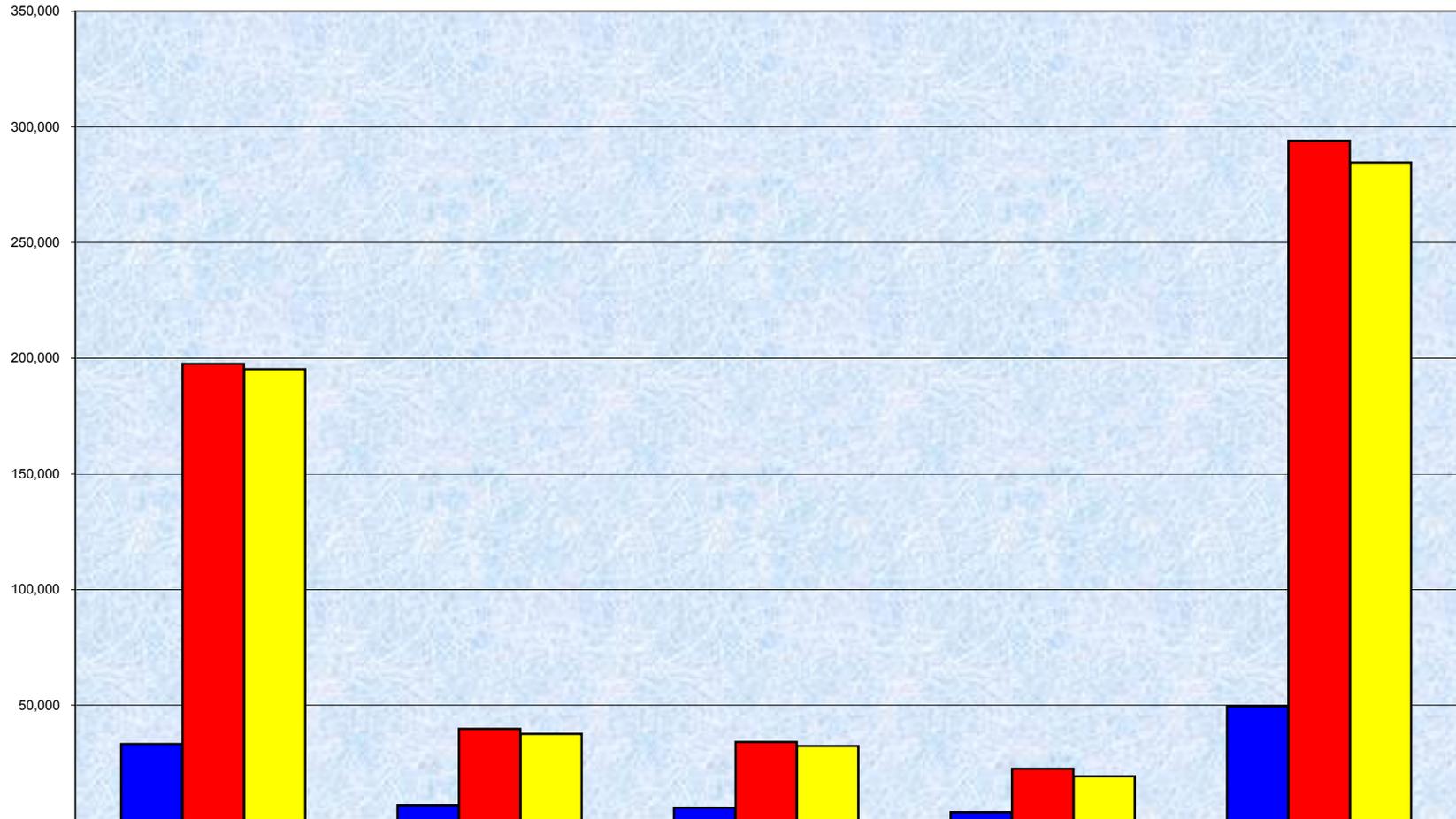
The data reflected in this report comes from the Comptroller's ledger.

System Hospitals Combined



| | Admissions | Patient Days | Adjusted Patient Days | Emergency Room Visits |
|--------------|------------|--------------|-----------------------|-----------------------|
| ■ May | 2,694 | 13,676 | 21,662 | 17,741 |
| ■ YTD Total | 16,131 | 79,377 | 123,643 | 100,024 |
| ■ YTD Budget | 15,533 | 79,911 | 127,601 | 98,328 |

ACHN - Clinics

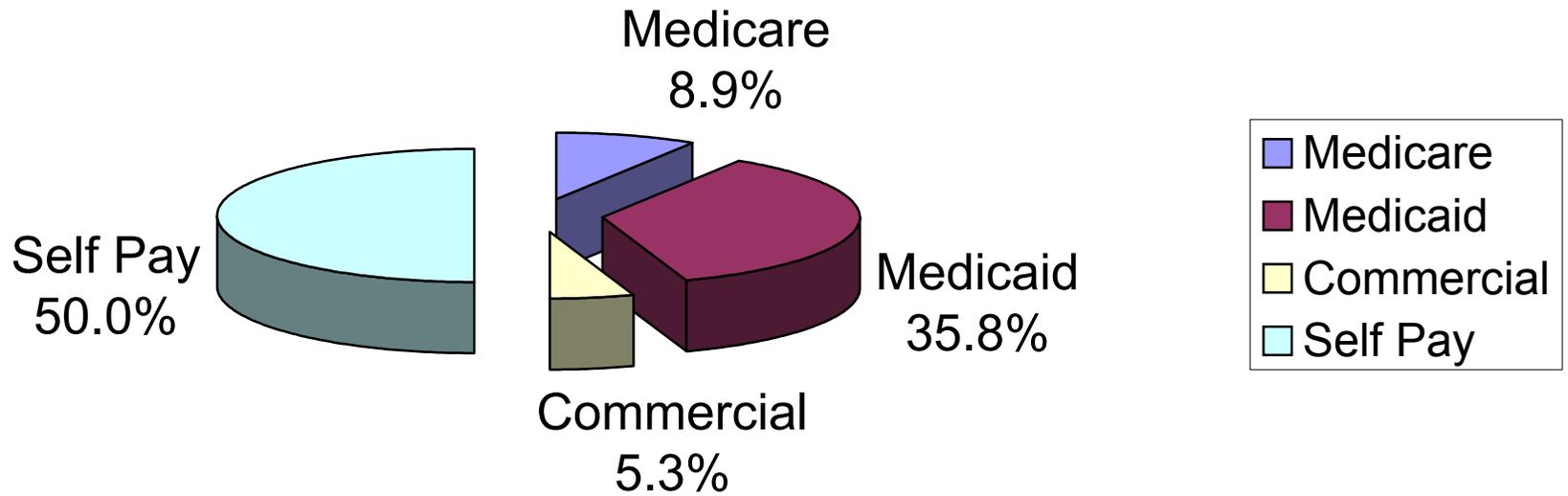


| | Fantus/Stroger Campus | West Cluster | South Cluster | South Suburban Cluster | Total ACHN Visits |
|--------------|-----------------------|--------------|---------------|------------------------|-------------------|
| ■ May | 33,245 | 6,776 | 5,771 | 3,759 | 49,551 |
| ■ YTD Total | 197,580 | 39,822 | 34,104 | 22,510 | 294,016 |
| ■ YTD Budget | 195,222 | 37,675 | 32,430 | 19,243 | 284,570 |

**Cook County Health & Hospitals System
Utilization Factors**

| | 2009 May | YTD Total | YTD Budget | YTD Variance | %% Variance |
|---|---------------------|----------------------|-----------------------|-------------------------|--|
| <u>J.H. Stroger Hospital</u> | | | | | |
| Admissions | 2,035 | 11,931 | 11,560 | 371 | 3.2% |
| Patient days | 9,916 | 57,511 | 57,731 | (220) | -0.4% |
| Adjusted Patient Days | 15,765 | 88,107 | 92,275 | (4,168) | -4.5% |
| Emergency Room Visits | 11,504 | 65,236 | 63,948 | 1,288 | 2.0% |
| Case Mix Index | 1.2009 | | | | |
| Average Length of Stay | 5.1 | | 5.0 | (0.1) | -2.0% |
| <u>Provident Hospital</u> | | | | | |
| Admissions | 387 | 2,596 | 2,581 | 15 | 0.6% |
| Patient days | 1,667 | 10,569 | 10,351 | 218 | 2.1% |
| Adjusted Patient Days | 2,606 | 16,342 | 17,320 | (978) | -5.6% |
| Emergency Room Visits | 3,535 | 19,320 | 20,075 | (755) | -3.8% |
| Case Mix Index | 1.1010 | | | | |
| Average Length of Stay | 4.0 | | 4.0 | - | 0.0% |
| <u>Oak Forest Hospital</u> | | | | | |
| Admissions | 272 | 1,604 | 1,392 | 212 | 15.2% |
| Patient days | 2,093 | 11,297 | 11,829 | (532) | -4.5% |
| Adjusted Patient Days | 3,291 | 19,194 | 18,006 | 1,188 | 6.6% |
| Emergency Room Visits | 2,702 | 15,468 | 14,305 | 1,163 | 8.1% |
| Case Mix Index | 0.9502 | | | | |
| Average Length of Stay - Acute | 4.2 | | 6.9 | 2.7 | 39.1% |
| Average Length of Stay - Rehab | 17.1 | | 15.2 | (1.9) | -12.5% |
| | | | | | The Rehab LOS does not include a patient who had a LOS of 1,792 days (7/1/04 - 5/28/09). Including this patient's stay, the Average Rehab LOS would have been 91.0 days. |
| <u>Total System</u> | | | | | |
| Admissions | 2,694 | 16,131 | 15,533 | 598 | 3.8% |
| Patient Days | 13,676 | 79,377 | 79,911 | (534) | -0.7% |
| Adjusted Patient Days | 21,662 | 123,643 | 127,601 | (3,958) | -3.1% |
| Emergency Room Visits | 17,741 | 100,024 | 98,328 | 1,696 | 1.7% |
| Cook County Health & Hospitals System ACHN - Clinics | | | | | |
| Fantus/Stroger Campus | 33,245 | 197,580 | 195,222 | 2,358 | 1.2% |
| West Cluster | 6,776 | 39,822 | 37,675 | 2,147 | 5.7% |
| South Cluster | 5,771 | 34,104 | 32,430 | 1,674 | 5.2% |
| South Suburban Cluster | 3,759 | 22,510 | 19,243 | 3,267 | 17.0% |
| Total ACHN Visits | 49,551 | 294,016 | 284,570 | 9,446 | 3.3% |

May 2009 YTD Payer Mix Comparison Cook County Health & Hospitals System Combined IP/OP



Prior Year Payer Mix Comparison

| Payer Type | May-09 | May-08 | Difference |
|------------|--------|--------|------------|
| Medicare | 8.9% | 11.2% | -2.3% |
| Medicaid | 35.8% | 26.7% | 9.1% |
| Commercial | 5.3% | 4.6% | 0.7% |
| Self-Pay | 50.0% | 57.5% | -7.5% |

**Cook County Health and Hospitals System
Top Ten DRG's for Each Facility**

Stroger Hospital

| Rank | Description | DRG | Total Patients | Total Days | Avg LOS | Case Mix | MEDICARE |
|------|--|-----|----------------|------------|---------|----------|-------------------|
| | | | | | | | Geometric Avg LOS |
| 1 | ESOPHAGITIS, GASTROENT & MISC DIGEST DISORDERS W | 392 | 49 | 133 | 2.71 | 0.6703 | 2.8 |
| 2 | RED BLOOD CELL DISORDERS W/O MCC | 812 | 44 | 130 | 2.95 | 0.7630 | 2.8 |
| 3 | CHEST PAIN | 313 | 39 | 72 | 1.85 | 0.5314 | 1.7 |
| 4 | CELLULITIS W/O MCC | 603 | 38 | 106 | 2.79 | 0.8027 | 3.9 |
| 5 | VAGINAL DELIVERY W/O COMPLICATING DIAGNOSES | 775 | 34 | 124 | 3.65 | 0.4800 | 2.0 |
| 6 | HEART FAILURE & SHOCK W CC | 292 | 30 | 114 | 3.80 | 1.0069 | 4.1 |
| 7 | OTHER ANTEPARTUM DIAGNOSES W MEDICAL | 781 | 30 | 99 | 3.30 | 0.6170 | 2.6 |
| 8 | ALCOHOL/DRUG ABUSE OR DEPENDENCE W/O | 897 | 30 | 88 | 2.93 | 0.6198 | 3.3 |
| 9 | BRONCHITIS & ASTHMA W/O CC/MCC | 203 | 26 | 67 | 2.58 | 0.5956 | 2.8 |
| 10 | KIDNEY & URINARY TRACT INFECTIONS W/O MCC | 690 | 26 | 75 | 2.88 | 0.7581 | 3.5 |

Provident Hospital

| Rank | Description | DRG | Total Patients | Total Days | Avg LOS | Case Mix | MEDICARE |
|------|---|-----|----------------|------------|---------|----------|-------------------|
| | | | | | | | Geometric Avg LOS |
| 1 | CHEST PAIN | 313 | 39 | 101 | 2.59 | 0.5314 | 1.7 |
| 2 | VAGINAL DELIVERY W/O COMPLICATING DIAGNOSES | 775 | 14 | 34 | 2.43 | 0.4800 | 2.0 |
| 3 | BRONCHITIS & ASTHMA W/O CC/MCC | 203 | 13 | 29 | 2.23 | 0.5956 | 2.8 |
| 4 | HEART FAILURE & SHOCK W CC | 292 | 12 | 59 | 4.92 | 1.0069 | 4.1 |
| 5 | DIABETES W/O CC/MCC | 639 | 12 | 28 | 2.33 | 0.5598 | 2.5 |
| 6 | BRONCHITIS & ASTHMA W CC/MCC | 202 | 9 | 34 | 3.78 | 0.8157 | 3.5 |
| 7 | HEART FAILURE & SHOCK W/O CC/MCC | 293 | 9 | 29 | 3.22 | 0.7220 | 3.1 |
| 8 | SYNCOPE & COLLAPSE | 312 | 9 | 25 | 2.78 | 0.7097 | 2.5 |
| 9 | ESOPHAGITIS, GASTROENT & MISC DIGEST DISORDERS W/O MCC | 392 | 8 | 31 | 3.88 | 0.6703 | 2.8 |
| 10 | TRACH W MV 96+ HRS OR PDX EXC FACE, MOUTH & NECK W/O MAJ O.R. | 004 | 7 | 158 | 22.57 | 11.1366 | 23.5 |

Oak Forest Hospital of Cook County

| Rank | Description | DRG | Total Patients | Total Days | Avg LOS | Case Mix | MEDICARE |
|------|--|-----|----------------|------------|---------|----------|-------------------|
| | | | | | | | Geometric Avg LOS |
| 1 | CHEST PAIN | 313 | 23 | 69 | 3.00 | 0.5314 | 1.7 |
| 2 | CELLULITIS W/O MCC | 603 | 15 | 65 | 4.33 | 0.8027 | 3.9 |
| 3 | BRONCHITIS & ASTHMA W/O CC/MCC | 203 | 14 | 43 | 3.07 | 0.5956 | 2.8 |
| 4 | ESOPHAGITIS, GASTROENT & MISC DIGEST DISORDERS W | 392 | 14 | 29 | 2.07 | 0.6703 | 2.8 |
| 5 | HEART FAILURE & SHOCK W CC | 292 | 8 | 48 | 6.00 | 1.0069 | 4.1 |
| 6 | DIABETES W CC | 638 | 7 | 23 | 3.29 | 0.8164 | 3.4 |
| 7 | HEART FAILURE & SHOCK W/O CC/MCC | 293 | 6 | 35 | 5.83 | 0.7220 | 3.1 |
| 8 | DIABETES W/O CC/MCC | 639 | 6 | 15 | 2.50 | 0.5598 | 2.5 |
| 9 | KIDNEY & URINARY TRACT INFECTIONS W/O MCC | 690 | 6 | 15 | 2.50 | 0.7581 | 3.5 |
| 10 | CRANIAL & PERIPHERAL NERVE DISORDERS W/O MCC | 074 | 5 | 28 | 5.60 | 0.8423 | 3.4 |

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
FINANCIAL STATEMENT DISCLOSURE CHECKLIST
 Fiscal Year 2009

OBJECTIVE:

The object of this checklist is to help determine if the form and contents of the financial statements are in conformity with the accounting standards applicable to financial statement basis of accounting.

DISCLOSURE PRINCIPLES:

Note: Management can comply with a disclosure principle by making disclosure in body of financial statements or in the notes accompanying the financial statements. In a compilation engagement, management's election to omit substantially all disclosures applies to all disclosure principles in GAAP financial statements.

| Yes, N/A, No? | If no, state reason (immaterial, estimated, etc.) |
|---------------|--|
|---------------|--|

FINANCIAL STATEMENT REFERENCES:

1. Do the financial statements reference footnotes (MD&A) or selected information?

| | |
|-----|--|
| Yes | |
|-----|--|

GENERAL DISCLOSURES:

A. Estimates:

1. General disclosure about use of estimates (MD&A)?
 2. Disclosure of possible changes in estimates?

| | |
|-----|--|
| Yes | |
| Yes | |

B. Vulnerabilities do to concentrations in following areas disclosed?:

1. Customers?
 2. Suppliers?
 3. Lenders?
 4. Products?
 5. Supply of materials, labor or supplies?
 6. Location of assets in geographic area?

| | |
|-----|--|
| Yes | |

C. Related parties (FASB 57):

1. Known common control and economic dependency disclosure?
 2. Known transactions with related parties disclosed?

| | |
|-----|--|
| Yes | |
| Yes | |

OTHER DISCLOSURE AREAS TO BE CONSIDERED:

1. Method of consolidations?
 2. Accounting changes including changes in GAAP and in estimates?
 3. Business combinations?
 4. Discontinues operations?
 5. Going concern?

| | |
|-----|--|
| Yes | |

COMMENTS:

Completed by _____

Date _____

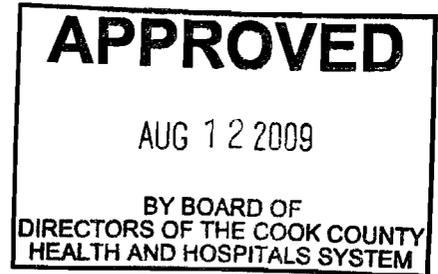
Reviewed by _____

Date _____

Cook County Health and Hospitals System
Report of the Meeting of the Finance Committee
August 7, 2009

ATTACHMENT #3

Cook County Health and Hospitals System
Contract Item for Board Approval
Renew and Execute Subagreement



Date: March 17, 2009

Sponsor: Sidney A. Thomas
Chief Operating Officer

Operating Unit: Provident Hospital of Cook County

Description Requesting authorization to enter into a Program Addendum between Provident Hospital of Cook County and Catholic Health Partners d/b/a St. Anthony Hospital within the Cooperative Educational Master Agreement (CEMA), Contract 06-41-313.

Justification The objective of this addendum is to allow continued participation by the CCHHS Family Medicine Training Program residents and faculty in the provision of care for their obstetrical patients who are laboring and ready to deliver. The addendum allows for the continuity of care and number of deliveries required to meet the RRC requirements for the training program from 7/1/2007 – 6/30/10.

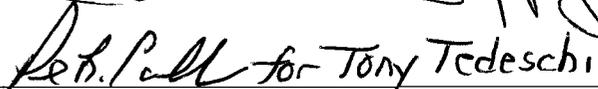
Cost of the Contract and Terms The CEMA was approved by the Cook County Board on 2/15/06 for the Resident Training Program from 2/01/06 – 06-/30/16

Budget Information: Fiscal Impact: None Account: 891 / 260

Signatures:

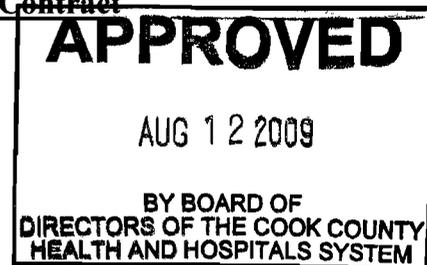
Operating Unit CFO: 

CCHHS Director Of Purchasing: 

CCHHS COO:  for Tony Tedeschi

Cook County Health and Hospitals System

Permission to Enter Into Agreement and Execute Contract



Date: 7/6/09

Sponsor: Sidney A. Thomas
Chief Operating Officer

Operating Unit: Provident Hospital of Cook County

Description of Service: Requesting approval to enter into a clinical training and professional service agreement between the County of Cook, Loyola University and the Bronzeville Park Nursing Center for the provision of continued medical care to patients discharged from the hospital(s) who elect to be placed in a long-term care setting and wish to receive care from the Family Medicine Residents under the supervision of Program Faculty Attending Physicians.

Justification for this Contract: This agreement is to allow for continuity of care for the Family Medicine Residents in a long-term care setting which is a requirement of the RRC training requirements for this specialty.

Cost of the Contract And Term: Contract Period: 8/1/09 – 6/30/11
Fiscal Impact: None

Budget information: Not Applicable

Signatures:

Operating Unit CFO  _____

Operating Unit COO  _____

CCHHS Director
Of Purchasing  _____

Cook County Department of Public Health

Cook County Health & Hospitals System

Todd H. Stroger • President
Cook County Board of Commissioners

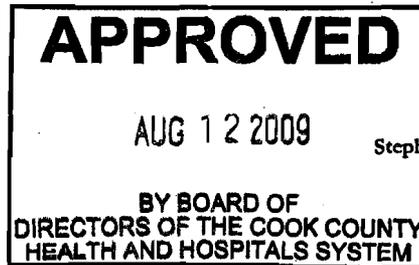
Warren L. Batts • Chairman
Cook County Health & Hospitals System

Jorge Ramirez • Vice Chairman
Cook County Health & Hospitals System

William T. Foley • CEO
Cook County Health & Hospitals System



Health System Board Members
Dr. David A. Ansell
Commissioner Jerry Butler
David N. Carvalho
Quin R. Golden
Benn Greenspan
Sr. Sheila Lyne
Dr. Luis R. Muñoz
Heather E. O'Donnell
Andrea L. Zopp



1010 Lake Street, Suite 300
Oak Park, Illinois 60301

Telephone (708) 492-2000
TDD (708) 492-2002

Stephen A. Martin, Jr., Ph.D., M.P.H.
Chief Operating Officer

July 15, 2009

Honorable President and Members
Board of Commissioners of Cook County

Transmitting a communication requesting authorization to accept the following **Grant Renewal and Supplemental Agreement** to continue services in 2009.

GRANTOR: Illinois Department of Human Services and Illinois Department of Public Aid

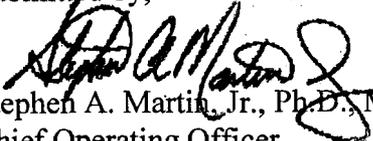
FOR: An array of programs and services administered by the Division of Community Health and Prevention, Illinois Department of Human Services to include All Our Kids Early Childhood Networks, High Risk Family Case Management, Healthy Child Illinois, Illinois Subsequent Pregnancy Prevention, and Supplemental Nutrition for Women, Infants and Children.

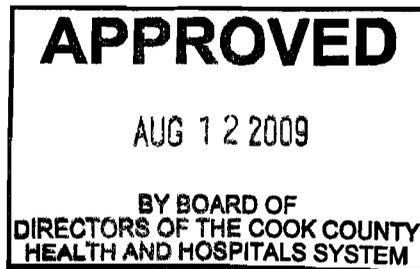
This grant does not require an application process; the funding is automatically renewed. The authorization to accept the previous grant was given on November 5, 2008 in the amount of \$8,822,169 by the Cook County Board of Commissioners.

| | |
|--------------------------------------|---------------------|
| TOTAL GRANT AWARD: | \$ 4,459,409 |
| TOTAL SUPPLEMENTAL AGREEMENT: | \$ 700,000 |
| TOTAL BUDGET: | \$ 5,159,409 |
| ESTIMATED FISCAL IMPACT: | NONE |

FUNDING PERIOD: July 1, 2009 through June 30, 2010.

Submitted by,


Stephen A. Martin, Jr., Ph.D., MPH
Chief Operating Officer



July 23, 2009

Honorable Chairman and Members
Cook County Health and Hospitals System

Transmitting a communication requesting authorization to accept the following grant:

Grantor: Department of Health and Human Services
Health Resources and Services Administration

For: Black Lung Clinic

Grant Award: \$301,262.00

Estimated Fiscal Impact: NONE

Funding Period: July 1, 2009 through June 30, 2010

Submitted by,

A handwritten signature in black ink, appearing to read "Robert A. Cohen".

Robert A. Cohen MD, Chairman
Pulmonary Medicine and Critical Care

Cook County Department of Public Health

Cook County Health & Hospitals System



Todd H. Stroger • President
Cook County Board of Commissioners

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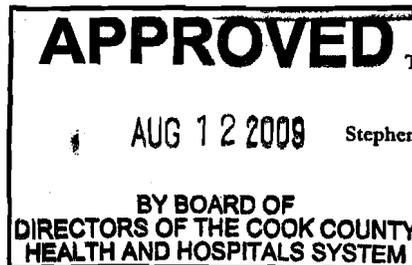
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Telephone (708) 492-2000
TDD (708) 492-2002

Stephen A. Martin, Jr., Ph.D., M.P.H.
Chief Operating Officer

July 7, 2009

Honorable President and Members
Board of Commissioners of Cook County



Transmitting a communication requesting authorization to accept the following **Grant Increase** to continue services in 2009.

GRANTOR: Illinois Department of Public Health

FOR: A program which will perform outreach activities to assist with the Illinois Breast and Cervical Cancer Program which provides breast and/or cervical cancer screening to eligible women in suburban Cook County.

This grant does not require an application process; the funding is automatically renewed. The authorization to accept the current grant was given on November 5, 2008, in the amount of \$534,535.00 by the Cook County Board of Commissioners.

ORIGINAL GRANT AWARD: \$534,535.00

GRANT CONTRACT INCREASE: \$ 30,000.00

TOTAL AMENDED GRANT AWARD: \$564,535.00

ESTIMATED FISCAL IMPACT: NONE

FUNDING PERIOD: July 1, 2008 through June 30, 2009.

Submitted by,


Stephen A. Martin, Jr., Ph.D., MPH
Chief Operating Officer

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Approval for Payment

Date: July 23, 2009

Sponsor: Pitt R. Calkin
Chief Financial Officer

Operating Unit: Department of Finance Administration, John
Hospital of Cook County

Description of Services: Nebo Systems, Inc. (1 South, 376 Summit Ave, Court B,
Oakbrook Terrace, IL 60181) for the provision of retroactive
claims and reprocessing services.

Justification: Contract 06-41-578 was originally approved by the County Board
on 06/20/2006. This bill must go before the System Board in order
for vendor payment to be processed.

| | | | |
|---|-------------------|----------------------|-----------------------|
| <u>Cost of Contract And Terms:</u> | Invoice #: 127488 | Amount: \$120,261.46 | Invoice date: 2/28/09 |
| | 133510 | \$ 127,614.57 | 3/31/09 |
| | 136057 | \$127,364.70 | 4/30/09 |

Contract Period: 7/01/2006 thru 6/30/2009
Requisition No. 98970286-84376

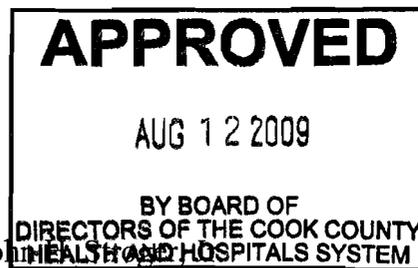
Budget Info: Total Fiscal Impact: **\$375,240.73**
Budget Acct. No. 897 - 1225

Signatures:

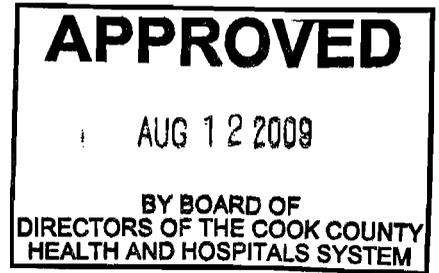
Operating Unit CFO Pitt Calkin / JSC 7/24/09

CCHHS Director of Purchasing Leslie J. Huff

CCHHS COO Anthony J. ... 7-24-09



COOK COUNTY HEALTH AND HOSPITALS SYSTEM
Approval for Payment



Date: July 23, 2009

Sponsor: Daniel Howard, Director
Hospital Information Systems

Operating Unit: Cook County Health & Hospitals System

Description of Services: ACS Corporation (P.O. Box 201322 Dallas, TX 75320)
for the provision of **professional fixed fees IT management services and Cerner Functions-Clinical Apps.**

Justification for This Contract: Contract No. 07-41-46 was originally authorized by the County Board on 09/07/2006. **These Bills need to go before the System Board in order for vendor payment to be processed.**

Cost of Contract And Terms: Invoice #:419692 Amount: **\$329,166.67** – month of June
Contract Period: 01/01/2007 thru 12/31/2009
Requisition No. 98900161-83554

Budget Info: Budget Acct. No. 1200/890

Signatures:

CCHHS CFO

Patt Collins / JB 7/24/09

CCHHS Director of Purchasing

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CCHHS COO

Anthony J. ... 7-24-09

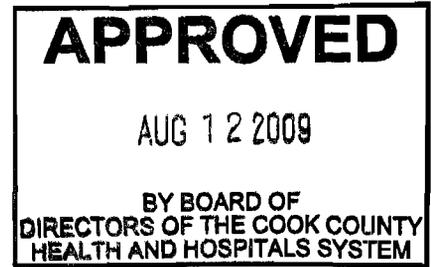
COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Approval for Payment

Date: July 23, 2009

Sponsor: Michael Puisis, M.D.
Chief Operating Officer

Operating Unit: Cermak Health Services & JTDC



Description of Services: Issac Ray Center (1725 W. Harrison St., Suite 110, Chicago, IL 60612) for the provision of Mental Health Services.

Justification for This Contract: Contract No. 06-45-574 was originally approved by the County Board on 6/06/2006. These Bills must go before the System Board in order for vendor payment to be processed.

Cost of Contract And Terms Invoice #: 2010-69 Amount: \$116,111.75 Date of Service: 6/16/09 - 6/30/09
2010-70 \$116,111.75 7/1/09 - 7/15/09

Contract Period: 9/01/2006 thru 8/31/2010
System Requisition No. 84467

Budget Info: Total Fiscal Impact: \$232,223.50
Budget Acct. No. 240-1195

Signatures:

CCHHS CFO

Pitt Cobbin / JB 7/21/09

CCHHS Director of Purchasing

[Signature]

CCHHS COO

[Signature] 7-24-09

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Approval for Board Payment

Date: July 23, 2009

Sponsor: Sylvia Edwards
Chief Operating Officer

Operating Unit: Oak Forest Hospital of Cook County



Description of Services: New York Boys Management LLC (136 S. Main Street, STE B, Crown Point, IN 46307) for the provision of Long-Term Care Services.

Justification for This Contract: Contract No. 07-41-405 was originally approved by the County Board 6/19/2007. These bills must go before the System Board in order for vendor payment to be processed.

Cost of Contract And Terms: Invoice#: 343 Amount: \$111,690.00 – Month of May
346 \$110,160.00 - Month of June

Contract Period: 7/01/2007 thru 6/30/2010
System Req. No. 84303

Budget Info: Fiscal Impact: \$221,850.00
Budget Acct. No. 897-1230

Signatures:

CCHHS CFO

Pitt Colson / *JK* 7/24/09

CCHHS Director of Purchasing

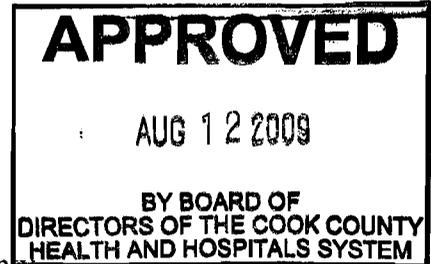
Debra J. Giffey

CCHHS COO

Anthony J. Tol 7-24-09

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Approval for Payment



Date: July 23, 2009

Sponsor: Johnny C. Brown
Chief Operating Officer

Operating Unit: John H. Stroger Jr. Hospital of Cook County

Description of Services: Imperial Parking (547 West Jackson Blvd., STE 900, Chicago, IL 60661) for the provision of Monthly Management Fee and Valet Service.

Justification for This Contract: Contract No. 07-53-461 was originally approved by the County Board on 1/09/2008. This Bill must go before the System Board in order for vendor payment to be processed.

Cost of Contract And Terms: Invoice #'s: 63197 Amount: \$134,710.89 – month of June 09
Contract Period: 2/06/2008 thru 2/05/2011
Requisition No. 98970178-83692

Budget Info: Budget Acct. No. 1225/897

Signatures:

Chief Operating Officer

John C. Brown 7/23/09

Operating Unit CFO

Patt Cobbin 7/24/09

CCHHS Director of Purchasing

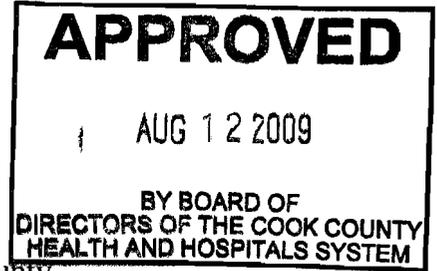
Debra L. Saffel

CCHHS COO

Anthony J. [Signature] 7/24/09

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Approval for Payment



Date: July 23, 2009

Sponsor: Daniel Howard, Director
Hospital Information Systems

Operating Unit: John H. Stroger, Jr. Hospital of Cook County

Description of Services: **Soft Computer Consultants (5400 Tech Data Drive, Clearwater, Florida 33760) for the provision Software Maintenance for the Period of April thru June 09**

Justification for This Contract: Contract No. 06-41-728 was originally approved by the County Board on 09/07/2006, then renewed by the System Board on 12/18/2008. This Bill must go before the System Board in order for vendor payment to be processed.

Cost of Contract And Terms: Invoice #: 71073 Amount: \$127,537.62

Contract Renewal Period: 07/01/2008 thru 06/30/2011
System Requisition No. 82168

Budget Info: Budget Acct. No. 1200/890

Signatures:

CCHHS CFO Pitt Eddie / 7/24/09

CCHHS Director of Purchasing [Signature]

CCHHS COO [Signature] 7-24-09

Cook County Health and Hospitals System

Amend Contract

APPROVED
AUG 12 2009
BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Sponsor: Leslie Duffy, R.N., M.B.A.
Senior Director Supply Chain Management

Operating Unit: Cook County Health and Hospitals System

Description of Service: Requesting approval to amend Contract # 08-84-277 with Cantu Copy Inc., Summit, Illinois to allow Cermak Health Services of Cook County to receive Third Party Correspondence Services.

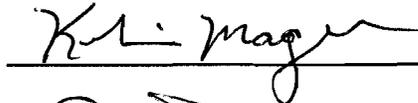
this contract: The original contract was authorized by the Cook County Health and Hospital Systems Board on 12/18/08 for Oak Forest Hospital, Provident Hospital, and John H. Stroger, Jr. Hospital of Cook County. This amendment would allow Cermak to be included on this contract.

Cost of the contract and terms: The contract was for a three (3) year period due to expire October 31, 2011. The total Cermak revenue estimated after the commencement of this amendment if \$28,000.00.

Budget information: This is a revenue generating contract.

Signatures: Budget Department 240

Operating Unit CFO



CCHHS Director
of Purchasing



CCHHS CEO



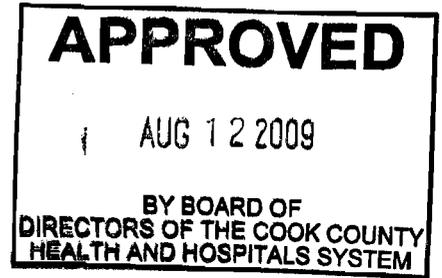
Cook County Health and Hospitals System

Request to Amend Contract

Date: July 8, 2009

Sponsor: Leslie Duffy, R.N., M.B.A.
Senior Director Supply Chain Management

Operating Unit: Cook County Health and Hospitals System



Description of Service: Requesting approval to amend Contracts 08-41-202 with Peoplefirst Rehabilitation and 08-41-205 with Allied Health Professionals, Ltd. for Physical, Occupational and Speech Therapy Services.

Justification for this contract: The original contracts were authorized by the Cook County Board on 3/18/08. This amendment will allow CCHHS to reallocate a portion of authorized amounts from Provident Hospital to Oak Forest Hospital. The original anticipated usage was overestimated for Provident Hospital and underestimated for Oak Forest Hospital.

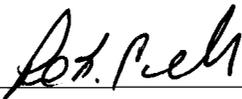
Cost of the contract and terms: There is no increase resulting from this amendment. Reallocation of funds are as follows:

| <u>Vendor</u> | <u>Original Amount</u> | <u>Increase/ (Decrease)</u> | <u>Adjusted Amount</u> |
|--|------------------------|-----------------------------|------------------------|
| Peoplefirst Rehabilitation 08-41-202 Provident Hospital | \$286,000.00 | (\$60,000.00) | \$226,000.00 |
| Allied Health Professionals, Ltd. 08-41-205 Provident Hospital | \$ 26,500.00 | (\$20,000.00) | \$ 6,500.00 |
| Allied Health Professionals, Ltd. 08-41-205 Oak Forest Hospital | \$ 76,000.00 | \$80,000.00 | \$156,000.00 |

Budget information: Fiscal Impact: -0- . Account 891-275
Account 898-275

Signatures:

CCHHS CFO



CCHHS Director of Purchasing

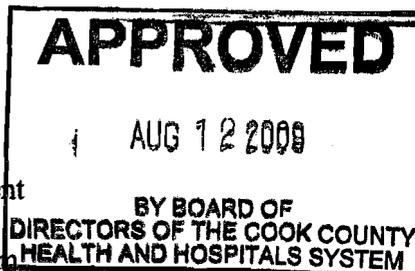


CCHHS COO



Cook County Health and Hospitals System

Amend Contract



Sponsor: Leslie Duffy, R.N., M.B.A.
Senior Director Supply Chain Management

Operating Unit: Cook County Health and Hospitals System

Description of Service: Requesting approval to amend Contract # 09-45-178 with KCI USA, Inc., Elmhurst, Illinois to allow for the provision of Wound V.A.C. Therapy Systems and accessories to Cermak Health Services of Cook County.

Justification for this contract: John H. Stroger, Jr. Hospital of Cook County previously received approval to execute a sole source contract with KCI for the purchase of negative pressure wound therapy equipment. Cermak will need to purchase this same type of equipment in the event that a patient from Stroger is transitioned for care to Cermak.

Cost of the contract and terms: The original contract amount of \$250,000 was approved by the Cook County Health and Hospital Systems Board on May 22, 2009.
Contract period: 10/01/2009 through 09/30/2010

Budget information: Fiscal Impact: \$5,000

Signatures: Account: #240-362
Requisition #92400179

Operating Unit CFO 

CCHHS Director of Purchasing 

CCHHS CEO 

COOK COUNTY HEALTH & HOSPITALS SYSTEM
Request to Increase Contract

Date: July 21, 2009

Sponsor: Bradley Langer, M.D.
Chairman
Department of Radiology

Operating Unit: John H. Stroger, Jr. Hospital of Cook County

Description of Services: Chicago Radiation Oncology SC (609 Sheridan Road, Glencoe, IL 60022), for the provision of On-Site Radiation Therapy Svcs

Justification for this Contract: We are requesting an increase of \$660,000.00 be added to the previous contract extension (Contract #05-41-192) passed by the board on 4/9/2009. The increase is required to adequately compensate the vendor for service over this period during the approved extension. The process of gaining approval for a renewed contract was administratively extended several times causing delay, yielding confusion. As a result the granted extension is for the correct time period though the dollars corresponding to that time period are inaccurate.

Cost of Contract and Terms: Contract No. 05-41-192
Extended Dates: 12/16/08 thru 6/16/09
Original Increase Amount: \$1,320,000.00
Increase Amount: \$660,000.00
(Original Contract Period: 12/16/06 – 12/15/08)
(Original Amount Awarded: \$7,920,000.00)

Budget Info: Budget Acct. No. 897/521200
Requisition # 88870215-76131
P.O. No. 160673

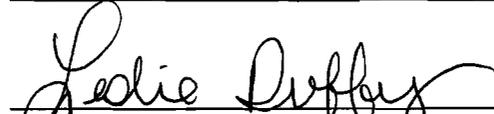
Signatures:
Chief Operating Officer



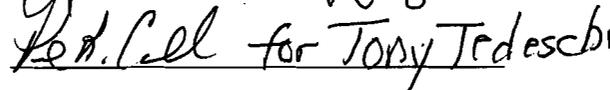
Operating Unit CFO



CCHHS Director of Purchasing



CCHHS COO

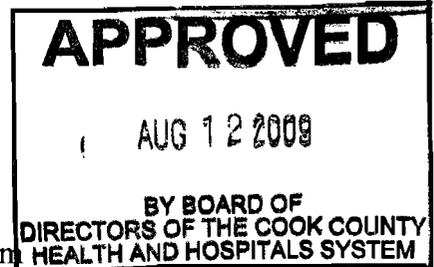


Cook County Health and Hospitals System

Contract Increase

Date: 7/21/09

Sponsor: Pitt R. Calkin
Chief Financial Officer



Operating Unit: Cook County Health and Hospitals System

Description of Service: Requesting approval to increase by \$45,000.00, Contract 08-84-159 Rebid with M3 Medical Management Services LTD, Chicago, IL. for Transcription Services.

Justification for this contract: An increase to this contract is necessary in order to bring FY2009 overflow backlog records current at Oak Forest Hospital.

Cost of the contract and terms: The contract was awarded by the Cook County Health and Hospitals System on 8/7/08 for a three year period in the total amount of \$1,063,000.00 for John H. Stroger Hospital, Oak Forest Hospital and Provident Hospital of Cook County.

Budget information: 898-260

Signatures:

CCHHS CFO

Pitt Calkin / JCB 7/24/09

CCHHS Director of Purchasing

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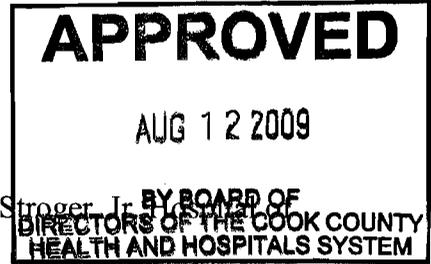
CCHHS COO

[Handwritten signature] 7-21-09

Cook County Health and Hospitals System

Contract Extension

Date: July 22, 2009
Sponsor: Johnny C. Brown
Chief Operating Officer
Operating Unit: Department of Anesthesiology, John H. Stroger, Jr.
Cook County



Description of Service: This request is to extend contract 06-45-615 from 12/01/08 to 11/30/09 for a pain control management system with Hospira Worldwide, Inc.

Justification for this contract: Approximately \$159,553.00 remains on this contract and approval of this request will allow us to use the remaining money allocated. The pumps, used for pain control, are currently being reviewed by a Hospital Committee to determine the feasibility of upgrading to advanced equipment offered in today's market.

Cost of the contract and terms: This original contract was authorized by the Cook County Board on 6/20/06 in the amount of \$426,553.00 (Request for time only) (Contract period: 12/01/06 thru 11/30/08).

Budget information: Sufficient funds are available to meet the requested extension period of this contract in Account 361.

Signatures:

Sponsor

Handwritten signature of Johnny C. Brown in black ink, written over a horizontal line.

Operating Unit CFO

Handwritten signature in black ink, written over a horizontal line.

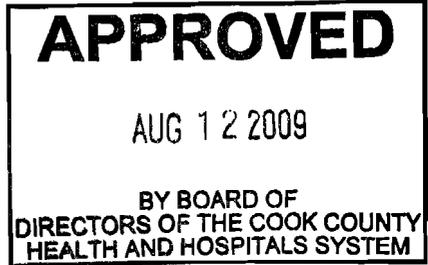
CCHHS Director of Purchasing

Handwritten signature in black ink, written over a horizontal line.

Cook County Health and Hospitals System

Contract Item for Board Approval

Request to Extend Contract



Date: July 30, 2009
Sponsor: Johnny C. Brown, C.O.O.
Operating Unit: Department of Buildings and Grounds

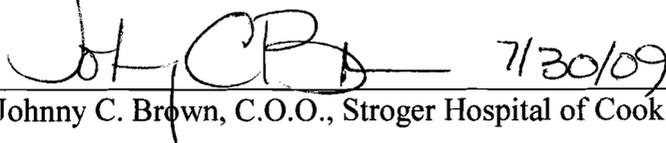
Description of Services: This contract is for the provision of testing, maintenance and repair of the Building Automation, Security and Fire alarm systems.

Justification for this Contract: Requesting to extend Contract #05-53-535 (R) with Johnson Controls, Inc., Arlington Heights, Illinois, for three months from September 1, 2009 through November 30, 2009 to allow continued services for the testing, maintenance and repair of the Building Automation, Security and Fire alarm systems until the bidding, evaluation, award and implementation of the new contract which received CCHHS Board approval to advertise for bids on June 26, 2009.

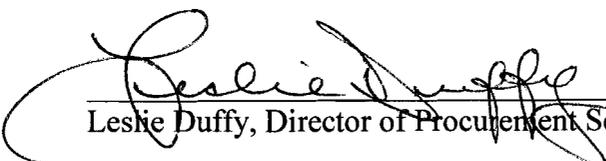
Contract Cost & Terms: None

Budget Information: No budget impact.

Signatures:

Sponsor:  7/30/09
Johnny C. Brown, C.O.O., Stroger Hospital of Cook County

Operating Unit C.F.O.:  7/30/09
John R. Morales, C.F.O., Stroger Hospital of Cook County

CCHHS Director of Purchasing: 
Leslie Duffy, Director of Procurement Services, CCHHS

Cook County Health and Hospitals System

Contract Item for Board Approval

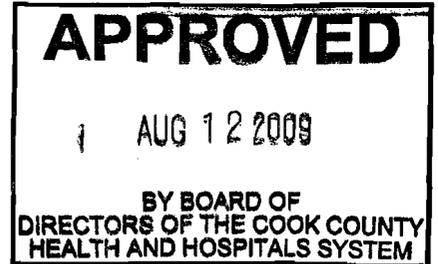
Request to Extend Contract

Date: July 30, 2009

Sponsor: Johnny C. Brown, C.O.O.

Operating Unit: Department of Buildings and Grounds

Description of Services: This contract is for the purchase of air filters.



Justification for this Contract:

Requesting to extend Contract #06-82-354 with A.A.F. International, Louisville, Kentucky, for two months from August 19, 2009 through October 18, 2009, to allow the purchase of these air filters until the award and implementation of the new contract for which bids opened on June 24, 2009. The recommendation has been submitted to the Procurement Services by the department on July 22, 2009.

Contract Cost & Terms: None

Budget Information: No budget impact.

Signatures:

Sponsor:



Johnny C. Brown, C.O.O., Stroger Hospital of Cook County

Operating Unit C.F.O.:



John R. Morales, C.F.O., Stroger Hospital of Cook County

CCHHS Director of Purchasing:



Leslie Duffy, Director of Procurement Services, CCHHS

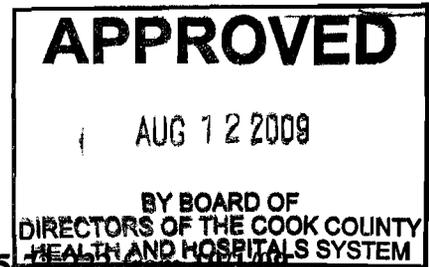
C: Bd. Ltr. Air Filters Extend

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Request for Extension on Existing Contract

Date: June 9, 2009

Sponsor: Joanne Dulski
System-Wide Administrator
Director of Laboratories



Operating Unit: Department of Pathology, CCHHS

Description: Requesting approval to **extend contract # 05-42-222 from 10/1/09 through 4/30/10** with Northwestern Pharmaceuticals & Supply Corporation, 7301 N. Lincoln Avenue # 196, Lincolnwood IL 60712 for Human Immunodeficiency Virus (HIV ½) and Hepatitis Serology Tests at Stroger and Provident Hospitals.

Justification: The department wants to change the current instrumentation to the new technology of Ortho, which is to be FDA-approved, per manufacturer, by the end of year for the following reasons:

- Shorter turnaround time because positive results do not need to be repeated due to technology's "Intellicheck System"
- Cost-savings on reagents, consumables and labor because of no repeats and technology has "True Random Access" system. The system allows random specimen feeding into instrument without having to run quality control samples before hand. Quality controls are run only at the beginning of performing shift. Current system is a batch-type system. Quality controls must be run before any specimens are tested.

The Department of Pathology needs a 7-month extension to wait for this new technology. In addition, parallel-testing studies required by accrediting agencies are to be completed before the new instruments are fully operational.

Cost of Contract And Terms: The original contract was awarded by the Cook County Board on 5/16/2006 for the time frame from 10/1/06 thru 9/30/09 in the amount of \$2,333,967.60

Budget Info: Fiscal Impact: **Extension- \$0 for 897/365 (Request for time only)**
\$0 for 891/365

Signatures:

Chief Operating Officer Pitt Calpin

CCHHS Director of Purchasing [Signature]

CCHHS COO [Signature]

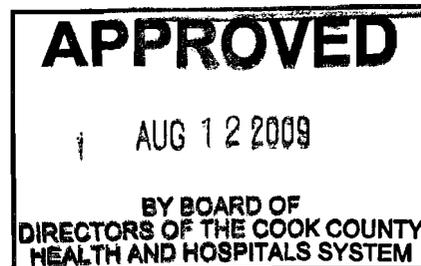
Cook County Health and Hospitals System

Request to Extend Contract

Date: June 23, 2009

Sponsor: Sylvia Edwards, R.N., M.B.A.
Chief Operating Officer

Operating Unit: Oak Forest Hospital of Cook County



Description of Service: Requesting to extend contract 08-72-51 Re-bid for Temporary Staffing of Certified Registered Nurse Anesthetists (CRNA) Services with Saber Salisbury Group, Troy, MI.

Justification for this contract: The contract is utilized on an as needed basis to cover hospital staff shortages due to vacations, illness or vacant positions. The contract was bid and awarded with a unit measure of hours **and** a contract period of 12 months which is scheduled to expire on 10/31/09. The vendor has agreed to honor the hourly rate originally proposed until the exhaustion of funds. Therefore, extending the contract period will allow us to continue providing the service with no additional increase in rates or down time to in-service new vendor staff.

Cost of the contract and terms: The contract was awarded by the Cook County Health and Hospitals System Board 8/7/08 in the amount of \$144,000.00.

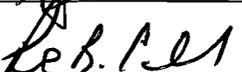
Budget information: This request is for time only from 11/1/09 thru 10/31/11. Approximately \$120,000.00 remains available for this service.

Signatures:

Sponsor



CCHHS CFO



CCHHS Director of Purchasing



CCHHS COO



COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Request to Extend Existing Contract

Date: June 24, 2009

Sponsor: Leslie Duffy, R.N., M.B.A.
Director Supply Chain Management

Operating Unit: Cook County Health & Hospitals System

Description of Services: Request to extend Contract **06-73-139** with Trako Dental and Medical Supply, Inc., Round Lake Beach, IL. for the provision of Dental Supplies.

Justification: This request is necessary in order to provide continued dental services until the bid, award, execution and implementation of a new contract.

Cost of Contract And Terms: This request is for time only to extend from 7/12/2009 thru 1/11/2010

Budget Info: 240 – Cermak Health Services
895 – Cook County Department of Public Health
897 - John H. Stroger, Jr. Hospital
898 – Oak Forest Hospital



Signatures:

Operating Unit CFO _____

CCHHS Director of Purchasing  _____

CCHHS COO  _____

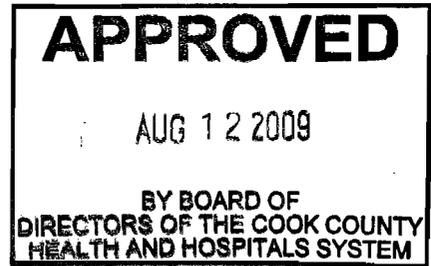
COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Request to Extend Existing Contract

Date: July 14, 2009

Sponsor: Leslie Duffy, R.N., M.B.A.
Director Supply Chain Management

Operating Unit: Cook County Health & Hospitals System



Description of Services: Request to **extend contract 07-45-307** with Health Management Associates (HMA) for consulting services and strategic counsel, particularly in the area for State and Federal funding programs, cost report preparation, and expert fiscal analysis.

Justification: Since the state Medicaid program is the major revenue source for the County health system, it is imperative to continue to have a proactive relationship. HMA is actively involved in several major issues with respect to the state Medicaid program which will help to offset the significant increase in costs related to the uninsured.

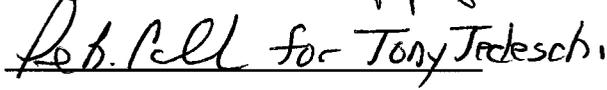
Cost of Contract And Terms: **Extension from 7/01/09 thru 4/30/10**
(Contract period: 4/09/08 thru 4/08/09)

Budget Info: **Budget Acct. No. 890 - 260**

Signatures:

Operating Unit CFO 

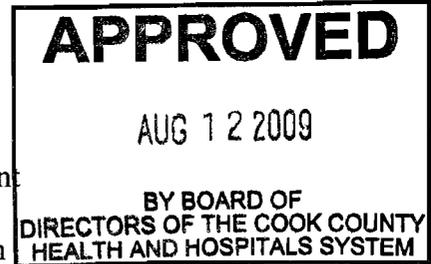
CCHHS Director of Purchasing 

CCHHS COO 

Cook County Health and Hospital System

Contract Extension and Increase

Date: 7/23/2009
Sponsor: Leslie Duffy, R.N., M.B.A.
Senior Director, Supply Chain Management
Operating Unit: Cook County Health and Hospitals System



Description of Service: Requesting approval to extend and increase contract 08-83-41 Re-bid from 9/1/09 through 10/31/09 with Badger Murphy Food Service, Chicago, IL for John H. Stroger, Jr. Hospital (Section I) and for Oak Forest Hospital (Section II) for the purchase of Frozen Convenience Foods.

Justification for this Contract: This extension and increase will allow continuation of food services while awaiting the finalization of a new food distribution contract. A previous extension from 7/1/09 through 8/31/09 was requested and approved by the CCHHS Board on 7/16/09.

Cost of the contract and terms: This contract was originally awarded by the Cook County Board on 4/23/08 for a one year period.

Budget Information: Fiscal Impact: 897-310, \$75,000.00
898-310, \$-0-

Signatures:

CCHHS CFO Patt Calpin / 7/24/09

CCHHS Director of Purchasing Julie Duffy

CCHHS COO Anthony... 7-23-09

Cook County Health and Hospitals System

Contract Extension and Increase

Date: 7/22/2009

Sponsor: Leslie Duffy, R.N., M.B.A.
Senior Director, Supply Chain Management

Operating Unit: Cook County Health and Hospital System



Description of Service: Requesting approval to extend and increase contract 08-45-42 Re-Bid from 9/3/2009 through 11/3/2009 with Finer Foods, Inc. (Section I) John H. Stroger, Jr. Hospital and with Robins Foods Distribution, Inc. (Section II) for Oak Forest Hospital for the purchase of Grocery Items, Dry and Canned Goods.

Justification for this Contract: The extension and increase will allow continuation of food services while awaiting the finalization of a new food distribution contract.

Cost of the contract and terms: This contract was originally awarded by the Cook County Board on 7/22/2008 for a one year period.

Budget Information: Fiscal Impact: 897-310, \$75,000.00
898-310, \$-0-

Signatures:

CCHHS Director
of Purchasing

Handwritten signature of Leslie Duffy in black ink.

CCHHS CFO

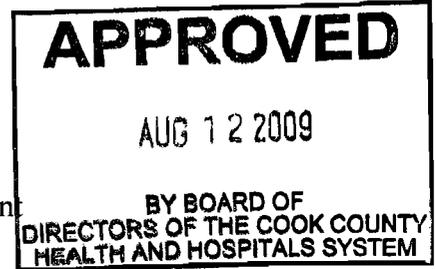
Handwritten signature of Pitt Collins with the date "7/24/09" written below it.

CCHHS COO

Handwritten signature of Anthony D. Inel with the date "7-24-09" written below it.

Cook County Health and Hospitals System

Contract Extension & Increase



Date: July 30, 2009
Sponsor: Leslie Duffy, R.N., M.B.A.
Senior Director, Supply Chain Management
Operating Unit: Cook County Health and Hospitals System

Description of Service: Requesting approval to extend and increase contract 08-83-31 from 8/30/09 thru 9/30/09 with McMahon Food Corp., Chicago, IL. for John H. Stroger, Jr. Hospital (Section I) and C&C Dairy Inc, Palos Heights, IL. for Oak Forest Hospital (Section II) for the purchase of Milk Products.

Justification for this contract: This extension and increase will allow continuation of food services while awaiting the finalization of a new food distribution contract. The current contract expires 8/29/09.

Cost of the contract and terms: This contract was originally awarded by the Cook County Board on 2/6/08 for a one year period.

Budget information: Increase request: 897-310, \$10,000
898-310, \$-0-

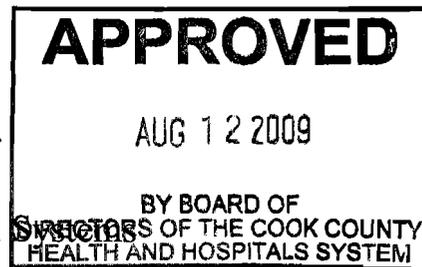
Signatures:

CCHHS CFO Rob. Call
CCHHS Director of Purchasing Leslie Duffy
CCHHS COO Rob. Call for Tony Trodeschi

**COOK COUNTY HEALTH AND HOSPITAL SYSTEMS
REQUEST TO ENTER INTO CONTRACT**

Date: June 05, 2009

Sponsor: Steven Zeelau,
Interim Chief Information Officer



Operating Unit: Cook County Health and Hospital
Health Information Systems

Description of Services: GE Medical Systems, 540 West Northwest Highway,
Barrington, IL 60148. Software maintenance and support for
Centricity Perinatal System.

Justification for this Contract: GE Medical Systems, is the sole source provider of the software currently being used by the Stroger Hospital for perinatal monitoring services.

Cost of the Increase and Terms: This contract is in the amount of \$527,817.00 with a duration period of three years , effective 01/01/10/ through 12/31/2012.

Budget Information: Fiscal Impact: \$527,817.00
Approval of this item will commit Fiscal Year(s) 2010 -2012
Budget Account: 441
Account Description: Maintenance and Repair of Data Processing Equipment
Requisition No. _____

Signatures:

Sponsor _____

Operating Unit CFO *R. B. Cell*

CCHHS Director of Purchasing *Joseph P. [unclear]*

CCHHS COO *[unclear]*

Cook County Health and Hospitals System

Contract Item for Board Approval

Sponsor:

Martin Grant, R.Ph., Health and Hospital System Pharmacy Administration Director

Operating Unit:

Health and Hospitals System Pharmacy Administration

Description of Service:

This contract is for the provision of a patient traffic management system for line control at the pharmacies.

Justification for this contract

I am requesting the entering into a contract to purchase the patient traffic management system from Q-Matic Corporation for the control of the patient pharmacy lines. We currently have this system installed at the Fantus Clinic Pharmacy and it has eliminated the waiting lines and has greatly improved patient satisfaction. Since, this system has worked extremely well at Fantus Clinic, we would like to install it at the new pharmacies being constructed at the John H. Stroger, Jr Hospital and Fantus Clinic as well as the existing pharmacy at Stroger Hospital.

Cost of the contract and terms:

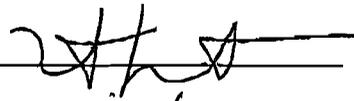
This is a one time purchase with the inclusion of a 3 year maintenance agreement commencing after equipment is installed. The cost of this contract including installation is \$209,163.87.

Budget information:

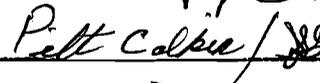
The cost for this contract has been provided for within the current 2008 Capital Planning and Policy capital equipment budget.

Signatures:

Sponsor



Operating Unit CFO

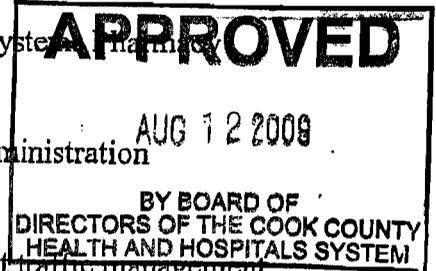
 7/24/09

CCHHS Director of Purchasing



CCHHS COO

 7-24-09

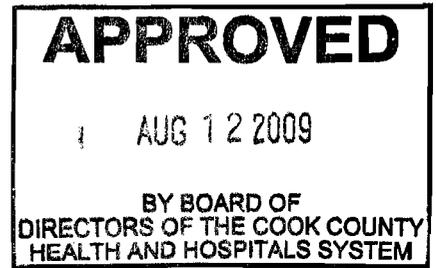


Cook County Health and Hospitals System

Date: 7/17/09

Sponsor: Sidney A. Thomas
Chief Operating Officer

Operating Unit: Provident Hospital of Cook County



Description of Service:

I am requesting authorization to enter into a contract with Vitas Healthcare Corporation of Illinois, Chicago, IL. for leasing of one (1) hospice bed at Provident Hospital.

Justification for this contract:

Vitas Healthcare operates licensed hospice programs and has patients in need of inpatient care for pain control and/or symptom management. Vitas will be responsible for the management of hospice services to patients assigned to a designated bed at Provident Hospital. Additionally, Vitas will also manage the patients' admission to the Hospital and the establishment of Plan of Care and Interdisciplinary Team as required.

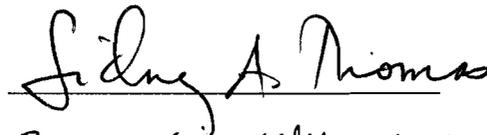
Cost of the contract and terms:

This is a revenue generating contract to commence on 9/1/09 through 8/31/10 with an option to renew each year. The total anticipated revenue to be generated during a one year period is \$125,840.00.

Budget information: 891-260

Signatures:

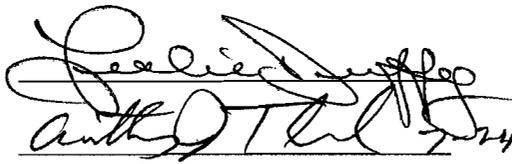
Sponsor


Handwritten signature of Sidney A. Thomas in black ink.

CCHHS CFO


Handwritten signature of Peter Collins in black ink, dated 7/24/09.

CCHHS Director of Purchasing


Handwritten signature of Geraldine in black ink.

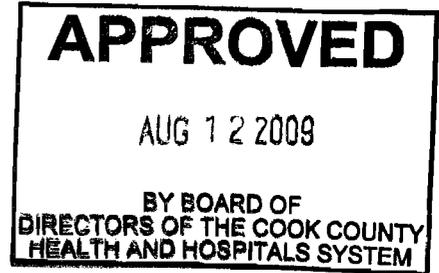
CCHHS COO


Handwritten signature of Anthony in black ink, dated 7-24-09.

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
Request to Execute Contract

Date: July 6, 2009

Sponsor: Joanne Dulski
System-Wide Administrator
Director of Laboratories



Operating Unit: Department of Pathology, CCHHS

Description of Services Requesting authorization to execute contract with Ventana Medical Systems at 1910 Innovation Park, Tucson, AZ 85737. This new contract will include the use of of Ventana Benchmark Ultra Automated Immunochemistry and In-Situ Hybridization Systems and sole distributor for their reagents utilized in immunohistochemical and in in-situ hybridization studies. Board Approved to enter into contract on 6/4/09.

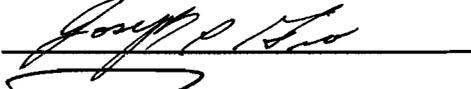
Justification for This Contract: Previous contract ended on 4/30/09; Board approval needed to fully execute contract.

Cost of Contract And Terms: Contract period: 5/1/09 through 4/30/2012

Budget Info: Fiscal Impact: \$1,242,734.57
897 / 365

Signatures:

Operating Unit CFO 

CCHHS Director of Purchasing 

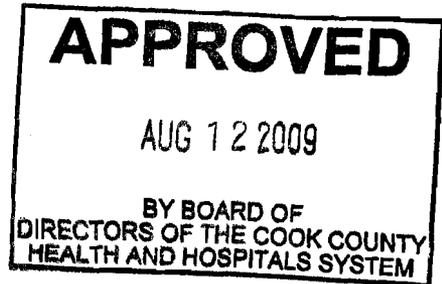
CCHHS COO 

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Request to Execute Contract

Date: July 16, 2009

Sponsor: Joanne Dulski
System-Wide Administrator
Director of Laboratories



Operating Unit: Department of Pathology, CCHHS

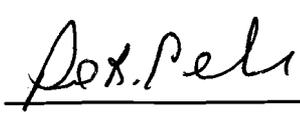
Description of Services: **Rush Medical Laboratories, Chicago, Illinois 60612 for the provision of Cytogenetic Testing for Hematological Disorders for Adults.**

Justification for This Contract: This contract was originally approved on 11/13/2008 by the System Board to enter into a contract. In order to fully execute this contract the Purchasing Agent has requested System Board Approval.

Cost of Contract And Terms: This is a two (2) year contract in the amount of **\$567,042.30** to commence upon approval, execution and implementation of the contract.

Budget Info: **Budget Acct. 897-278**
(req. #: 889700621)

Signatures:

Operating Unit CFO 

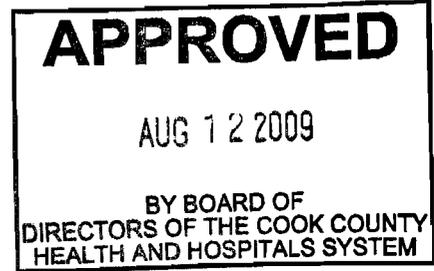
CCHHS Director of Purchasing 

CCHHS COO 

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
Request to Execute Contract

Date: June 29, 2009

Sponsor: Joanne Dulski
System-Wide Administrator
Director of Laboratories



Operating Unit: Department of Pathology, CCHHS

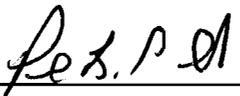
Description of Services **MGIT reagents and instruments** with Becton Dickinson Chicago, IL 60673, for identification and susceptibility tests for Mycobacterial organisms.

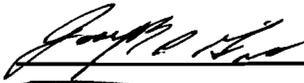
Justification for This Contract: This contract was approved to enter into a contract on May 22, 2009. In order to fully execute this contract it must go before the System Board for approval.

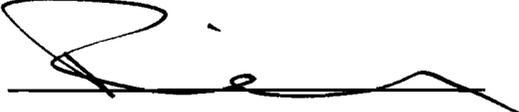
Cost of Contract And Terms: This is a thirty-six (36) month contract in the amount of \$130,671.92 to commence upon approval, execution and implementation of the contract.

Budget Info: Budget Acct. No. 897-365
Req no. 98970016-82444

Signatures:

Operating Unit CFO 

CCHHS Director of Purchasing 

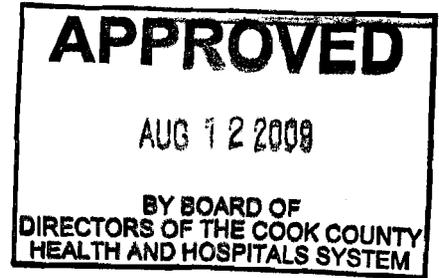
CCHHS CEO 

**Cook County Health and Hospitals System
Request to Execute Contract**

Date: July 20, 2009

Sponsor: Stephen A. Martin Jr., Ph.D., M.P.H.
Chief Operating Officer

Operating Unit: Cook County Department of Public Health



Description of Service: This contract with Ingalls Memorial Hospital is to provide mammography services as required by the Illinois Breast and Cervical Cancer Program.

Justification for this contract: Contract # 09-41-113 was originally approved on February 26, 2009 by the Health & Hospital Systems Board to enter into a contract. However, in order to fully execute this contract the Purchasing Agent has requested System Board Approval for the execution of this contract.

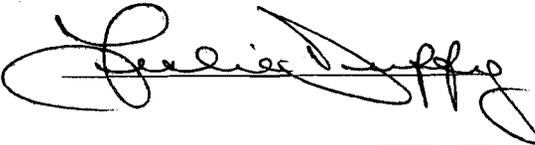
Cost of the contract and terms: This is a grant funded one year contract in the amount of 85,350.00

Budget information: The cost for this contract has been provided for within the current operating budget for the Cook County Department of Public Health, Breast and Cervical Prevention Program.
9770801.520835.200

Signatures:

Sponsor COO 

Operating Unit CFO 

CCHHS Director of Purchasing 

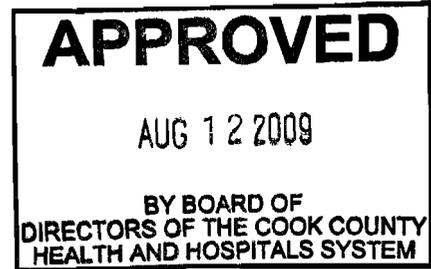
CCHHS CEO _____

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Request To Enter Into & Execute Contract

Date: June 9, 2009

Sponsor: Joanne Dulski
System-Wide Administrator
Director of Laboratories



Operating Unit: Department of Pathology, CCHHS

Description of Services Requesting authorization to enter & execute contract for the Becton Dickinson Systems with Northwestern Pharmaceutical & Supply Corporation, 7301 N. Lincoln Avenue, Lincolnwood, IL 60712. This contract is a "Cost Per Patient Reportable Test" will include the use of an existing instrument which performs nucleic amplification tests for Chlamydia trachomatis and Neisseria gonorrhoeae.

Justification for This Contract: Northwestern Pharmaceutical is the sole distributor for Becton Dickinson reagents and instruments system for C. trachomatis and N. gonorrhoeae testing.

Cost of Contract And Terms: Contract period: 10/1/09 thru 9/30/2012 for \$1,710,800.00

Budget Info: Fiscal Impact: 897 / 365: \$1, 710,800.00

Signatures:

Sponsor _____

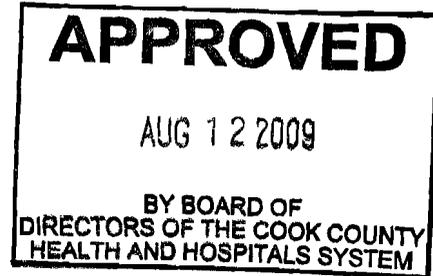
Operating Unit CFO Feb. C. M.

CCHHS Director of Purchasing Joanne Dulski

CCHHS COO _____

COOK COUNTY HEALTH AND HOSPITAL SYSTEM

Contract Item for Board Approval
Enter into and Execute Contract



Date: June 25, 2009

Johnny C. Brown
Chief Operating Officer
Hospital Administration

Operating Unit: John H. Stroger, Jr., Hospital of Cook County

Description of Services: The sole source contract with Custom Ultrasonic, Inc., of Buckingham, Pennsylvania for (4), System 83 Plus TM2, Pre-Processing Sink S-6 (with Fixed Plumbing & Fresh Water Rinse (1 unit) and (2) Endoscope Storage Cabinets.

Justification for I am requesting the sole source purchase of scope washers. System 83 Plus processing system for flexible scopes, as it is the only system that uses ultrasonic technology to aide in the washing and rinsing of flexible endoscopes.

Cost of Contract \$142,143.00
And Terms: One Time Purchase

Budget Info: Fiscal Impact: \$142,143.00
Account # 717-897 540
Requisition # _____

Signatures:

Operating Unit COO *J. C. Brown* 7/2/09

Operating Unit CFO *Des. Pell*

CCHHS Director of Purchasing *Joseph P. King*

CCHHS CEO *Kim Velazquez*

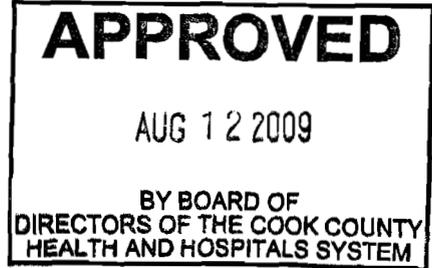
Kim Velazquez 6/29/09

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
Request to Enter into and Execute Contract

Date: July 1, 2009

Sponsor: Joanne Dulski
System-Wide Administrator
Director of Laboratories

Operating Unit: Department of Pathology, CCHHS



Description of Services Blood Bank services include therapeutic apheresis, blood transfusion, autologous blood collection, and therapeutic phlebotomy. Stroger Blood bank is one of a few in the country that provides therapeutic apheresis.

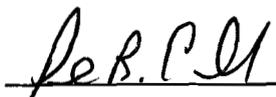
Justification for This Contract: Requesting to approve a contractual agreement with Institute for Transfusion Medicine (ITxM)(Life Source) of Chicago, Illinois to provide Stroger Blood Bank with medical directorship services from a physician.

- **Stroger has had 2 searches for a fulltime directorship but none was a viable candidate. The contractual agreement is an alternative at this point. This agreement with ITxM will save Stroger \$120,000.00**

Cost of Contract And Terms: This is a one (1) year contract in the amount of \$125,000.00 to commence upon approval, execution and implementation of the Contract.

Budget Info: Budget Acct. No. 897-918

Signatures:

Operating Unit CFO 

CCHHS Director of Purchasing 

CCHHS CEO 

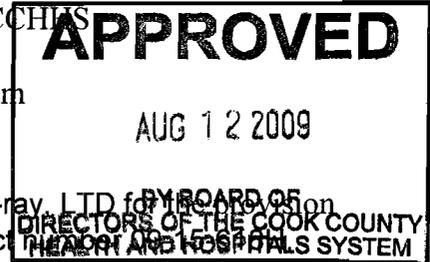
**Cook County Health and Hospitals System
Finance Committee
Contract Item for Board Approval,
Request to Award Bid, and Request to Enter Into and Execute Contract**

Sponsor: Leslie Duffy, Director of Procurement, CCHHS

Operating Unit: Cook County Health and Hospitals System

Description of Service:

Authorization is requested to enter into contract with Classic X-ray, LTD for the purchase of X-ray Film, Supplies and Preventative Maintenance. Contract



Justification for this contract:*

Classic X-ray, LTD is the only qualified bidder responding and meeting specifications and was found to be responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator:

Cost of the contract and terms:

This is a 24 month contract to commence upon Board Award. The total anticipated cost of this contract is \$ 1,562,672.88.

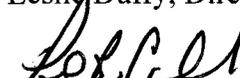
Budget information: The cost for this contract has been committed for the current operating budget of 2009 and future year funds for X-ray Supplies 240/259/891/893/894/897/898-367.

Signatures:

Sponsor


Leslie Duffy, Director of Procurement, CCHHS

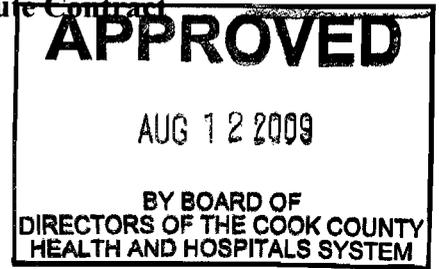
CCHHS CFO


Pitt Calkin, Interim Chief Financial Officer, CCHHS

CCHHS COO


David R. Small, F.A.C.H.E., COO, CCHHS

**Cook County Health and Hospitals System
Finance Committee
Contract Item for Board Approval,
Request to Award Bid, and Request to Enter Into and Execute Contract**



Sponsor: Leslie Duffy, Director of Procurement, CCHHS

Operating Unit: Cook County Health and Hospitals System

Description of Service:

Authorization is requested to enter into contract with the following lowest qualified bidders meeting specifications for the provision of Supplies, Wearing Apparel, Disposable. Contract number 09-15-508H.

Justification for this contract:*

The following vendors are the lowest qualified bidders meeting specifications, and were found to be responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator:

- Ekla Corporation: Items 18 Base, 19, 20, 22 Alt.-1, 23 and 28 Base.
- Globe Medical-Surgical Supply Company: Items 9, 17, 29 and 44.
- Howard Medical Company: Item 30.
- MMS-A Medical Supply Company: Items 1, 2, 3, 4, 5, 6, 7, 8, 10, 13, 16, 34 and 35.
- Progressive Industries, Inc.: Items 12 Alt., 14 Base, 15 Alt., 24, 25 Alt. and 27 Alt.
- Trako Dental & Medical Supply Inc.: Items 11, 21, 31, 32, 33, 36, 37, 38, 39, 40, 41, 42 and 43.

Cost of the contract and terms:

This is a 10 month contract to commence upon Board Award and end on May 31, 2010. The total anticipated cost of this contract is **\$ 409,809.87.**

| | |
|---------------------------------------|-------------------------|
| Ekla Corporation | \$ 156,918.33 |
| Globe Medical-Surgical Supply Company | \$ 45,466.00 |
| Howard Medical Company | \$ 9,303.00 |
| MMS-A Medical Supply Company | \$ 96,540.95 |
| Progressive Industries, Inc. | \$ 45,918.59 |
| Trako Dental & Medical Supply Inc. | \$ 55,663.00 |
| Total | \$ 409,809.87 |

Budget information: The cost for this contract has been committed for the current operating budget of 2009 and future year funds for Medical and Surgical Supply 240/891/897/898-362.

APPROVED
AUG 12 2009
BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

* Contained in the backup materials are justifications to award bids; and request to enter into and execute contracts.

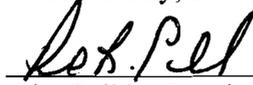
Signatures:

Sponsor



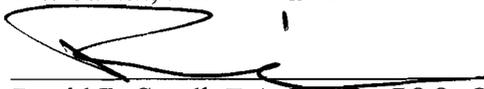
Leslie Duffy, Director of Procurement, CCHHS

CCHHS CFO



Pitt Calkin, Interim Chief Financial Officer, CCHHS

CCHHS COO



David R. Small, F.A.C.H.E., COO, CCHHS

The following bidders did not meet specifications. Justification provided per item:

The apparent lowest bidders did not meet specifications for the following items therefore request award to Ekla Corporation.

- Item 18: Ekla Corporation (Alternate) failed to provide samples as specified.
- Item 20: Trako Dental & Medical Supply Inc. failed to provide samples as specified.
- Item 22: The surgical boot bid by Bioelectronic Engineering & Medical Supplies, Bio-Tek Medical Supplies, Inc., Ekla Corporation (Base) and Trako Dental & Medical Supply Inc. have a seam therefore cannot be impervious as specified.

The apparent lowest bidder did not meet specifications for the following item therefore request award to Globe Medical-Surgical Supply Company

- Item 17: Bio-Tek Medical Supplies, Inc. while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator.

The apparent lowest bidders did not meet specifications for the following items therefore request award to MMS-A Medical Supply Company.

- Item 13: Ekla Corporation (Alternate-1) and Bioelectronic Engineering & Medical Supplies failed to provide samples as specified.
- Item 16: The coverall bid by Trako Dental & Medical Supply, Inc. is package 25 per case not 50 per case as stated.

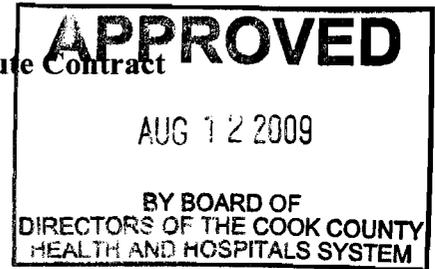
The apparent lowest bidders did not meet specifications for the following items therefore request award to Progressive Industries, Inc.

- Item 15: Bioelectronic Engineering & Medical Supplies failed to provide samples as specified.
- Item 24: Ekla Corporation (Alternate) failed to provide samples as specified.
- Item 25: Ekla Corporation (Alternate) and LSL Industries, Inc. failed to provide samples as specified.

The apparent lowest bidders did not meet specifications for the following items therefore request award to Trako Dental & Medical Supply Inc.

- Items 40, 41, 42, 43: The gown bid by Ekla Corporation and Progressive Industries, Inc. (Base & Alternate) does not have knit cuffs as specified.

**Cook County Health and Hospitals System
Finance Committee
Contract Item for Board Approval,
Request to Award Bid, and Request to Enter Into and Execute Contract**



Sponsor: Leslie Duffy, Director of Procurement, CCHHS

Operating Unit: Cook County Health and Hospitals System

Description of Service:

Authorization is requested to enter into contract with the following lowest qualified bidders meeting specifications for the provision of Receptacle Containers & Liners. Contract number 09-15-048H.

Justification for this contract:*

The following vendors are the lowest qualified bidders meeting specifications, and were found to be responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator:

- Aztec Supply Corporation: Items 12, 13, 14, 16 Alt., 18 Alt. and 26.
- Bioelectronic Engineering & Medical Supplies: Item 8.
- Globe Medical-Surgical Supply Company: Items 6, 7, 9, 10 and 11.
- Inlander Brothers, Inc.: Items 2 Alt., 3, 4, 17 Alt., 19 Alt., 22 Alt., 25, 28, 29 and 30.
- Inter-City Supply Company, Inc.: Items 5 Alt. and 23 Alt.
- Progressive Industries, Inc.: Items 1 and 21.

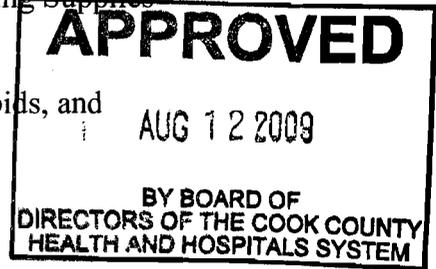
Cost of the contract and terms:

This is a 10 month contract to commence upon Board Award and end on April 30, 2010. The total anticipated cost of this contract is \$ 383,853.70.

| | |
|--|--------------------|
| Aztec Supply Corporation | \$ 67,808.02 |
| Bioelectronic Engineering & Medical Supplies | \$ 1,175.00 |
| Globe Medical-Surgical Supply Company | \$ 40,186.90 |
| Inlander Brothers, Inc. | \$ 268,226.05 |
| Inter-City Supply Company, Inc. | \$ 2,770.13 |
| Progressive Industries, Inc. | <u>\$ 3,687.60</u> |
| Total | \$ 383,853.70 |

Budget information: The cost for this contract has been committed for the current operating budget of 2009 and future year funds for Household & Cleaning Supplies 240/891/897/898-330.

* Contained in the backup materials are justifications to award bids, and request to enter into and execute contracts.

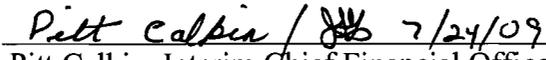


Signatures:

Sponsor


Leslie Duffy, Director of Procurement, CCHHS

CCHHS CFO


Pitt Calkin, Interim Chief Financial Officer, CCHHS

CCHHS COO


David R. Small, F.A.C.H.E., COO, CCHHS

The following bidders did not meet specifications. Justification provided per item:

The apparent lowest bidders did not meet specifications for the following items therefore request award Aztec Supply Corporation.

- Items 12, 13, 14: Inter-City Supply Company, Inc. (Alternate) failed to provide samples as specified.
- Items 16, 18: In that Aztec Supply Corporation (Alternate) bid for recycled plastic is less than 10% higher than the lowest responsible bid offered by Aztec Supply Corporation (Base) for virgin plastic, Aztec Supply Corporation (Alternate) recycled plastic bid shall be considered the low bid as per the Cook County Recycling Ordinance.

The apparent lowest bidder did not meet specifications for the following item therefore request award to Globe Medical-Surgical Supply Company.

- Item 7: In that Globe Medical-Surgical Supply Company bid for recycled plastic is less than 10% higher than the lowest responsible bid offered by Ekla Corporation (Base) for virgin plastic, Globe Medical-Surgical Supply Company recycled plastic bid shall be considered the low bid as per the Cook County Recycling Ordinance.

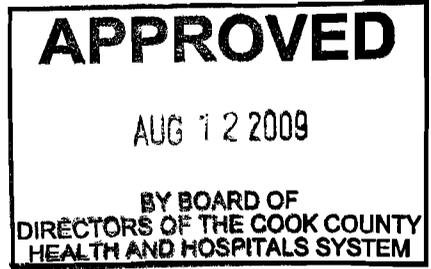
The apparent lowest bidders did not meet specifications for the following items therefore request award to Inlander Brothers, Inc.

- Item 2: In that Inlander Brothers Inc. (Alternate) bid for recycled plastic is less than 10% higher than the lowest responsible bid offered by Ekla Corporation and Unipak Corporation for virgin plastic, Inlander Brothers Inc. (Alternate) recycled plastic bid shall be considered the low bid as per the Cook County Recycling Ordinance.
- Item 17: Bren Products Company (Base & Alternate) and Central Poly Corporation (Base & Alternate) failed to provide samples as specified.
- Item 19: Unipak Corporation (Base & Alternate) and Aztec Supply Corporation (Base) failed to provide samples as specified. Central Poly Corporation (Base & Alternate) while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator.
- Item 28: Aztec Supply Corporation (Base) failed to provide samples as specified.
- Item 29: Aztec Supply Corporation failed to provide samples as specified.

The apparent lowest bidders did not meet specifications for the following item therefore request award to Progressive Industries, Inc.

- Item 21: Interboro Packaging Corporation (Base & Alternate) and The Standard Companies while meeting specifications were found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Aztec Supply Corporation (Base & Alternate) failed to provide samples as specified. La Paloma is not offering a firm price as specified.

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
Request to Award & Execute



Date: July 21, 2009

Sponsor: Johnny C. Brown
Chief Operating Officer

Operating Unit: John H. Stroger, Jr. Hospital of Cook County.

Description of Services: Northwestern Pharmaceutical & Supply Corporation
(Lincolnwood IL 60712) for the provision of Supplies,
Consumable Gastroenterology Compatible with Existing
Olympus Equipment.

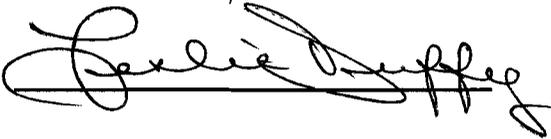
Justification for This Contract: A request for bids was initiated and Northwestern Pharmaceutical & Supply Corporation was chosen by virtue of them being the lowest bidder meeting all specifications and being responsive to the MBE/WBE ordinance.

Cost of Contract And Terms: (Contract No. 09-73-124) This is a 12 month contract in the amount of \$299,937.69 to commence upon award, execution and implementation of the contract.

Budget Info: 897-360

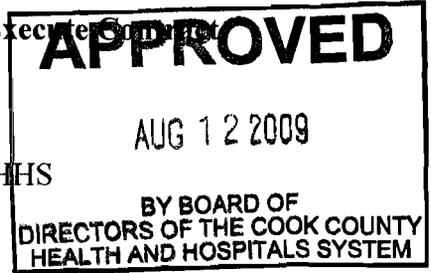
Signatures:

Operating Unit CFO Patt Collins / ~~PC~~ 7/21/09

CCHHS Director of Purchasing 

CCHHS CEO _____

**Cook County Health and Hospitals System
Finance Committee
Contract Item for Board Approval,
Request to Award Bid, and Request to Enter Into and Execute Contract**



Sponsor: Leslie Duffy, Director of Procurement, CCHHS

Operating Unit: Cook County Health and Hospitals System

Description of Service:

Authorization is requested to enter into contract with the following lowest qualified bidders meeting specifications for the provision of Supplies, Laboratory & Vacutainers. Contract number 09-15-602H1.

Justification for this contract:*

The following vendors are the lowest qualified bidders meeting specifications, and were found to be responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator:

- Bioelectronic Engineering & Medical Supplies: Items 5, 11, 17, 18, 20, 25, 28, 29, 35 and 44.
- MMS-A Medical Supply Company: Items 14, 15, 16 and 39.
- Progressive Industries, Inc.: Items 4, 6, 19, 32, 33 and 47.
- Unlimited Graphix: Items 40, 41, 42, 45, 50 and 51.

Cost of the contract and terms:

This is a 4 month contract to commence upon Board Award and end on November 30, 2009. The total anticipated cost of this contract is \$ 273,206.23.

| | |
|--|---------------------|
| Bioelectronic Engineering & Medical Supplies | \$ 76,750.15 |
| MMS-A Medical Supply Company | \$ 64,193.74 |
| Progressive Industries, Inc. | \$ 44,230.94 |
| Unlimited Graphix | <u>\$ 88,031.40</u> |
| Total | \$ 273,206.23 |

Budget information: The cost for this contract has been committed for the current operating budget of 2009 funds for Laboratory Supplies 240/891/897/898-365.

* Contained in the backup materials are justifications to award bids, and request to enter into and execute contracts.

Signatures:

Sponsor

Leslie Duffy

Leslie Duffy, Director of Procurement, CCHHS

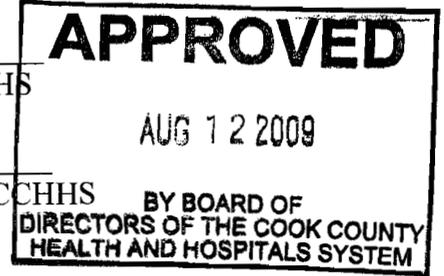
CCHHS CFO

Pitt Calkin

Pitt Calkin, Interim Chief Financial Officer, CCHHS

CCHHS COO

David R. Small
David R. Small, F.A.C.H.E., COO, CCHHS



The following bidders did not meet specifications. Justification provided per item:

The apparent lowest bidders did not meet specifications for the following items therefore request award to Bioelectronic Engineering & Medical Supplies.

- Item 5: Progressive Industries, Inc. failed to provide samples as specified.
- Item 29: Comade Inc. failed to provide samples as specified.

The apparent lowest bidders did not meet specifications for the following items therefore request award to Progressive Industries, Inc.

- Item 4: The urine containers bid by Bio-Tek Medical Supplies, Inc. are package 100 per case not 200 per case as stated.
- Item 6: The pipettes bid by Bio-Tek Medical Supplies, Inc. are package 500 per case not 1,000 per case as stated.
- Item 33: The sharps containers bid by Progressive Industries, Inc. are package 60 per case not 50 per case as stated.

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Request to Award & Execute

Date: July 16, 2009

Sponsor: Leslie Duffy, R.N., M.B.A.
Director Supply Chain Management

Operating Unit: Department of Pharmacy Administration, CCHHS

Description of Services: Mc Cracken Label Co. (Chicago, IL 60632) for the provision of **Printing, labels, outpatient prescription.**

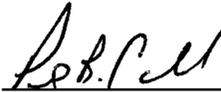
Justification for This Contract: A request for bids was initiated and Mc Cracken Label Co., was chosen by virtue of them being the lowest bidder meeting all specifications and being responsive to the MBE/WBE ordinance.

Cost of Contract And Terms: Contract No. 09-84-90
24 month contract

Budget Info: **Fiscal Impact: \$267,615.00**
Budget Acct. No. 890-361

Signatures:

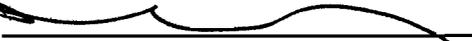
Operating Unit CFO

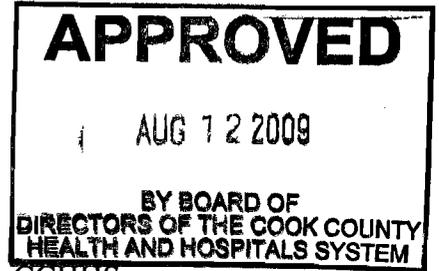


CCHHS Director of Purchasing



CCHHS COO

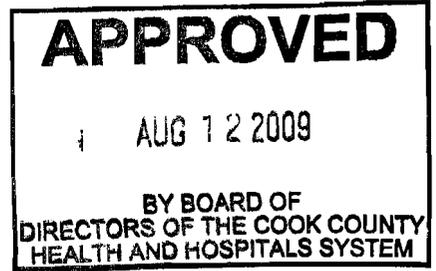




Cook County Health and Hospitals System

Request to Award Bid, Enter into and Execute Contract

Date: June 22, 2009
Sponsor: Leslie Duffy, R.N., M.B.A.
Senior Director Supply Chain Management
Operating Unit: Cook County Health and Hospital Systems



Description of Service: Requesting approval to award and execute contract 09-83-108 to McMahon Food Corporation, Chicago, IL for Milk Products for John H. Stroger, Jr. Hospital (Section I) and Oak Forest Hospital (Section II) of Cook County.

Justification for This Contract: A request for bid proposals was initiated and evaluated by the user department. Mc Mahon Food Corporation was chosen by virtue of them being the lowest bidder meeting all specifications and meeting MBE/WBE ordinance requirements.

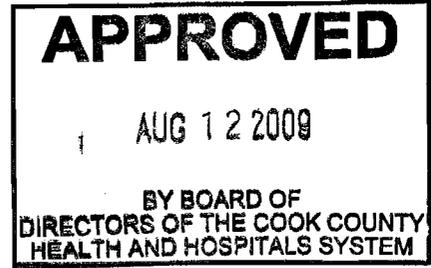
Cost of the contract and terms: This is a one year contract to commence upon execution and implementation of the contract, starting October 1, 2009 thru September 30, 2010.

Budget information: Fiscal Impact: 897 / 310 – Section I, \$139,229.05
898 / 310 – Section II, \$77,795.74

Signatures:

CCHHS CFO Rob. Call
CCHHS Director Of Purchasing Leslie Duffy
CCHHS COO Rob. Call for Tony Tedeschi

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
Request to Award & Execute



Date: July 16, 2009

Sponsor: Johnny C. Brown
Chief Operating Officer

Operating Unit: Department of Surgery, John H. Stroger, Jr. Hospital of Cook County.

Description of Services: Progressive Industries, Inc. (Chicago, IL 60631) for the provision of Packs, Custom-made Cardiovascular.

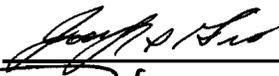
Justification for This Contract: A request for bids was initiated and Progressive Industries, Inc. was chosen by virtue of them being the lowest bidder meeting all Specifications and being responsive to the MBE/WBE ordinance.

Cost of Contract And Terms: (Contract No. 09-73-95) This is a 24 month contract in the amount of \$190,008.00 to commence upon award, execution and implementation of the contract.

Budget Info: 897-362

Signatures:

Operating Unit CFO  _____

CCHHS Director of Purchasing  _____

CCHHS CEO  _____

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Request to Award & Execute

Date: June 10, 2009

Sponsor: Johnny Brown
Chief Operating Officer

Operating Unit: Department of Pathology, John H. Stroger, Jr.



Description of Services: Bioelectronic Engineering & Medical Supplies (Elmhurst, IL 60126) for the purchase of Reagents, Blood Bank.

Justification for This Contract: A request for bids was initiated and B.E.A.M.S., was chosen by virtue of them being the lowest bidder meeting all specifications and being responsive to the MBE/WBE ordinance.

Cost of Contract And Terms: Contract No. 08-72-194 Rebid
12 month contract

Budget Info: Fiscal Impact: \$144,705.81
Budget Acct. No. 897/362

Signatures:

Chief Operating Officer _____

Operating Unit CFO Pitt Calbin / JHB 6/17/09

CCHHS Director of Purchasing Julia [Signature]

CCHHS COO _____

Dr. R.P. [Signature]

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
Request to Amend a previously approved Advertise for Bid

Date: June 26, 2009

Sponsor: Leslie Duffy, R.N., M.B.A.
Director Supply Chain Management

Operating Unit: Cook County Health & Hospitals System

Description of Services: The Department of Oral & Maxillofacial Surgery is requesting to advertise for the provision of **Dental Supplies**

Justification for This request to Advertise for Bid was previously approved for Stroger Hospital, however it is in the best interest of the Health and Hospitals System that Cermak Health System and the Department of Public Health be added to this request.

This Contract:

Cost of Contract And Terms: Three (3) year contract: SH- [REDACTED]
CHS- [REDACTED]
CDPH- [REDACTED]

Budget Info: Total Fiscal Impact: [REDACTED]

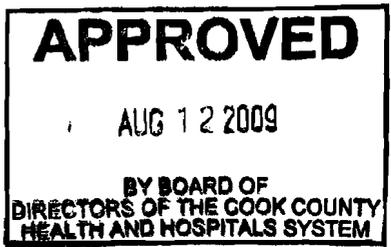
897 -SH, 240 -CHS, 895 -CDPH

Signatures:

CCHHS CFO Deb. Pel

CCHHS Director of Purchasing [Signature]

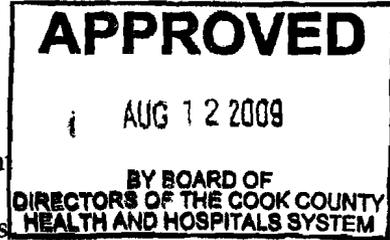
CCHHS COO [Signature]



Cook County Health and Hospitals System

Request to Advertise for Bids

Date: July 16, 2009
Sponsor: Leslie Duffy, R.N., M.B.A.
Senior Director Supply Chain Management
Operating Unit: Cook County Health and Hospital Systems



Description of Service: Requesting approval to advertise for bids for Temporary Radiology and Laboratory Staffing Services for Stroger Hospital, Provident Hospital, Cermak Health Services and Oak Forest Hospital of Cook County.

Justification for this contract: This contract is utilized to cover staff shortages due to retirements, vacations and other unscheduled occurrences.

Cost of the contract and terms: This is a one year contract to commence 12/5/09 thru 12/4/10.

Budget information: Fiscal impact: 240 / 260 \$ [REDACTED]
891 / 260 \$ [REDACTED]
897 / 260 \$ [REDACTED]
898 / 260 \$ [REDACTED]

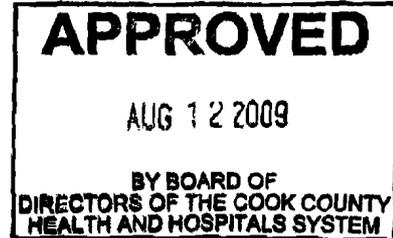
Signatures:

CCHHS CFO Pitt Collins / [Signature] 7/24/09
CCHHS Director of Purchasing [Signature]
CCHHS COO [Signature] 7-24-09

Cook County Health and Hospitals System

Advertise for Bids

Date: 6/26/09
Sponsor: Sidney A. Thomas
Chief Operating Officer
Operating Unit: Provident Hospital of Cook County



Description of Service:

I am requesting to advertise for bids for Parking Management Services at Provident Hospital of Cook County.

Justification for this contract:

This service is required for management and supervision of the parking garage for staff and patients. This is a revenue-generating contract in that the vendor is to collect and deposit all fees associated with the service into an established Cook County bank as designated by the County.

Cost of the contract and terms:

The estimated cost for a three (3) year period from 9/1/09 thru 8/31/12 is [REDACTED].

Budget information: Funds are available in account 891-260

Signatures:

Sponsor COO

Handwritten signature of Sidney A. Thomas over a horizontal line.

CCHHS CFO

Handwritten signature of Robert Bell over a horizontal line.

CCHHS Director of Purchasing

Handwritten signature of George J. Bell over a horizontal line.

CCHHS COO

Handwritten signature of George J. Bell over a horizontal line.

Cook County Health and Hospitals System

Advertise for Bids

Date: 6/23/2009

Sponsor: Sidney A. Thomas
Chief Operating Officer

Operating Unit: Provident Hospital of Cook County

Description of Service: Requesting to advertise for the Maintenance and Repair for the Infant Security - Intercom and Nurse Call Page System.

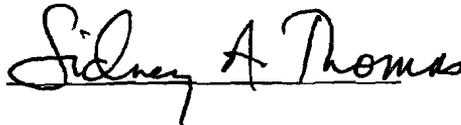
Justification for This contract: This system will allow security for newborns and the nurse paging system service to continue on everyday basis. The current contract 07-73-334 Re-bid is to expire on 09/30/2009

Cost of the Contract and Terms: Two-year (2) Contract Est. [REDACTED]
10/01/2009 thru 9/30/2011

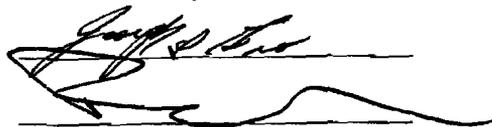
Budget Information: Budget Acct No. 891-360

Signatures:

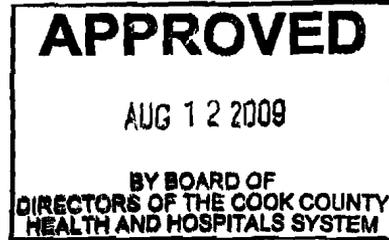
Sponsor



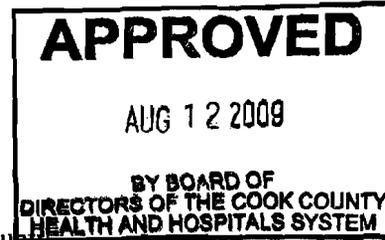
CCHHS Director
Of Purchasing



CCHHS CEO



COOK COUNTY HEALTH AND HOSPITALS SYSTEM
Request to Advertise for Bid



Date: June 26, 2009

Sponsor: Johnny C. Brown
Chief Operating Officer

Operating Unit: John H. Stroger, Jr. Hospital of Cook County

Description of Services: The Department of Oral & Maxillofacial Surgery is requesting to advertise for the provision of **Dental Laboratory Services**.

Justification for This Contract: Provides the necessary funds for patient care and the current contract will be ending on 10/31/09.

Cost of Contract And Terms: This is a 36 month contract in the amount of [REDACTED] to commence upon approval, execution and implementation of the Contract.

Budget Info: FY 09- [REDACTED], FY 10- [REDACTED] FY 11- [REDACTED] FY 12- [REDACTED]
Budget Acct. No. 897-278
Requisition No. 98970338-84927

Signatures:

Chief Operating Officer _____

CCHHS CFO Rebecca _____

CCHHS Director of Purchasing Joseph _____

CCHHS COO _____

Cook County Health and Hospitals System

Cancel and Rebid

Date: 7/8/2009

Sponsor: Leslie Duffy, R.N., M.B.A.
Senior Director Supply Chain Management

Operating Unit: Cook County Health and Hospital Systems

Description of Service: This Open Market Purchase, OMP- 09-45-2283 is for the provision of Seafood Products for John H. Stroger, Jr. Hospital (Section I) and Oak Forest Hospital (Section II) of Cook County.

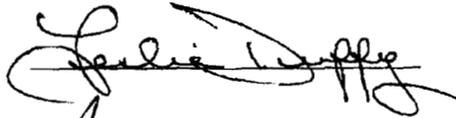
Justification for this contract: This contract is needed to provide seafood products to the hospitals, John H. Stroger, Jr. and Oak Forest.

Cost of the contract and terms: The responses from the bidders exceeded the estimated cost of [REDACTED] (Section I) and [REDACTED] (Section II) The lowest bid was [REDACTED] (Section I) and [REDACTED] (Section II). The Seafood products must be advertised as a contract instead of an open market purchase per the Purchasing Ordinance.

Budget information: The cost for this contract has been provided for within the current operating budgets for John H. Stroger, Jr. and Oak Forest Hospitals of Cook County, Account 310 (12 month Contract).

Signatures:

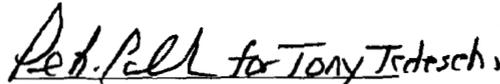
CCHHS Director
of Purchasing



CCHHS CFO



CCHHS COO



Cook County Health and Hospitals System

Cancel and Re-bid Contract

Date: 6/25/09

Sponsor: Sidney Thomas
Chief Operating Officer

Operating Unit: Provident Hospital of Cook County

Description of Service: Requesting approval to cancel and re-bid contract 08-72-227 for the purchase of Laboratory Reagents and Consumables.

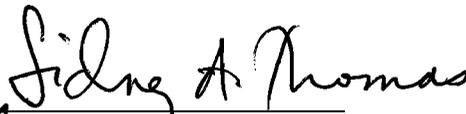
Justification for this contract: A request for bid proposals was initiated and bid proposals were evaluated by the user departments. The specifications, as bid, do not reflect the needs of the user department in that several items have been discontinued and must be deleted from the contract. Therefore, I respectfully request that it is in the best interest of the County that this transaction be canceled and rebid with revised specifications.

Cost of the contract and terms: This is a 24 month contract to commence upon award and execution.

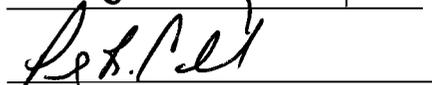
Budget information: 891-365

Signatures:

Sponsor



CCHHS CFO



CCHHS Director
of Purchasing



CCHHS COO



DEFERRED
by the Finance Committee on
August 7, 2009
COOK COUNTY HEALTH AND HOSPITALS SYSTEM
CONTRACT ITEM REQUESTING CONTRACT

CANCEL AND RE-BID CONTRACT

DATE: June 22, 2009

SPONSOR: Johnny C. Brown
Chief Operating Officer, John H. Stroger, Jr. Hospital of Cook County

OPERATING UNIT: Department of Buildings and Grounds

DESCRIPTION OF SERVICE: Requesting approval to cancel and re-bid **Contract No. 09-53-72.**

JUSTIFICATION: This contract provides for the **removal of existing carpet flooring and the installation of floor tiles in various clinics through the Hospital campus** for John H. Stroger, Jr. Hospital of Cook County.

We have reviewed the responses to the above referenced bid document in which **Superior Floor Covering, Inc.** 14500 Western Avenue, Posen, Illinois 60469 was the lowest bidder meeting the specifications.

In that Cook County Contract Compliance has advised that Superior Floor Covering, Inc. was not responsive to the Minority and Women-Owned Business Ordinance and the next bidder meeting the specifications exceeds the competitive cost level for these items, we respectfully request that it is in the best interest of Cook County that this transaction be cancelled and re-bid.

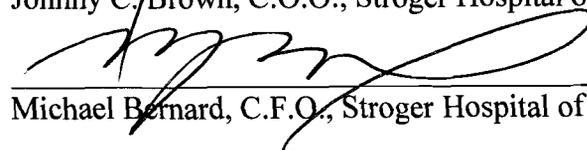
Signatures:

Sponsor:

 6/23/09

Johnny C. Brown, C.O.O., Stroger Hospital of Cook County

CCHHS CFO:

 6-23-9

Michael Bernard, C.F.O., Stroger Hospital of Cook County

CCHHS Director
Of Purchasing:

 6/23/09

Leslie Duffy, Director of Procurement, C.C.H.H.S.


Cook County Health and Hospitals System
Finance Committee
Contract Item for Board Approval,
Request to Cancel and Rebid

Sponsor: Leslie Duffy, Director of Procurement, CCHHS

Operating Unit: Cook County Health and Hospitals System

Description of Service:

Authorization is requested to cancel and rebid item 26 from contract number 09-15-508H for Supplies, Wearing Apparel, Disposable.

Justification for this contract:*

Contained in the backup materials are justifications to cancel and rebid.

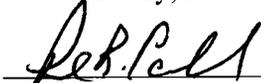
Signatures:

Sponsor



Leslie Duffy, Director of Procurement, CCHHS

CCHHS CFO



Pitt Calkin, Interim Chief Financial Officer, CCHHS

CCHHS COO



David R. Small, F.A.C.H.E., COO, CCHHS

Justifications for cancel and rebid of the following items:

Item 26: Bio-Tek Medical Supplies, Inc. while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

DEFERRED
by the Finance Committee on
August 7, 2009

**Cook County Health and Hospitals System
Finance Committee
Contract Item for Board Approval,
Request to Cancel and Rebid**

Sponsor: Leslie Duffy, Director of Procurement, CCHHS

Operating Unit: Cook County Health and Hospitals System

Description of Service:

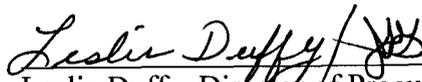
Authorization is requested to cancel and rebid items 1, 2, 3, 7, 8, 9, 10, 12, 13, 21, 22, 23, 24, 26, 27, 30, 31, 34, 36, 37, 38, 43, 46, 48 and 49 from contract number 08-15-602H1 for Supplies, Laboratory & Vacutainers.

Justification for this contract:*

Contained in the backup materials are justifications to cancel and rebid.

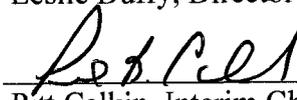
Signatures:

Sponsor



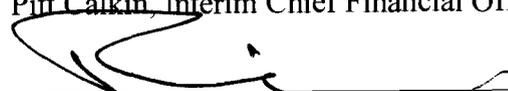
Leslie Duffy, Director of Procurement, CCHHS

CCHHS CFO



Pitt Calkin, Interim Chief Financial Officer, CCHHS

CCHHS COO



David R. Small, F.A.C.H.E., COO, CCHHS

Justifications for cancel and rebid of the following items:

Items 1, 36: Comade Inc. while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since the other bidder exceeded the competitive cost levels for these items, I respectfully request that these items be canceled and rebid.

Item 2: Progressive Industries, Inc. failed to provide samples as specified. Para Scientific Company while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

Items 3, 26, 30, Comade Inc. while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost levels for these items, I respectfully request that these items be canceled and rebid.

Items 7, 8, 10, 23, 24: Bio-Tek Medical Supplies, Inc. and Comade Inc. while meeting specifications were found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost levels for these items, I respectfully request that these items be canceled and rebid.

Item 9: Comade Inc. and Para Scientific Company while meeting specifications were found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

Items 12, 22: Para Scientific Company while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost levels for these items, I respectfully request that these items be canceled and rebid.

Item 13: Progressive Industries, Inc. failed to provide samples as specified. Since there were no other bidders for this item, I respectfully request that this item be canceled and rebid.

Items 21, 38, 48: Comade Inc. while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since there were no other bidders for these items, I respectfully request that these items be canceled and rebid.

Item 27: Bio-Tek Medical Supplies, Inc. and Comade Inc. while meeting specifications were found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Bioelectronic Engineering & Medical Supplies bid an each price not 12 tubes per package as stated. Since there were no other bidders for this item, I respectfully request that this item be canceled and rebid.

Items 31, 37: Bio-Tek Medical Supplies, Inc. while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost levels for these items, I respectfully request that these items be canceled and rebid.

Items 34, 43, 49: Since there were no bidders for these items, I respectfully request that these items be canceled and rebid.

Item 46: Progressive Industries, Inc. failed to provide samples as specified. Comade Inc. while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

Cook County Health and Hospitals System
Report of the Meeting of the Finance Committee
August 7, 2009

ATTACHMENT #4

(in millions)

| | Appropriated FY 2009 Budget | Projected FY 2009 Actual | System FY 2010 Budget | Projected FY 2011 Budget |
|----------------------------------|--|---|--------------------------------------|---|
| Revenue: | | | | |
| Patient Fee | 290 | 290 (A) | 259 (B) | 259 (B) |
| IGT | 131 | 131 | 131 | 131 |
| FMAP | 20 | 36 | 39 | 0 |
| DSH | 27 | 63 | 150 | 150 |
| Total | 468 | 520 | 579 | 540 |
| Expenses: | 850 | 850 | 850 | 820 |
| Inflation | | | 50 | 50 |
| Strategic Efforts | | | 60 | |
| 12% only | | | | |
| 19% only | | | | |
| Full effect of 2009 | | | | |
| FTE Reduction | | | -50 | |
| 2nd half of GPO | | | -20 | |
| Partial effect of 2010 | | | | |
| FTE REduction | | | -10 | |
| Full effect of 2010 | | | | |
| FTE Reduction | | | | -50 |
| Total | | | 880 | 820 |
| Taxes needed to Cover defecit | 382 | 330 | 301 | 280 |

(A) Retro DSH for State FY 2009 was \$134M net. The Recoupment net was \$50M therefore leaving \$84M for the Board to utilize

Note: There is also an estimated net retro DSH for State FY 2008 of \$30M that the Board can utilize.

(B) Verifying the State number given to us for Medicaid \$179M